

INVESTOR RELATIONS presentation

First Half 2016



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Egypt's Fact Sheet

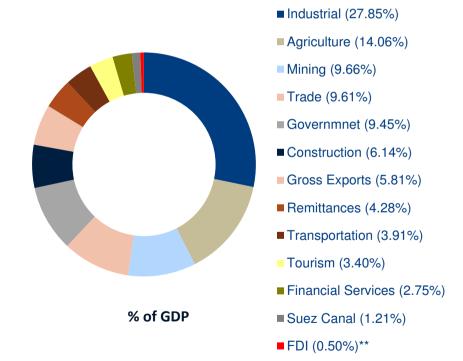
Overview

About CIB

Financial Review

Conclusion

DIVERSIFIED ECONOMY¹



COUNTRY PROFILE

- Name: Arab Republic of Egypt
- **Gapital: Cairo**
- Total area: c.1,002,000 sqm.km
- Inhibited area: 7.88% of total area
- Governorates: 27

FAVORABLE DEMOGRAPHICS

- Population: 91.3mn²
- Median age: 25^{2*}
- \$\begin{align*} \text{Labor force/population: } \text{32.20\%}*
- Unemployment rate: 12.80%1*
- Most populous country in the Middle East
- **#** 3rd most populous in Africa
- Production age totals to c.50% of total population
- **Over 85% of the population is below 55 years**





Macro-Environment

About CIB

Real GDP Growth (%) 10.0% Reform-led boom 8.0% 7.2% 7.1% Global financial crisis Regaining 6.0% 5.1% confidence 4.7% Post-uprising turmoil 4.0% 3.1% 2.7% 2.2% 2.2% 2.1% 1.9% 2.0%

10/11

11/12

12/13

MANAGEABLE DEBT

Financial Review

Net International Reserve: \$17.5bn (May'16)

Conclusion

- Current A/C balance: \$-5,025mn***
- LT external debt: \$46.6bn****
- ST external debt: \$6.8bn****
 c.80% of debt in LCY, held by public sector

GROWTH OPPORTUNITIES

- Mominal GDP: EGP 1,372,592mn**
- GDP/Capita: \$12,1133

CONSUMPTION

- Private consumption/GDP: 84.39%**
- Public consumption/GDP: 10.93%**



09/10





0.0%

06/07

07/08

08/09

** Figures as of July/December 2015/2016

*** Figure as of Q2'2015/2016

14/15 H1-15/16

**** Figures as of Q3'2015/2016

3 IMF, WEO Database, October 2015

Overview

-- H1 figure annualized

13/14



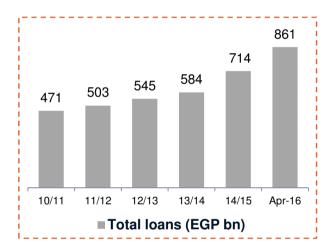
Egypt's Banking Sector

Overview

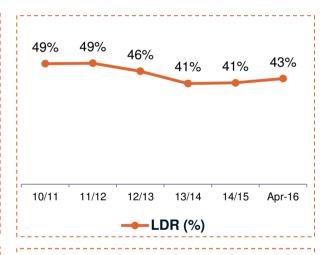
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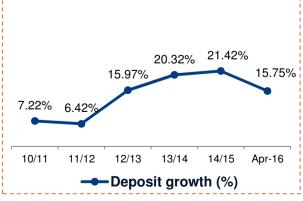
Conclusion









