# Investor Relations Presentation 01' 2015



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- Macro-Environment
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# **Egypt** Fact Sheet

• Population: 88.5mn<sup>1</sup>

• Median age: 25<sup>2</sup>

• Private consumption/GDP: 84.77%\*\*

• Public consumption/GDP: 10.88%\*\*

Labor force/population: 32.6%\*

• Unemployment rate:12.90%<sup>1</sup>(2014)

- Total bank lending facilities/GDP: 56.01%\*\*\*\*
- Loans/Deposits: 40%
- Corporate loans/GDP: 42.17%\*\*\*\*\*
- Household debt/GDP: 13.83%\*\*\*\*\*
- No Demographics Manageable Debt Growth Opportunities
  - Current A/C balance: \$-2,857.3\*\*\*
  - Net International reserve: \$15.3bn (March 2015)
  - LT external debt: \$38bn\*\*\*
  - ST external debt: \$3.32bn\*\*\*
  - c.80% of debt is in local currency, held by public sector
  - Nominal GDP: EGP 580,005mn\*\*
  - Historical GDP growth: 4.36%³ (2005/2014CAGR)
  - GDP/Capita: \$10,877<sup>3</sup> (2014)

Source: CBE



<sup>&</sup>lt;sup>1</sup> CAPMAS

<sup>&</sup>lt;sup>2</sup> CIA, World Fact Book

<sup>&</sup>lt;sup>3</sup> IMF, WEO Database, October 2014

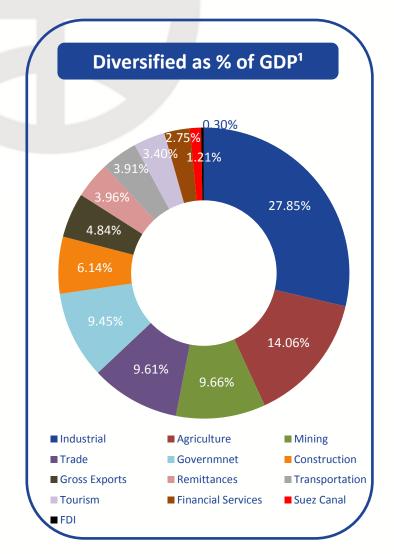
<sup>\*</sup> Preliminary figure

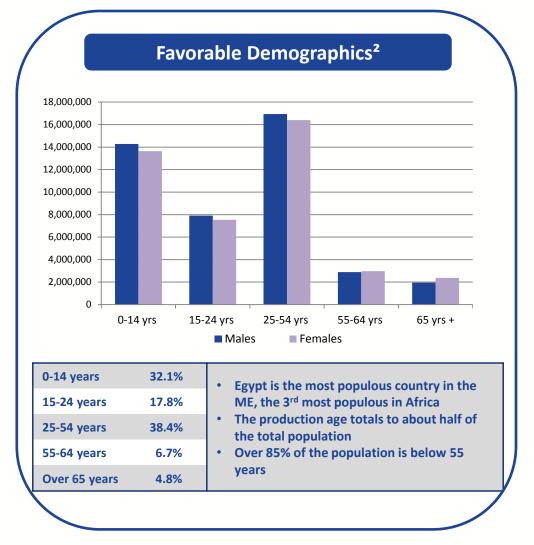
<sup>\*\*</sup> Figures as of July/September 2014/2015

<sup>\*\*\*</sup> Figure as of Q2'2014/2015

<sup>\*\*\*\*</sup> GDP at market price

# **Egypt** Fact Sheet (Cont'd)



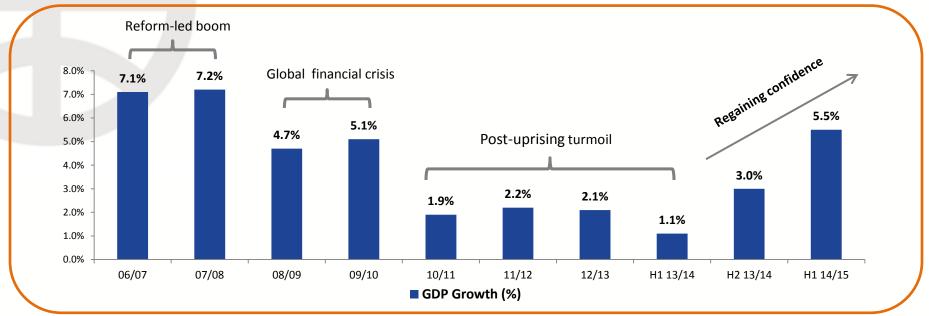


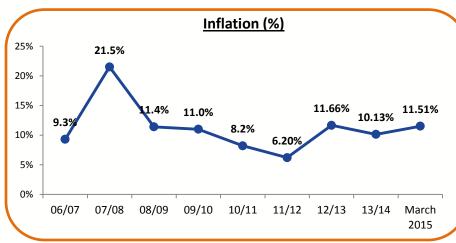


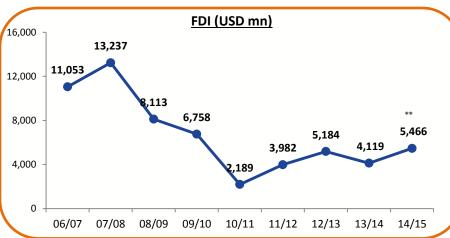
<sup>&</sup>lt;sup>1</sup> CBE, Figures as of July/September 2014/2015

