## INVESTOR RELATIONS PRESENTATION

2Q2021



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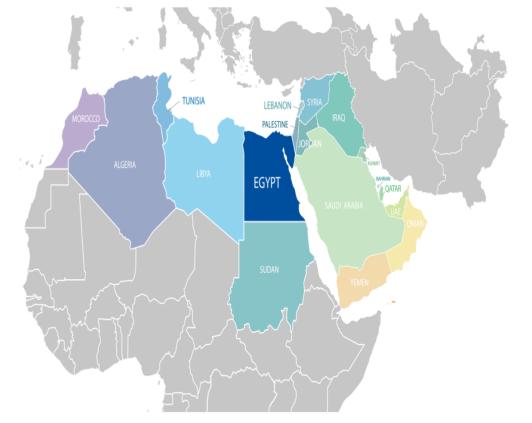
#### **Country Profile**

Name	Arab Republic of Egypt
Capital	Cairo
Currency	Egyptian Pound (EGP)
Total area	c.1,002,000 sqm.km
Inhibited area	7.88% of total area
Governorates	29

#### Demographics

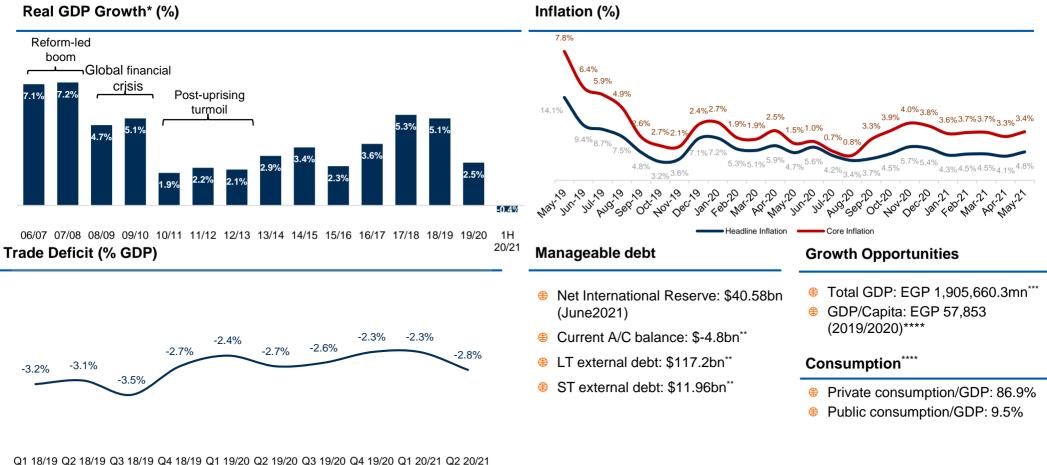
Population	102.06 mn <sup>2</sup>						
Median age	24.1 <sup>2*</sup>						
Labor force/population	43.51*						
Unemployment rate	7.4% **						
Most populous country in	the Middle East						
3 <sup>rd</sup> most populous in Africa							
Production age totals to c	.50% of total population						

Over 85% of the population is below 55 years



<sup>2</sup> CAPMAS, as of 18/07/2021 <sup>1\*</sup> CAPMAS, as of Q2'2021 <sup>2\*</sup> CIA, World Fact Book <sup>\*\*</sup> CAPMAS as of Q1'2021

## **Macro-Environment and Real Sector**



\*GDP at Factor Cost

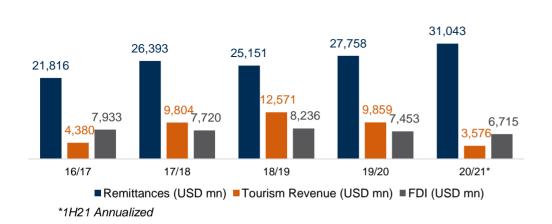
\*\*CBE, figures as of Q2 2020/2021

\*\*\*\*CBE June 2021 Bulletin

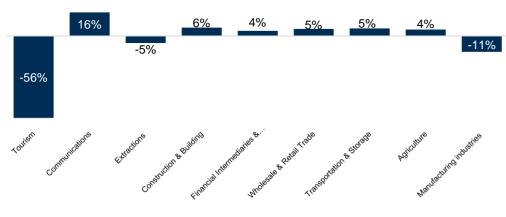
\*\*\*GDP at Factor cost by Economic Activity (Constant prices), as of July/Dec. 2020/2021