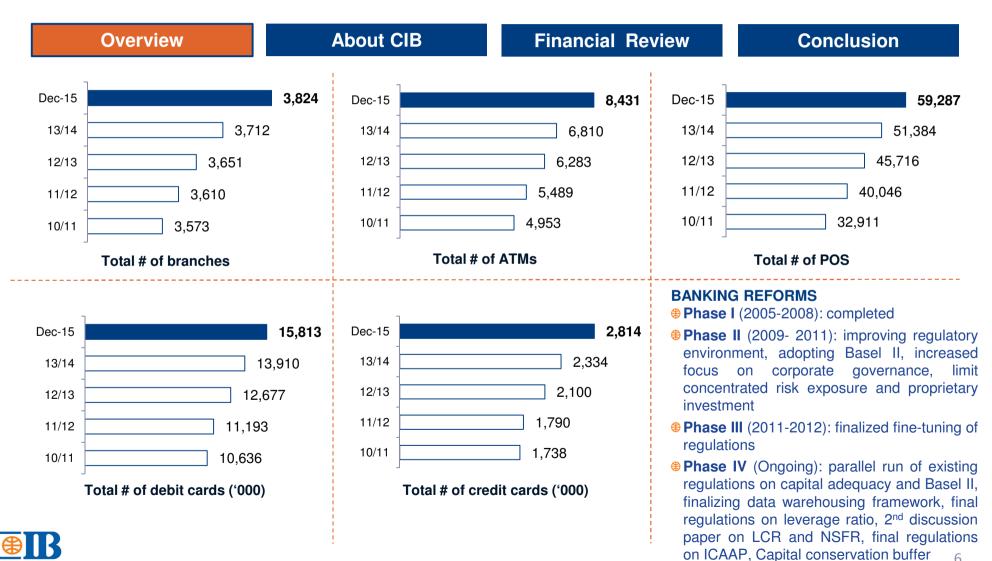


UNDERLEVERAGED

- # Total # of banks: 40*
- Total bank lending facilities/GDP: 30.93%**
- # Corporate loans/GDP: 23.61%**
- # Household debt/GDP: 7.32%**
- **B** Loans/Deposits: 45.51%***



Egypt's Banking Sector (Cont'd)





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Slow improvement in standards of living¹

UNDP Human Development Index: Score 0.690, ranked 108/188 in 2014

Low quality health care services²

5.6% of GDP spent on health care services in 2014

Ease of doing business index²

Ranked 131/189 in 2015

Budget deficit³

9.2% of GDP in July/March 2015/2016

Competitiveness index⁴

Ranked 116/140



² World Bank Database

Why Egypt?

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GENERAL

REFORMS

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ECONOMIC ENVIRONMENT

Among the most diverse in the MENA region

MEGA PROJECTS

- New Suez Canal
- New Cairo Administrative Capital
- Development Passage in Western Desert
- Golden Triangle in the South
- North Coast development plan
- # 1.5 million feddan reclamation project in New Valley

Fuel subsidies

- Corporate tax
- Investment law
- CBE mechanism for FCY repatriation
- Mobile financial services
- Mortgage lending
- Micro-Finance



- ## Attracting retail into banks (over 80% of adult population unbanked)
- Unveiling opportunities within SMEs
- Initiative to pay government employees via debit cards
- Integration of grey economy

POLITICAL STABILITY

- Building new political structure
- General optimism about the political future in Egypt
- Moving to a more open political system

ATTRACTS INVESTMENTS

- Numerous agreements and MOUs signed with many countries; latest with France, Saudi Arabia and Bahrain during their recent visits to Egypt
- Proximity to international markets
- Broad and increasing local consumer base
- Low labor costs



CIB at a Glance

Overview About CIB Financial Review Conclusion RIPPLEWOOD Actis 77 **RW** led Consortium International **Actis Sold IPO raising US\$** consortium **Chase National** led by Rating by S&P 2.6% in open 115mn; 150% divested half its Ripplewood; Bank established and Fitch: market in oversubscribed holdings acquired NBE **BBB-**March **O**CHASE in to Actis 19% Stake 1996 1998(0) 1987 1993 2009 1975(0 2006(O) 2014(0 Chase **GDR US\$ Actis Sold** RW sold its **Divestiture:** 120mn 22.2% of Strategic remaining 6.5% **Renamed CIB** remaining stake share capital subsidiaries to Fairfax in CIB, marking established to البنك التجسارى الدولسي Commercial International Bank **Financial** transition of complement our core **Holdings Ltd** strategic business "Fairfax" in May partnership to **Actis**



CIB's Key Milestones

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1975

First joint venture bank in Egypt; Chase National Bank

1993

Egypt's largest local bank IPO, oversubscription of 150%, 1.5 mn shares sold generating EGP 390 mn in proceeds

1977

First private sector bank to create a dedicated division providing 24/7 banking services to shipping clients, with primary focus on business in Suez Canal