<sup>&</sup>lt;sup>2</sup> CIA, World Fact Book

# **Macroeconomics** Snapshot





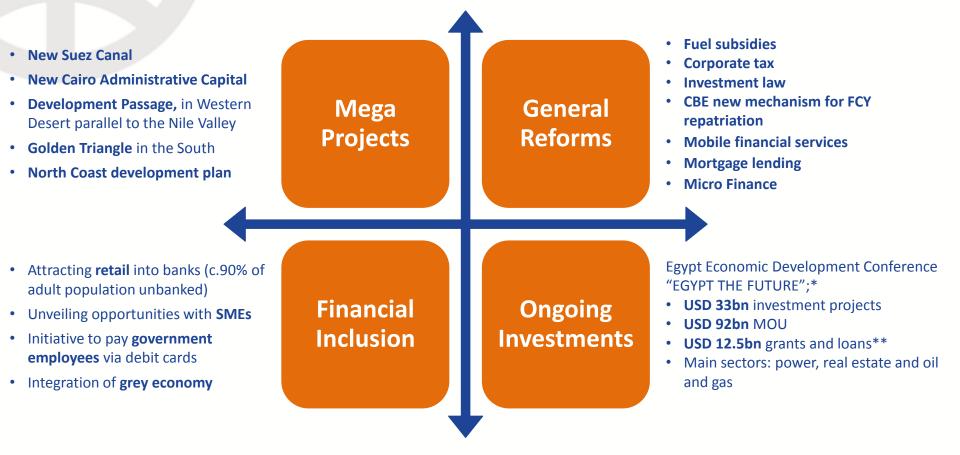




<sup>&</sup>lt;sup>1</sup> GDP at Factor Cost

<sup>\*\* 14/15:</sup> Q1 + Q2 Annualized

# Prospects for **Egyptian Economy**





<sup>\*</sup> Source of figures: State Information Service, Press reports, Bank of America Merrill Lynch Global Research

<sup>\*\*</sup> Gulf countries; Saudi Arabia, UAE and Kuwait USD 4bn each, Oman USD 500mn

# Egypt... Safe haven for investments



# **Challenges** Facing Egypt

# Slow improvement in standards of living<sup>1</sup>

• UNDP Human Development Index: Score of 0.682, ranking 110/187 in 2013

#### Low quality health care services<sup>1</sup>

• 4.9 % of GDP spent on health care services in 2011

#### Lack of educational reforms<sup>1</sup>

• 3.8% of GDP spent on education in 2012

## Ease of doing business index<sup>2</sup>

Ranked 112/189

## **Budget deficit<sup>3</sup>**

12.6% of GDP in FY 2013/2014

## **Competitiveness index**<sup>4</sup>

Ranked 119/142



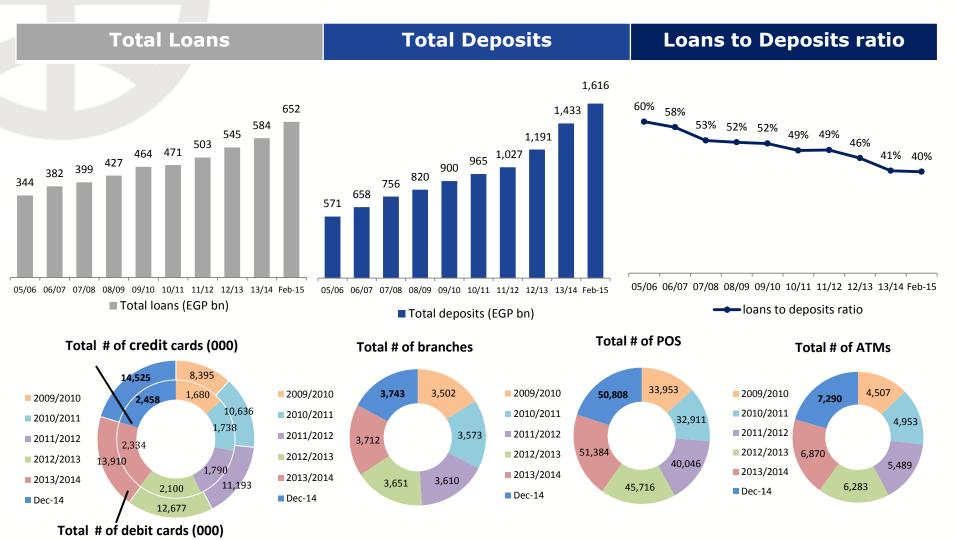
<sup>&</sup>lt;sup>1</sup> UNDP, Human Development Reports 2014

<sup>&</sup>lt;sup>2</sup> World Bank, Ease of Doing Business 2015

<sup>&</sup>lt;sup>3</sup> IIF Egypt Report, November 2014

<sup>&</sup>lt;sup>4</sup> World Economic Forum's Competitiveness Index 2014-2015

# **Egyptian Banking Sector** Snapshot



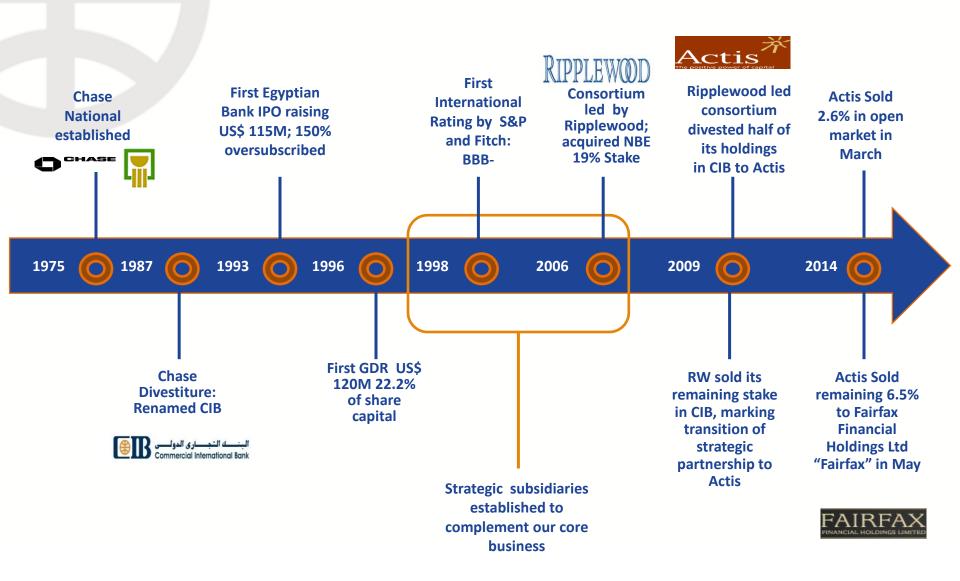
<sup>\*</sup> Currently, there's a total of 40 banks in Egypt after adding the Arab International Bank (AIB) to the Register of Banks to fall under the supervision of the CBE Source: CBE