Inflows

#### Foreign Inflows (USD mn)

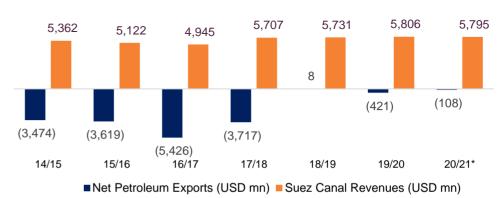


#### Key Sector Growth rates\*\*



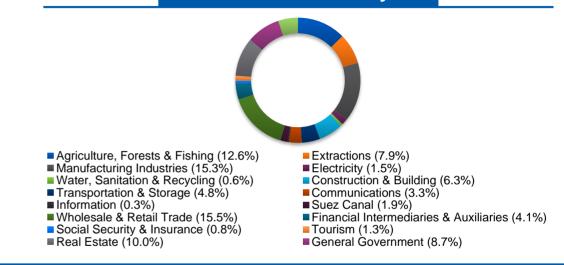
\*\*July/Dec. 2020/2021

#### Petroleum and Suez Canal Proceeds (USD mn)

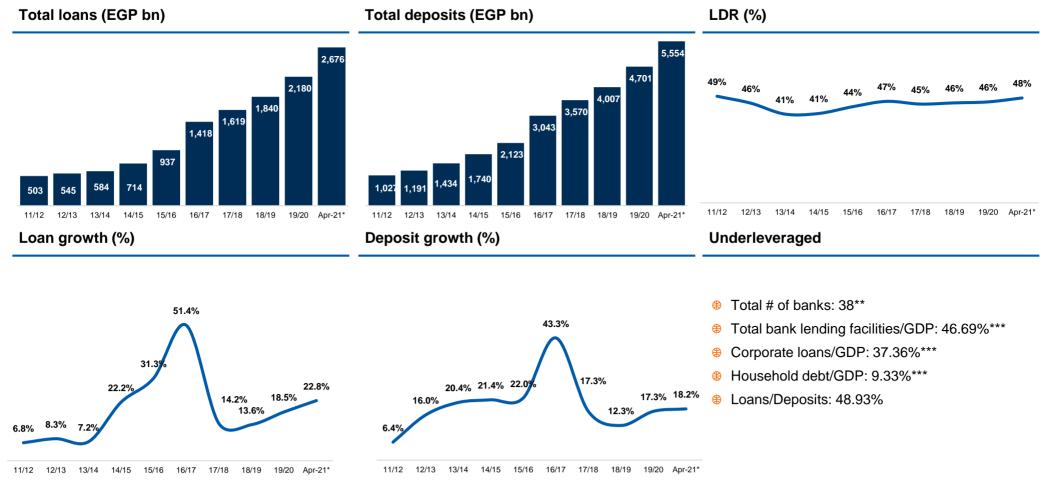


\*1H21 Annualized

#### **Diversified Economy\*\***



# Egypt's Banking Sector



\*As per the latest published Data by CBE

\*\*\*GDP by expenditure at market price as of Apr-21. Loan and Deposit Balances as of Apr-21

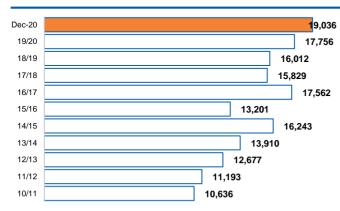
\*\* As of Jun 2020 - After The Bank of Nova Scotia and The National Bank of Oman obtained approvals to cease operations in Egypt