1994

First bank to connect with the international SWIFT network

1987

Following Chase Manhattan divesture due to a shift in their strategy, the Bank's name was changed to Commercial International Bank (CIB)

1996

First Egyptian bank to have a GDR program on LSE

1989

CIB has been selected by the IATA to act as the BSP agent in Egypt, and remains the sole bank that offers this service to airline passengers

1997

 CIB concludes first & largest Euro syndicated loan (USD 200 mn)

1998

First private sector bank with investment rating 'BBB -' by S&P

1997

First private sector bank with investment rating 'BBB -' by Fitch IBCA





CIB's Key Milestones (Cont'd)

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2001

- First Egyptian bank to register on NYSE; ADR Level 1
- First bank to introduce
 FX services for 5
 currencies on ATM

2005

 Only bank in Egypt to be awarded JP Morgan Quality Recognition Award (2005-2012)

2006

First bank in Egypt to execute EGP 200 mn R'epo transaction in the local market

2009

Only Egyptian bank recognized as 'Best Bank in Egypt' by 4 publications in the same year; Euromoney, Global Finance, EMEA Finance, & The Banker

2010

- # First Egyptian bank to establish a GTS department
- First and only local bank in Egypt to begin enforcing Business Continuity Standards
- CIB Foundation becomes the first in Egypt to have its annual budget institutionalized as part of its founding institution's by-laws, as CIB shareholders unanimously agreed to dedicate 1% of Bank's net annual profit to the Foundation

2012

First Egyptian bank to establish a Sustainable Development Department

2013

- First Egyptian bank to receive JP Morgan Elite STP Award
- First Egyptian bank to upgrade its ADR to be traded on OTCQX platform US

2014

- First Egyptian bank to sign agreement with MCDR to issue debit cards for investors to collect cash dividends
- First co-branded credit card; Mileseverywhere, with EgyptAir
- First block trading transaction on the EGX, when Actis sols its 6.5%
- stake in CIB to Fairfax





Subsidiaries and Associates

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EGYPT FACTORS

Owns: 49%

Profile: 1st non-banking financial institution in Egypt

specializing in factoring



FALCON

Ownership: 40%

Profile: Offers a full suite of security services;

- · Private security,
- · Premises protection,
- Cash-in-Transit (CIT),
- · Electronic security system solutions,
- · General and facility management services,
- · Touristic and governmental concierge services

CI CAPITAL HOLDING*



- Wholly owned by CIB
- Full-fledged Investment Bank;
 - · Securities Brokerage
 - Asset Management
 - · Investment Banking
 - Equities Research
 - Leasing

* CIB sold its stake in CORPLEASE to CI Capital in December 2015



Lines of Business

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	INSTITUTIONAL BANKING	CONSUMER BANKING		
Profile	Market leader	The take-off for a world class consumer		
	Prime contributor to profitability	banking franchise		
Focus	 Large and medium-size corporates (MNCs, institutions and banks) 	 Retail customers (with special focus on Wealth and Plus 		
	 Project finance and syndicated loans 			
	 Treasury and capital Markets Services 	 Business Banking (SMEs) 		
	 Transactional banking services 			
Contribution to loans	77.0%	23.0%		
Contribution to deposits	30.2%	69.8%		
# of customers	11,487	859,493		





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- Caters to SMEs
- Covers all sectors and industries through more than 100 well-trained Relationship Managers across the country



CUSTOMER SEGMENTATION



FULL RANGE OF FINANCIAL SOLUTIONS

Tailored products

Programs and bundles

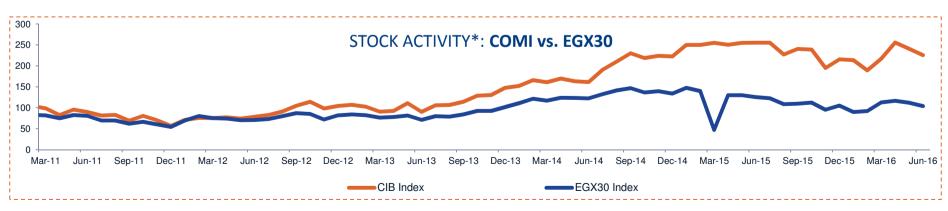
Very Small Business
Sales turnover 1mn-10mn
Served online, taking advantage of bundles through alternative channels