# 40 years of Sustainable Growth... and counting



# **CI Group** Structure



# **Business** Segments

# Institutional Banking

- Market leader
- Prime contributor to profitability
- Large Corporates including MNCs, Institutions and Banks as well as Transactional Banking Services

59,811

81.65%

Contribution to\*

Loans

**Deposits** 

Description

**Focus on** 

**Customers** 

28.63%

# **Consumer Banking**

- The take-off for a world class consumer banking franchise
- Retail customers (with special focus on Wealth and Plus segments and SMEs)

627,613

18.35%

71.37%

## **CI Capital**

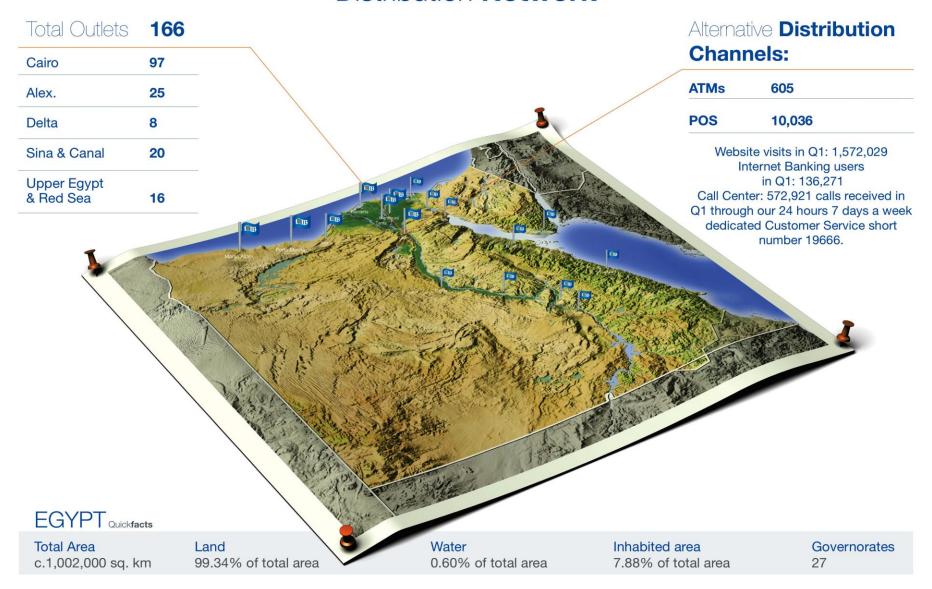
 Full-fledged Investment Bank wholly owned by CIB

- Equities Research
- Securities Brokerage
- Asset Management
- Investment Banking



<sup>\*</sup> Based on Managerial Accounting

## Distribution **Network**



# **Share** Information

CIB's Stock is listed in the Egyptian Stock Exchange, London Stock Exchange and traded in New York Stock Exchange

#### **Share Information\***

Shares outstanding**	908,173,443
Par value	EGP 10.00
GDR Ratio	1:1
Last 52 weeks Hi	EGP 58.38
Last 52 weeks Lo	EGP 35.10

#### CIB Stock Info.\*

EGP	2011	2012	2013	2014	YTD 2015
Market Cap.	11,115mn	11,257mn	21,839mn	44,673mn	51,626mn
Avg. Daily Liquidity	24.35mn	29.78mn	21.83mn	91.02mn	55.86mn
Av. Daily Volume	1.30mn	1.58mn	0.90mn	2.20mn	1.05mn
Avg. Daily Price	18.73	18.85	24.26	41.30	53.20



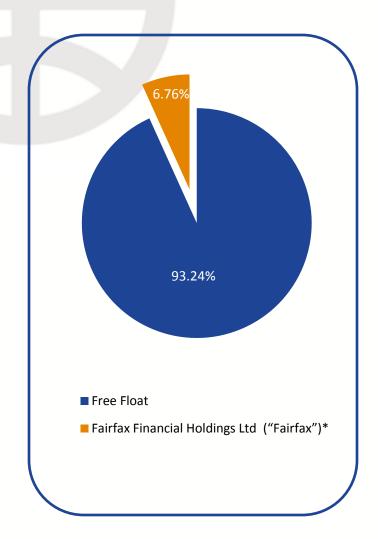
<sup>\*</sup> Normalized after stock split as of 5/12/2013

Source: Bloomberg

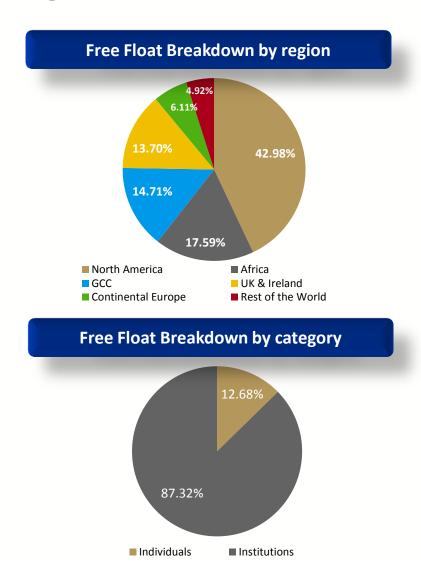


<sup>\*\*</sup>Share outstanding have been increased to 917,648,237 on 5/4/2015 for the  $6^{th}$  tranche of ESOP As of 11/5/2015