# Egypt's Banking Sector (Cont'd)

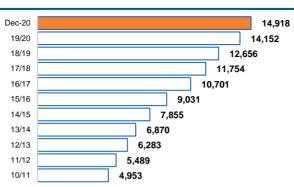
#### Total # of branches

Mar-21	4,556
Dec-20	4,532
19/20	4,451
17/18	4,155
16/17	4,009
15/16	3,882
14/15	3,766
13/14	3,710
12/13	3,651
11/12	3,610
10/11	3,573

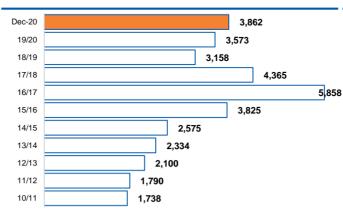
#### Total # of debit cards ('000)\*



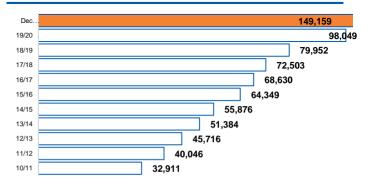
#### Total # of ATMs



#### Total # of credit cards ('000)



#### Total # of POS



#### **Banking Reforms**

#### Phase I (2005-2008): completed Phase II (2009- 2011): improving regulatory environment, adopting Basel II, increased focus on corporate governance, limit concentrated risk exposure and proprietary investment Phase III (2011-2012): finalized fine-tuning of regulations Phase IV (Ongoing): parallel run of existing regulations on capital adequacy and Basel II, finalizing data warehousing framework, final regulations on leverage ratio, 2nd discussion paper on LCR and NSFR, final regulations on ICAAP, Capital conservation buffer

Starting 1Q19, banks report financial statements in accordance with IFRS9

Including the number of prepaid debit cards from June 2013 until June 2015

•



#### **Economic Environment**

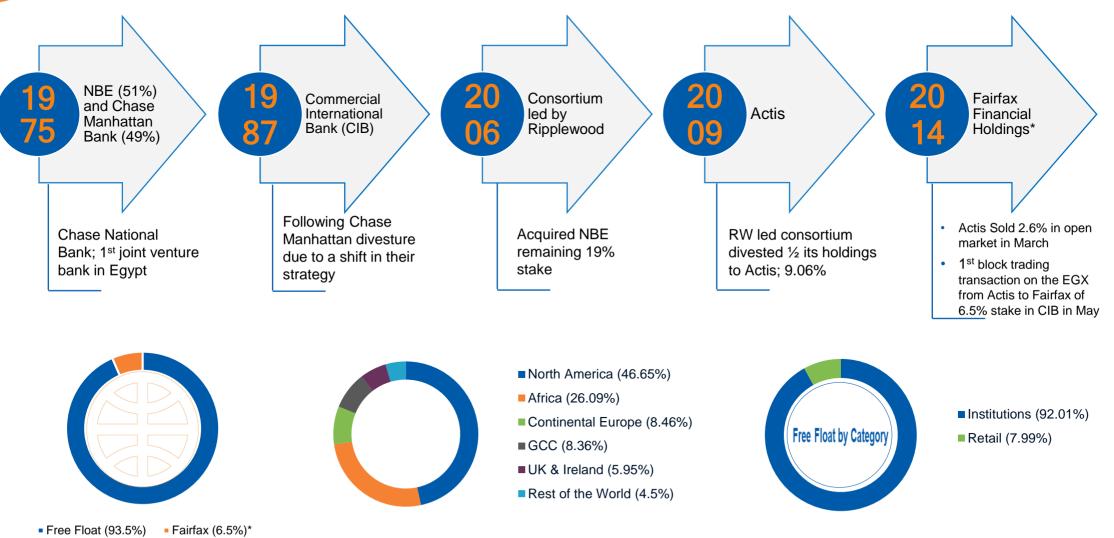
#### Among the most diverse in the MENA region