Our Stock in a Nutshell

Overview About		bout CIB	t CIB Financial R		iew	Conclu	usion
STOCK EXCHANGES Listed Egyptian Stock Exchange (EGX) Listed London Stock Exchange (LSE) Traded New York Stock Exchange (NYSE) CIBEY		SHARE INFORMATION Shares outstanding 1,153,866,000 Par value EGP 10.00 GDR convertibility 1:1			PERFC High		
Market Cap. (EGP) Avg. Daily Volume Avg. Daily Price (EGP)	2010 27,176mn 1.51mn 38.02	2011 11,096mn 0.86mn 24.04	2012 20,646mn 1.58mn 18.85	2013 29,329mn 0.90mn 24.26	2014 44,673mn 2.20mn 41.30	2015 43,691mn 1.59mn 42.30	YTD 2016** 54,589mn 1.46mn 39.30





Shareholding Structure

Overview About CIB Financial Review Conclusion FREE FLOAT BY REGION ■ North America (58.08%) ■ Africa (14.76%) GCC (12.10%) ■ UK & Ireland (6.47%) ■ Continental Europe (4.31%) ■ Free Float (93.3%) ■ Rest of the World (4.29%) ■ Fairfax (6.7%)* FREE FLOAT BY CATEGORY ■ Institutions (88.00%) ■ Individuals (12.00%)





Our Presence in Egypt

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DISTRIBUTION NETWORK

185 Total Branches and Units

106 Cairo

26 Alexandria

25 Sinai and Canal

16 Upper Egypt and Red Sea

12 Delta

CIB's footprint

DIGITAL BANKING

1,943,944 Website visits

196,495 Internet Banking users

944,642 Call Center Calls

279,294 IVR calls

10,887 POS

683 ATMs

DIGITAL BANKING INITIATIVES



Smart Wallet Micro Finance (Pilot Phase)



Vodafone Cash



Internet Banking CBE New regulations



Corporate Card ATM Deposit



ATM Cheques Deposits



Internet Banking Credit Card Functions



AUC Venture Lab



AUC Cashless Campus (Pilot Phase)





Corporate Governance

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COMMITMENT TO SOUND CORPORATE GOVERNANCE PRACTICES CONTINUES TO DEFINE CIB

This commitment is supported by several mandates:

- Several internal policies, risk controls, and manuals have been put in place to ensure that all business aspects are not only covered, but well-governed (including risk management, compliance, audit, remuneration, evaluation, succession planning, code of conduct, and budgeting
- Segregation of the role of Executive Management and Board of Directors
- Highly skilled Investor Relations team

The Board carries on with its mandate to continuously improve the overall corporate governance framework by regularly reviewing and supervising the Bank's practices

The Board's main responsibilities include:

- Setting the Bank's overall strategy and overseeing its execution
- Establishing internal control mechanisms
- Setting the Bank's risk appetite and regularly monitoring performance indicators against approved, defined appetite
- Approving IT Group strategy and review it periodically, especially with regards to the confidentiality of the Bank's information
- Ensuring that shareholders' interests are being catered to

We take pride in our strong corporate governance structures which include:

- Experienced team of professional executive directors and senior management
- Distinguished group of nonexecutive directors
- Competent board committees





Board of Directors

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- The Board and its committees are governed by well-defined charters that sets out its responsibilities and composition requirements
- The Board is supported by internal and external auditors

8 committees assist in fulfilling the Board's responsibilities;

AUDIT COMMITTEE

CORPORATE GOVERNANCE & COMPENSATION COMMITTEE

RISK COMMITTEE

OPERATIONS & IT COMMITTEE

SUSTAINABILITY ADVISORY BOARD

HIGH LENDING & INVESTMENT COMMITTEE

MANAGEMENT COMMITTEE

AFFILIATES COMMITTEE

CIB's Board consists of 8 members, 7 are non-executive*

HISHAM EZZ AI-ARAB

Chairman and Managing Director

JAWAID MIRZA

Non-executive Board member

NADIA MAKRAM EBEID

Executive Director of the Center for Environment and Development for the Arab Region and Europe (CEDARE)