# **Shareholding** Structure

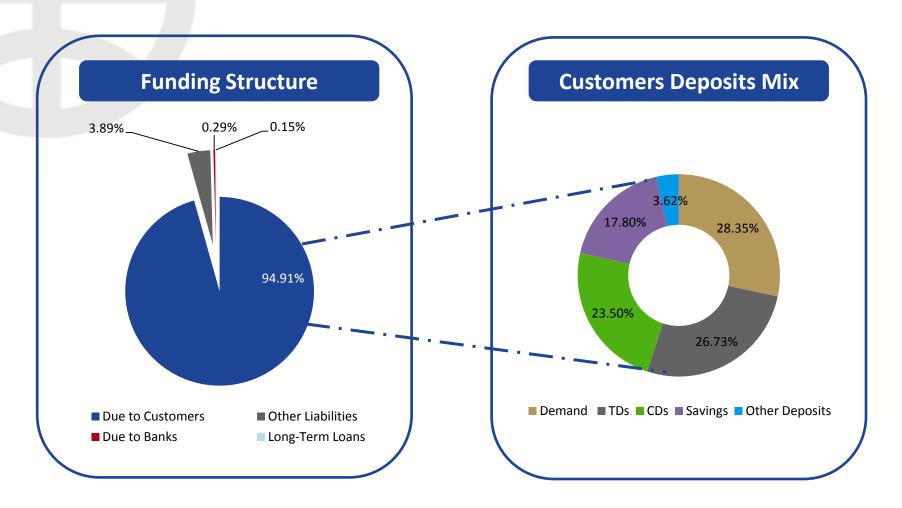


<sup>\*</sup> Several wholly owned subsidiaries of Fairfax Financial Holdings Ltd ("Fairfax") %s represents ordinary shares





# **Funding** Overview

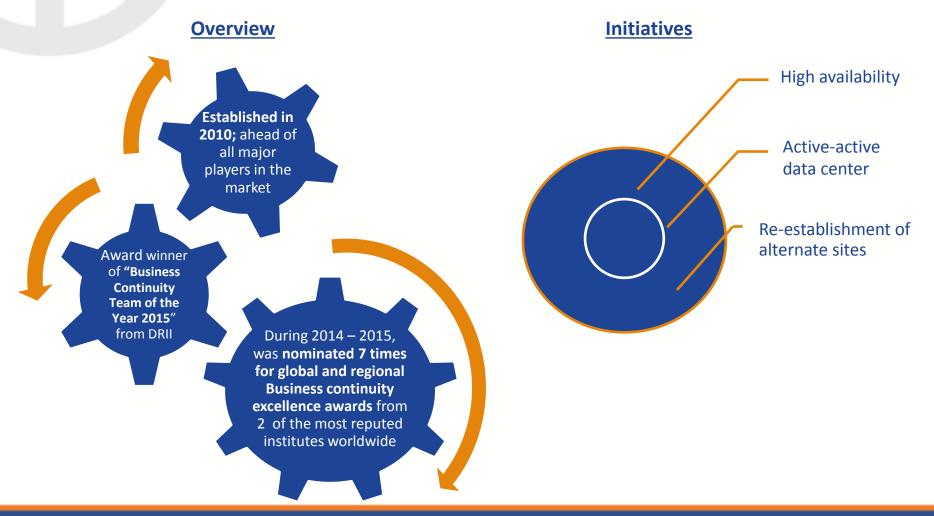


CIB's funding structure has no wholesale funds



# **Business Continuity** Management

- Leader in implementing international standards and best practices
- Set a unique model within the Egyptian financial sector in Business Continuity field







# Corporate Governance

#### **Commitment to Corporate Governance**

- An issue that rates high on our list of priorities
- CIB was the first Egyptian corporation to establish an Audit Committee in 1998
- CIB's commitment to maintaining the highest standards of corporate governance is supported by several mandates, including:
  - Segregation of role of Executive Management and Board of Directors
  - Internal policies and manuals covering all business aspects
  - Highly skilled Investor Relations Team

When a board seat becomes vacant, the Governance Committee is responsible for nominating a new member

#### **Importance of Corporate Governance**

It has been demonstrated over and over that effective corporate governance in banks not only

- Enhances investor confidence in the Bank and
- Provides it with a competitive advantage to attract domestic and foreign capital

but also

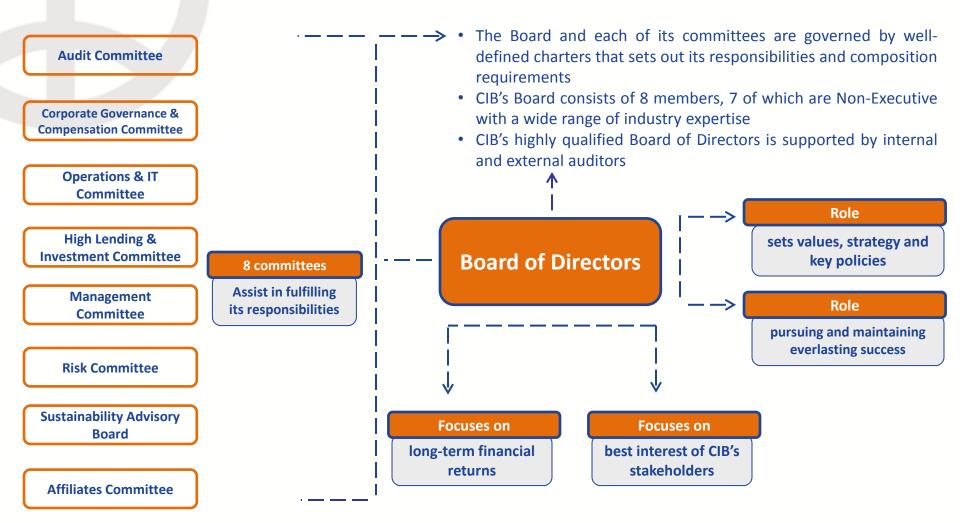
Helps in withstanding economic downturns

We take pride in our strong corporate governance structures which include:

- Experienced team of professional executive directors and senior management
- Distinguished group of non-executive directors
- Competent board committees



# **Board** of Directors





## Board **Members**

#### **Hisham Ezz Al-Arab**

Chairman & Managing Director

#### **Jawaid Mirza**

Non Executive Board Member

#### Nadia Makram Ebeid

Executive Director of the Center for Environment and Development for the Arab Region and Europe (CEDARE)

#### **Yasser Hashem**

Managing Partner of Zaki Hashem & Partners, Attorneys at Law



#### **Mark Richards**

Head of financial services of Actis

#### **Medhat Hassanein**

Egypt's former Minister of Finance

#### **Sherif Kamel**

Dean of School of Bustiness Administration (AUC)