Mega Projects	<ul> <li>Middle East's largest private medical city</li> <li>Dabaa Nuclear Power Plant</li> <li>New Suez Canal</li> <li>New Cairo Administrative Capital</li> <li>Development Passage in Western Desert</li> <li>Golden Triangle in the South</li> <li>North Coast development plan</li> <li>1.5 million feddan reclamation project in New Valley</li> </ul>
Financial Inclusion	<ul> <li>Unveiling opportunities within SMEs</li> <li>Initiative to pay government employees via debit cards</li> <li>Integration of grey economy</li> <li>Attracting retail into banks</li> <li>(over 80% of adult population unbanked)</li> </ul>
Reform Policy	<ul> <li>Economy faced rising imbalances that led to weakening growth, high public debt, a widening current account deficit, and low official reserves hence the need for reform</li> <li>Liberalization of foreign exchange system to eliminate forex exchange shortages and encourage investment and exports</li> <li>Monetary policy aimed at containing inflation</li> <li>Target to decrease budget deficit to contain public debt by collecting more revenues through progressive taxation and cutting expenditure through eliminating fuel and energy subsidies</li> <li>Strengthening social safety nets by increasing spending on food subsidies and cash transfers such as Takaful and Karama.</li> <li>Far-reaching structural reforms to promote higher and inclusive growth, increasing employment opportunities for youth and women</li> </ul>

#### **Attracts Investments**

- Approved IMF Loan signaling a tremendous confidence boost in Egypt's ability to release its economic potential in a sustainable way
- Broad and increasing local consumer base
- Government has finalized the new investment law, new industrial license act and the new bankruptcy law which will increase domestic investment & attract FDI
- Low labor costs

# CIB's Shareholders



\* Several wholly owned subsidiaries of Fairfax Financial Holdings Ltd ("Fairfax")

# CIB's Key Milestones

		Selected by the IATA to act as t BSP agent in Egypt, and rema the sole bank th offers this servic to airline passengers	he ains at	1 <sup>st</sup> bank to connect with the international SWIFT network	ſ	<ul> <li>Concludes 1<sup>st</sup> &amp; largest Euro syndicated loan (USD 200 mn)</li> <li>1<sup>st</sup> private sector bank with investment rating 'BBB -' by Fitch IBCA</li> </ul>		<ul> <li>1<sup>st</sup> Egyptian bar register on NY ADR Level 1</li> <li>1<sup>st</sup> bank to intr FX services for currencies on</li> </ul>	/SE; roduce or 5
1	1977		993	19	96	_	98	20	005
( (		$\mathbf{b}$						$ \mathbf{\hat{e}} \in \mathbf{\hat{e}} $	
	1 <sup>st</sup> private sector bank to create a dedicated divisi providing 24/7 banking service shipping clients with primary for on business in Suez Canal	a on es to	19 Egypt's largest local bank IPO, oversubscription of 150% , 1.5mn shares sold generating EGP 390mn in proceeds		19 1 <sup>st</sup> Egyptian bank to have a GDR program on LSE		20 1 <sup>st</sup> private sector bank with investment rating 'BBB -' by S&P	01	<ul> <li>Only bank in Egypt to be awarded JP Morgan Quality Recognition Award (2005-2012)</li> <li>1<sup>st</sup> bank in Egypt to launch a page on Bloomberg for local debt securities</li> </ul>