YASSER HASHEM

Managing Partner of Zaki Hashem and Partners attorneys at law

MARK RICHARDS

Head of Financial Services of Actis

MEDHAT HASSANEIN

Egypt's former Minister of Finance

SHERIF KAMEL

Dean of School of Business Administration (AUC)

BIJAN KHOSROWSHAHI

President and CEO Fairfax International



Our Strategy

Overview About CIB Financial Review TODAY Quality loan growth, **Financial** Deposit growth, with focus on **Transactional** Performance specially from increasing product banking services **Drivers** households penetration and SoW Undertaking several Started offering Adopting a customer Customer service quality initiatives bundled financial relationship model Centricity to improve customer solutions satisfaction Increasing the Centralization **Operational** Core system automation of of Operations stabilization **Efficiency** processes Adoption of corporate Focus on Performance governance best **Organizational** learning and driven culture practices and solid CSR **Development** development strategy

TOMORROW

Conclusion

- · Positioned as trade finance hub for Egypt
- Focus on SMEs & underpenetrated retail banking segment
- Capture the pent-up CAPEX and investments inflow
- Deepen understanding of customer behavior through data analytics
- Adding granularity to customer segments for client life cycle management
- Development of need-based bundled value propositions
- Focus on operational efficiency and productivity gains
- Digitize banking experience and work towards straight through processing
- Enforcing a social and environmental management system
- Become Egypt's number 1 "Green Bank"
- Development in human capital and alignment to accommodate with the digital transformation





Business Continuity Management & Information Security

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Pioneer in implementing international standards and best practices; established in 2010; ahead of all major players in the market

Set a unique model within the Egyptian financial sector in Business Continuity industry; since 2014, CIB was shortlisted for 10 global and regional Business Continuity excellence awards from 3 of the most reputed organizations in the BCM industry worldwide

Award winner of "Middle East Most Effective Recovery 2016" by Business Continuity Institute-UK (BCI) & "Business Continuity Team of the Year 2015" from Disaster Recovery Institute International-USA (DRII)

Security is a major area of focus for CIB; many investments were directed towards improving our security-management process, including **physical security** and **cyber security**, aiming to create a safer operational and business environment that supports the organization and customer's benefits and well-being

INITIATIVES

CIB continues to invest in further improving its business continuity and recovery capabilities to ensure it provides sustainable and uninterrupted services to our customers

- Progressive Disaster Recovery Planning
- Continuous Alternate Sites Enhancement
- Moving towards ISO22301 Certification
- Critical Suppliers Management
- Automation and Performance Metrics Management





International Awards and Recognition

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2016

- · Best Trade Finance Provider in Egypt by Global Finance
- · Best Treasury & Cash Management Providers in Egypt by Global Finance
- Best Bank in Egypt Supporting Women Owned and Women Run Businesses by the American Chamber of Commerce in Egypt
- · Best Bank in Egypt 2016 By Global Finance
- · Best Employee Engagement Initiative in the Middle East by the Asian Banker
- · Best Retail Risk Management Initiative in the Middle East by the Asian Banker
- Middle East Most Effective Recovery 2016 by BCI
- Best Bank in Egypt Excellence Award by Euromoney
- · Best Foreign Exchange Providers in Egypt by Global Finance
- Best Subcustodian Bank in Egypt 2016- By Global Finance

More awards available: www.cibeg.com/English/AboutCIB/Pages/Awards.aspx *As of April 1,2016

















Performance Snapshot: 30 June 2016

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TOTAL ASSETS

EGP 195,379mn

Dec.'15: EGP 179,500mn;



9% YTD

NET LOANS

EGP 60,299mn

Dec.'15: EGP 56,836mn;



6% YTD

CUSTOMER DEPOSITS

EGP 169,463mn

Dec.'15: EGP 155,234mn;



9 % YTD

SHAREHOLDERS' EQUITY

EGP 17,211mn

Dec.'15: EGP 16,535mn;



4% YTD

REVENUES

EGP 5,420mn

Jun.'15: EGP 4,860mn;



12% YOY

NPAT

EGP 2,756mn

Jun.'15: EGP 2,256mn;