#### Bijan Khorsowshahi

President & CEO Fairfax International









# Performance Snapshot: 31 March 2015

**Total Assets** 

EGP 157,813mn

Year-End 2014: EGP 143,813mn;

9.73% YTD

**Net Loans** 

EGP 53,098mn

Year-End 2014: EGP 48,804mn;

**8.80% YTD** 

**Customer Deposits** 

EGP mn 136,017mn

Year-End 2014: EGP 121,975mn;

11.51% YTD

**Shareholders' Equity** 

EGP 14,508mn

Year-End 2014: EGP 14,803mn;

1.99% YTD

Revenues

EGP 2,584mn

Q1'2014: EGP 1,756 mn;

47.15% YoY

**NPAT** 

**EGP 1,108mn** 

Q1'2014: EGP 805mn;

37.62% YoY

**NPLs/Gross Loans\*** 

3.64%

Q1'2014 4.56%;

20.18% YoY

**CAR** 

16.54%

Q1'2014: 16.45%;

0.55% YoY

**ROAE**\*\*

32.06%

Q1'2014: 28.52%;



12.43% YoY

**ROAA\*\*** 

2.95%

Q1'2014: 2.77%;

6.72% YoY

Cost/Income\*\*\*

20.22%

Q1'2014: 23.41%;

-13.63% YoY

**Net Interest Margin\*** 

5.61%

Q1'2014: 5.38%

4.16% YoY

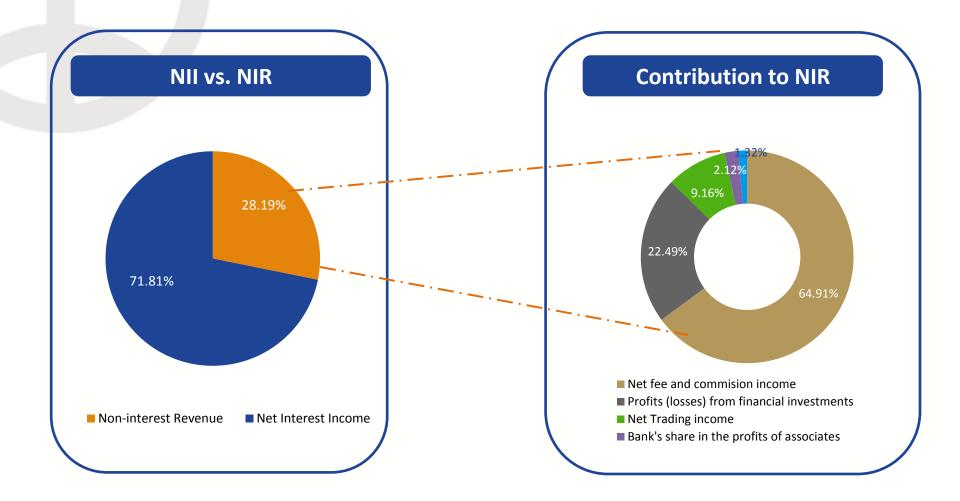
Figures are on a consolidated basis unless otherwise stated

<sup>\*</sup> Ratios on a standalone basis

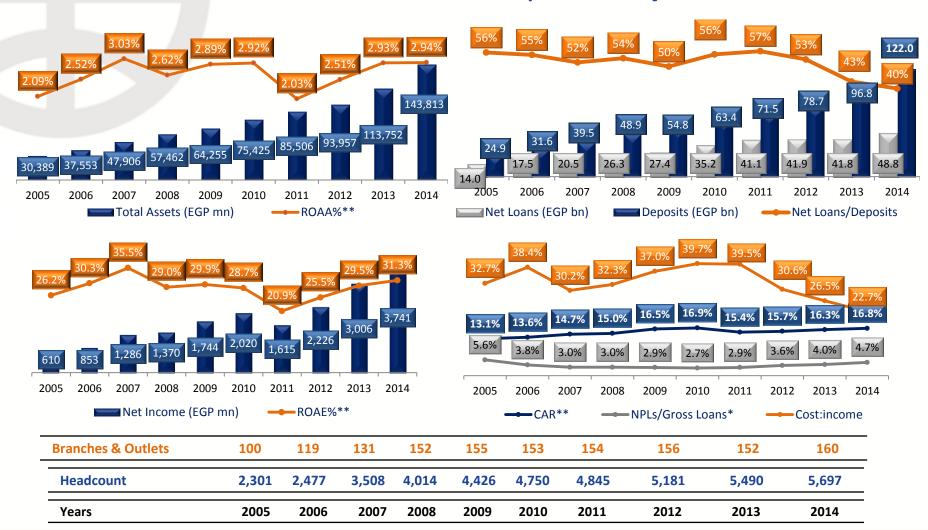
<sup>\*\*</sup> Ratio after appropriation

<sup>\*\*\*</sup> Lowest cost/income ratio in the last 5 years

# Funded and Unfunded Income



# Performance Summary: last 10 years



<sup>•</sup> Starting 2009, CIB used IFRS

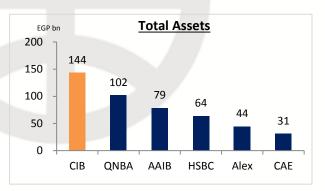
Figures are on a consolidated basis unless otherwise stated

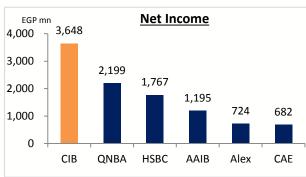


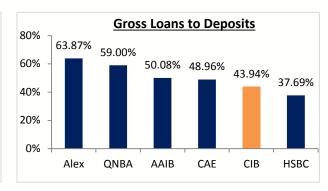
<sup>\*</sup> Figure on a standalone basis

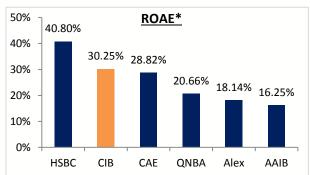
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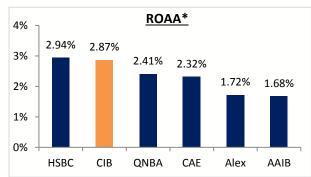
# Peer Analysis – Yearend 2014

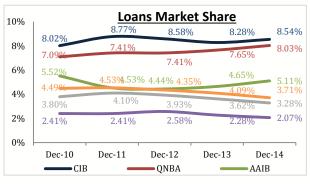


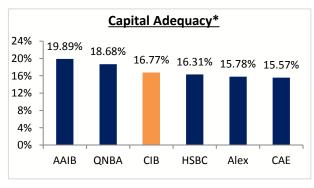


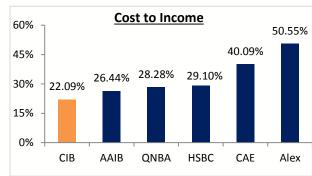


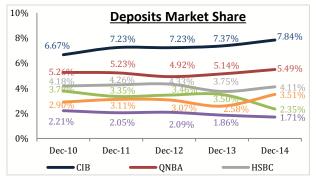










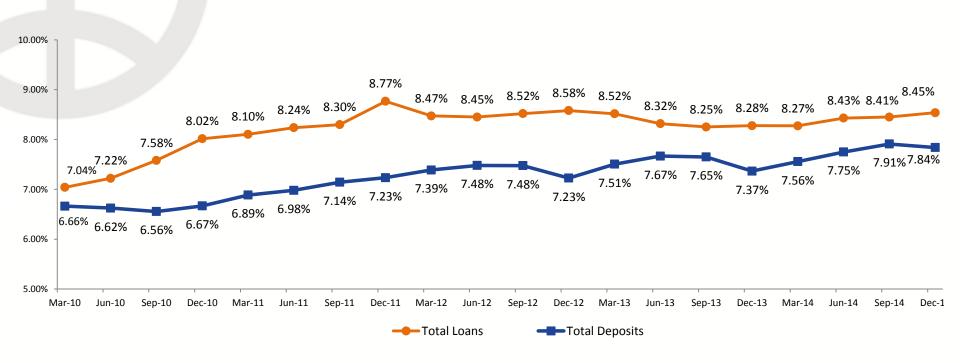


Figures as of December 2014



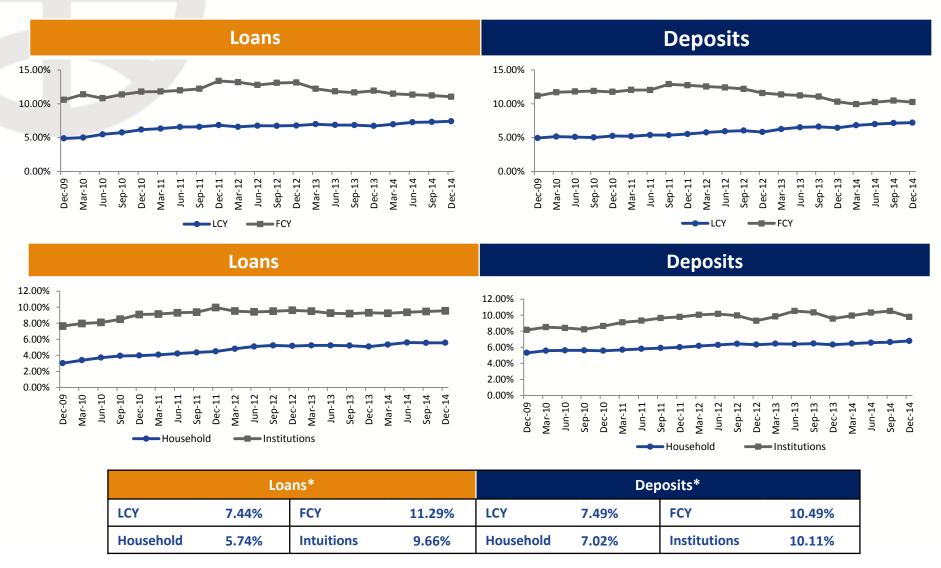
<sup>\*</sup> Figures after 2014 profit appropriation. based on proposed appropriation disclosed in peers' financial statements

# **Market Share** Trend



Loan	5	Deposits			
CIB maintained the highest loan market	share of all private-sector banks	CIB maintained its leading position amongst all private-sector banks			
February 2015 8.69%		February 2015	8.13%		
CIB's loans market share from performing loans is significantly higher					

# Market Share Breakdown



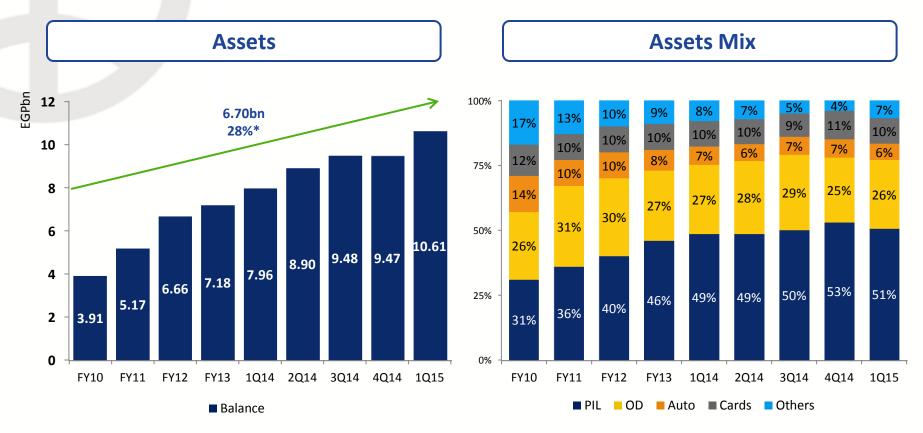
<sup>\*</sup> As of February 2015







# **Assets Portfolio** Growth



#### **In Millions**

	FY 2010	FY 2011	FY 2012	FY 2013	1Q14	2Q14	3Q14	4Q14	1Q15
Balance	3,915	5,175	6,664	7,182	7,962	8,904	9,480	9,470	10,613