22% YOY

NPLs/GROSS LOANS*

4.89%

Jun.'15: 4.54%:



8.9% YOY

CAR

14%

Jun.'15: 15%:



-7.7% YOY

ROAE

32.7%

Jun.'15: 30.5%;

7.2% YOY

ROAA

2.9%

Jun.'15: 2.9%;

0% YOY

COST/INCOME

23.8%

Jun.'15: 19.4%;

22.4% YOY

NIM*

5.64%

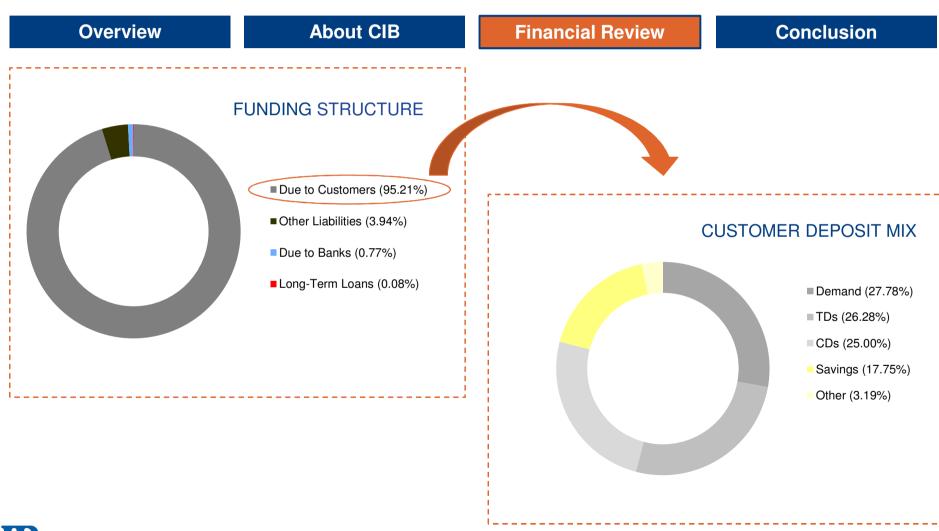
Jun.'15: 5.63%;