<sup>\*</sup> CAGR over 4 years



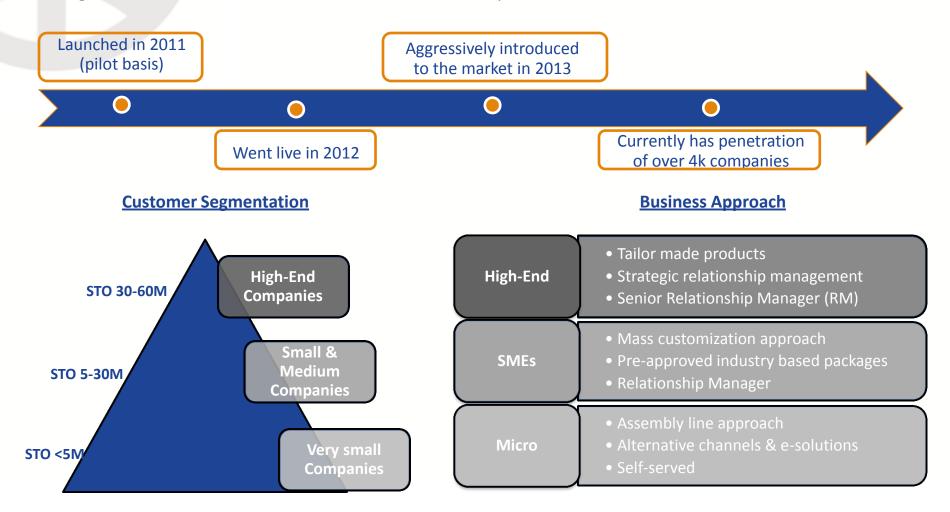
# Assets By Segment





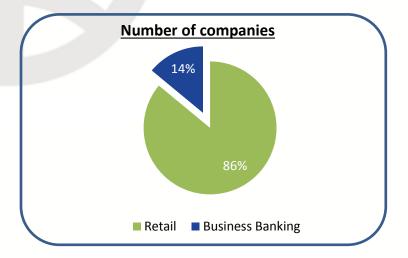
# **Business Banking** profile

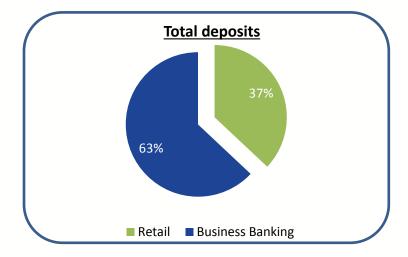
- Falls under CIB's Consumer Banking umbrella
- Manages financial needs of small and medium size retail companies with annual sales turnover below EGP 60mn

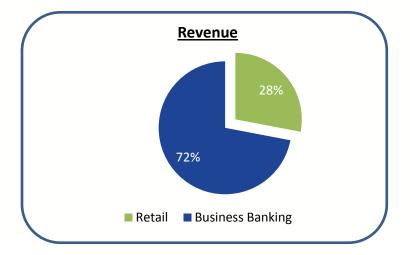


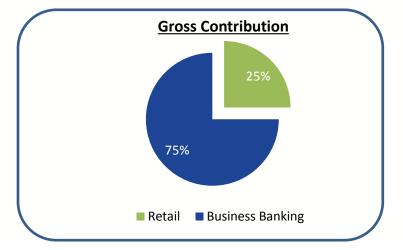
# **Business Banking Performance**

Business Banking model has proved its success when compared to the Retail Banking approach in terms of overall performance





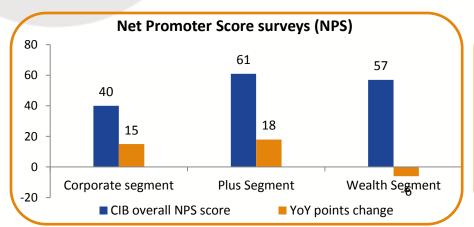






# **Customer Experience**

- Committed to continue meeting our customers' expectations, maintaining customer satisfaction levels and dealing
  proactively with the challenges faced and focus on enhancing our employees' capabilities in dealing with these
  challenges
- Measuring customers' satisfaction levels compared to the regional benchmarks

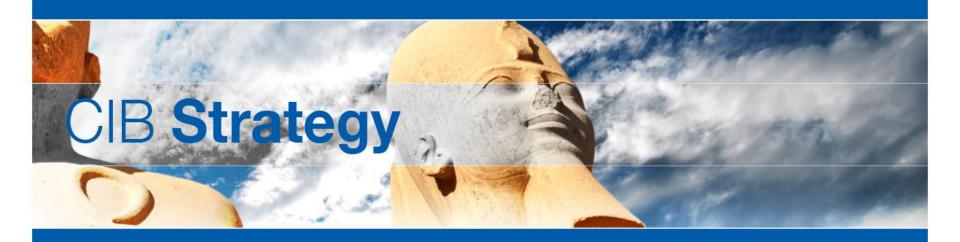


NPS survey	CIB NPS Index	Regional Index
Corporate segment	40	30
Plus segment	61	35-40
Wealth segment	57	35-40



Net Promoter Score (NPS) Surveys conducted by CIB research team Mystery shopping surveys for customer contact points conducted by an external agency All scores were recorded during Q1'2015







## **Vision** realization

#### Where do we stand?

#### Way forward

Financial Performance Drivers

Quality loan growth, with focus on increasing product penetration and SoW

Aggressive deposit growth, specially from households

Transactional banking services

- Positioned as trade finance hub for Egypt
- Focus on SMEs & underpenetrated retail banking segment
- Capture the pent-up CAPEX and investments inflow

**Customer Centricity** 

Adopting a customer relationship model

Started offering bundled financial solutions

Undertaking several service quality initiatives to improve customer satisfaction

- Further granular segmentation
- Deepen understanding of customer behavior through data analytics
- Client life cycle management and development of need-based bundled value propositions

Operational Efficiency

Centralization of Operations

Increasing the automation of processes

Core system stabilization

- Focus on operational efficiency and productivity gains
- Digitize banking experience and work towards straight through processing

Organizational Development

Performance driven culture

Focus on learning and development

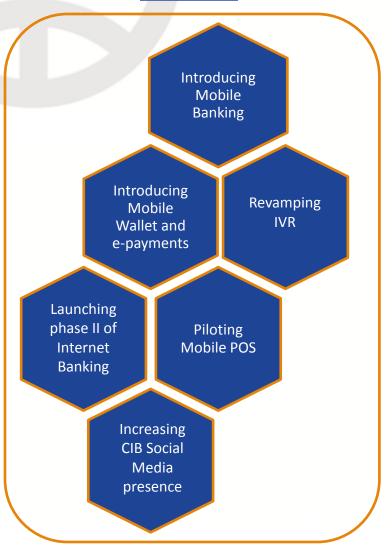
Adoption of corporate governance best practices and solid CSR strategy

- Establishing a social and environmental management system
- Become Egypt's number 1 "Green Bank"
- Development in human capital and alignment to accommodate with the digital transformation

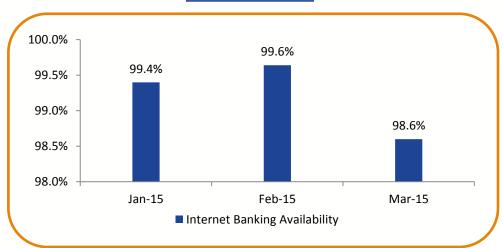


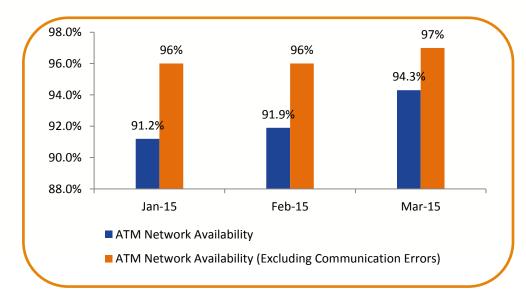
# e-Channels and Digital Banking Domain

## **Initiatives**



# **Performance**







# Summary and Conclusion





## 2015

- Best Business Continuity Team by DRI International
- · Best Trade Finance Provider in Egypt by Global Finance
- · Best Foreign Exchange Providers in Egypt by Global Finance
- Best Bank in Egypt 2015 By Global Finance

#### 2014

- Bank of the Year in Egypt 2014 by The Banker
- Elite Quality Recognition Award by JP Morgan MT 103 (99.23% for 5 years)
- Elite Quality Recognition Award by JP Morgan MT 202 (99.8% for 9 years)
- · Best Company for Investor Relations in Egypt by Extel in Partnership with the Middle East Investor Relations Society
- · Best Subcustodian Bank 2014 by Global Finance
- Best Bank in Egypt 2014 Excellence Award by Euromoney
- Best Trade Finance Provider in Egypt by Global Finance for the 8th year.
- Best Foreign Exchange Provider in Egypt by Global Finance for the 11th year
- · Best Investment Bank 2014 by Global Finance
- · Best Bank in Egypt by Global Finance
- · Best Emerging Markets Banks in Africa by Global Finance
- · Best FX Services in Africa Award by EMEA Finance
- Best Corporate/Institutional Internet Bank in Egypt by Global Finance
- · Best Online Cash Management by Global Finance
- · Best Integrated Corporate Bank Site by Global Finance

More awards available: www.cibeg.com/English/AboutCIB/Pages/Awards.aspx \*As of Apirl 1,2015













# Why **Egypt**?

Political Situation

- Building new political structure to fulfill the dreams of all Egyptians
- General improved optimism about the political future in Egypt
- Moving to a more open political system

Economic Environment

- Among the most diverse in the MENA region
- Started transformation to a stable and modern economy
- A pro-business Government
- Initiation of mega-projects; New Suez Canal
- The resilience of Egyptian Economy is capable of overcoming challenges as it did in 2008 financial crisis
- Banking sector possesses high structural profitability and remains intact

Robust banking reform program

- Phase I (2005-2008): successfully completed
- Phase II (2009- 2011):improving the regulatory environment, adopting Basel II and increased focus on corporate governance and limit concentrated risk exposure and proprietary investment
- Phase III (2011-2012): Finalized the fine tuning of the regulations
- Phase IV (Ongoing): Parallel run of existing regulations on capital adequacy and Basel II and finalizing the data warehousing framework



# Why CIB?

Along with its subsidiaries and Affiliates

The only "onestop shop"

**Profitability** 

- Market leader
- NPAT EGP 1bn
- Total revenues EGP 2.6bn

Assets grew 17.5% from 2009 till 2014

Continuous Growth

**Asset Quality** 

- NPL/Gross loans 3.64%\*
- Direct Coverage Ratio 171%\*

Highly reputable among all banks in Egypt

Strongest brand equity in market

Liquidity

- High liquidity
- Gross LDR 42.3%

Highly skilled group leading the Bank

Experienced management team

KPIs

- ROAA 2.95%\*\*
- ROAE 32.06%\*\*
- Cost/income 20.22%

Acted as a cushion during unstable times

Conservative provisioning policies

Prudent credit policies

 Reflected in no deterioration in asset quality

Largest in...

- Total Assets EGP 158bn
- Loans and deposits market shares
- Market Cap was EGP 51.1bn in private banks\*\*\*



<sup>\*</sup> Ratio on a standalone basis

<sup>\*\*</sup> Ratio after appropriation

<sup>\*\*\*</sup>Market cap as of 31/03/2015
Based on a consolidated basis





For more information, please visit

www.cibeg.com

**Investor Relations contacts:** 

Sherif Khalil Head of IR Sherif.khalil@cibeg.com

Yasmine Hemeda
IR Officer
Yasmine.Hemeda@cibeq.com

Nelly El Zeneiny
IR Senior Analyst
Nelly.elzeneiny@cibeq.com

Headquarters:
Nile Tower Building
21/23 Charles De Gaulle St., Giza
P.O Box 2430 Cairo
Egypt

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