1 0.3% YOY

*Ratios on a standalone basis



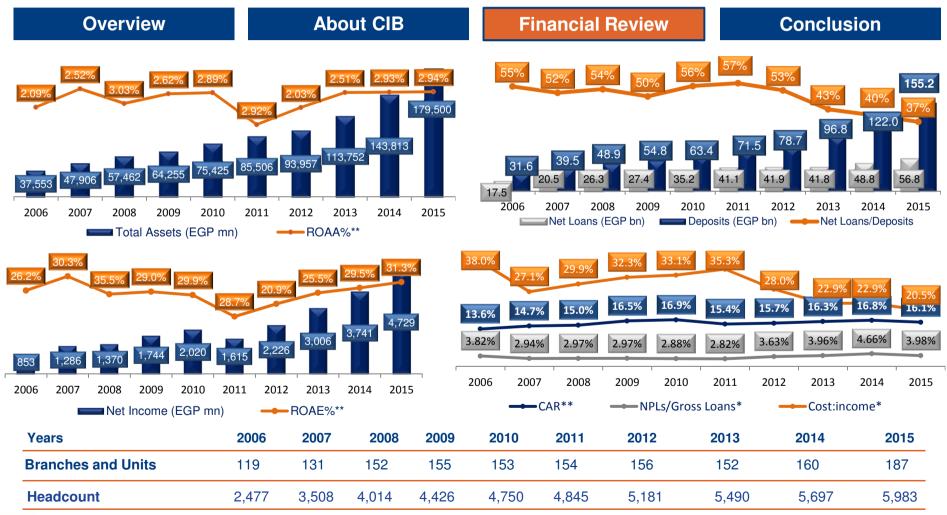
Funding Overview





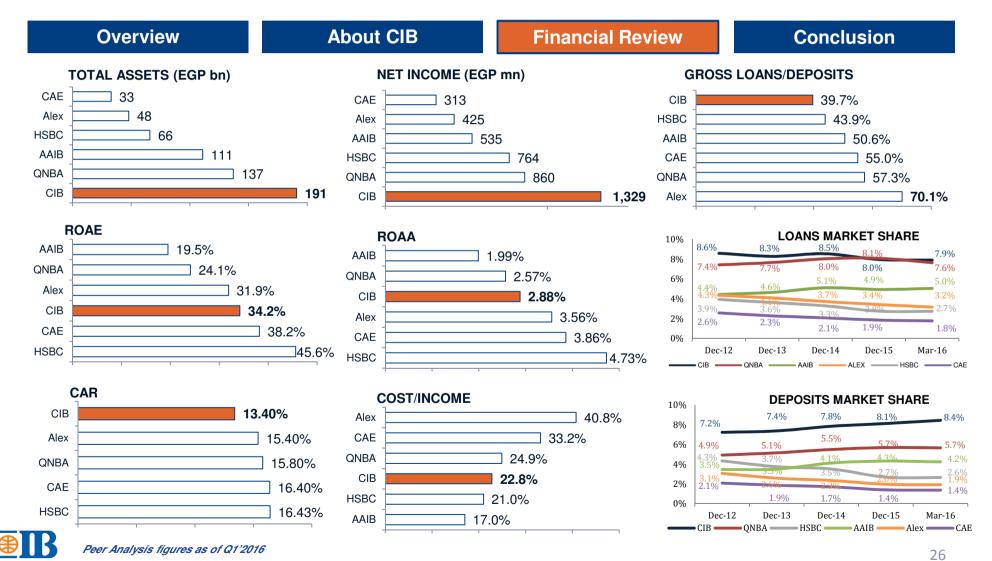


10-Year Performance Summary

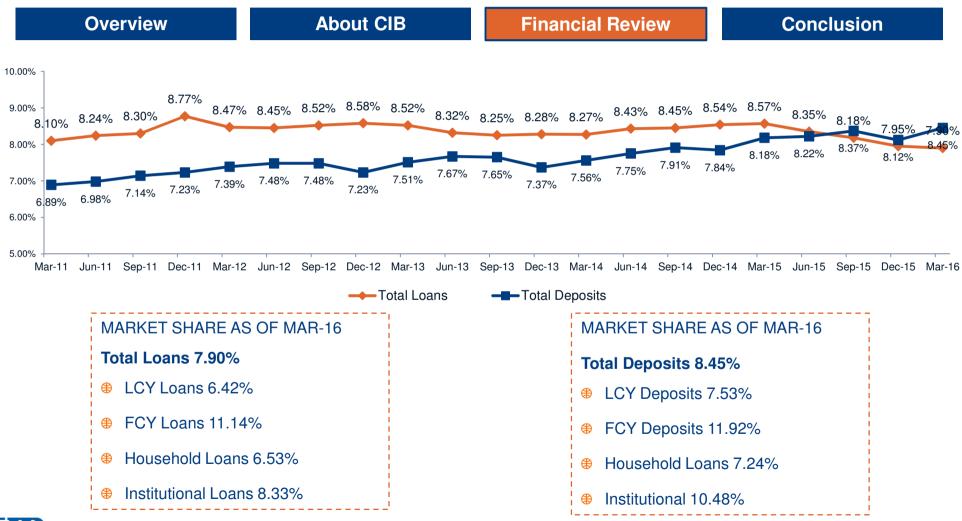




Position Among Peers



Market Share





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Extremely skilled and experienced Management Team

Highly qualified Board of Directors

Among the best Investor Relations teams

Strong brand equity in the market

Conservative provisioning policies

Prudent credit policies

PROFITABILITY

- NPAT EGP 2.8bn
- Total revenues EGP 5.4bn

Asset Quality

- NPL/Gross loans 4.95%*
- Direct Coverage Ratio 163%*

LIQUIDITY

- # High liquidity
- Gross LDR 39.6%

KPIs

- **BOAA 2.9%**
- **BOAE 32.7%**
- Cost/income 23.8%

LARGEST IN

- Total Assets EGP 195bn
- Market Cap EGP 54.6bn in private banks***





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- Begin For more information, please visit our website; www.cibeg.com
- To read about the projects that the CIB Foundation has helped support, and to know ways in which you can donate, please visit www.cibfoundationegypt.org

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