\* The publications are Euromoney, Global Finance, EMEA Finance, & The Banker

# CIB's Key Milestones (Cont'd)

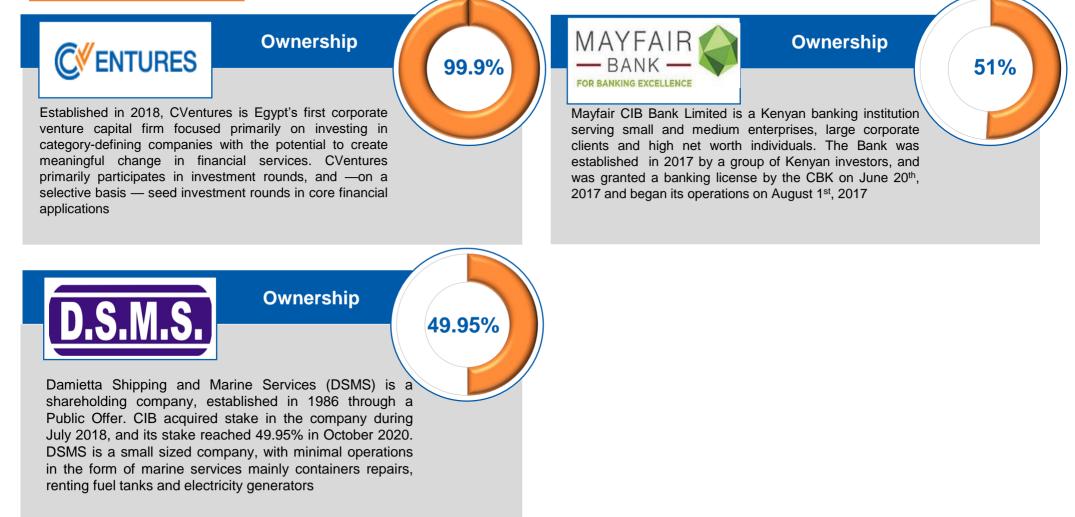
	1 <sup>st</sup> Egyptian bank establish a Sustainable Development Department	to	<ul> <li>1<sup>st</sup> bank in Egyp recognize condurisk and establis framework for it, despite the lack regulatory requirement</li> <li>1<sup>st</sup> Egyptian ban successfully pas external quality assurance on In Audit function</li> </ul>	ict h a of k to ss	<ul> <li>For the 1<sup>st</sup> time in East and Africa, awarded "World's in the Emerging I Euromoney</li> <li>Ranks 1<sup>st</sup> on the sustainability ind (S&amp;P/EGX ESG) year in a row since</li> <li>The only Egyptia ranked on the FT Sustainability Ind</li> </ul>	CIB was s Best Bank Markets" by EGX's ex for the 4 <sup>th</sup> ce 2014 n bank 'SE4Good	<ul> <li>1<sup>st</sup> Arab and Afric company listed of Bloomberg Gend Equality Index (G the world's only comprehensive investment-qualit source on gender</li> <li>Established a rep Addis Ababa, Eth</li> </ul>	n 2019 er EI) — y data r equality o office in
2010	20	13	20	016	2	018	20	020
	₿€	₿€	₿€	₿€	₿€	₿€	₿€	
	dards becomes the lave its annual onalized as part institution's by- hareholders greed to Bank's net	<ul> <li>1<sup>st</sup> Egyptian bank receive JP Morga STP Award</li> <li>1<sup>st</sup> Egyptian bank upgrade its ADR traded on OTCQ platform US</li> </ul>	an Elite c to to be	<ul> <li>Launched mobi application</li> <li>1<sup>st</sup> Egyptian bar as an active me Environmental I Financial Initiati</li> <li>Won the 'Social Bank of the Yea from African Ba</li> <li>Recognized for several awards'</li> </ul>	nk recognized mber in the UN Program - ve ly Responsible ir 2016' award nker the 1 <sup>st</sup> time for	<ul> <li>2<sup>nd</sup> consecutive yea 'World's Best Emer Bank', by Global Fin</li> <li>1<sup>st</sup> Middle Eastern of analyzed in a case Leadership Institute</li> <li>Established CVentu corporate venture of</li> <li>Received ISO22300 certification for Bus Management</li> <li>Ranks 1<sup>st</sup> on the E0 Index for the 5<sup>th</sup> cor</li> </ul>	ging Markets nance company to be study by e of LBS** ures, Egypt's 1 <sup>st</sup> apital firm 1:2012 iness Continuity GX Sustainability	<ul> <li>1<sup>st</sup> cross- border acquisition of 51% of Mayfair Bank in Kenya</li> <li>CIB ranks 28th on Forbes' Top 100 Companies in the Middle East</li> </ul>

\* Awards include: Best Bank in Egypt Supporting Women Owned and Women Run Businesses by the American Chamber of Commerce in Egypt, Two awards in Achievement in Liquidity Risk and Operational Risk for Middle East & Africa by Asian Banker for 2016, Best Retail Risk Management Initiative by Asian Banker for 2016, Middle East Most Effective Recovery 2016 by BCI

\*\* LBS: London Business School

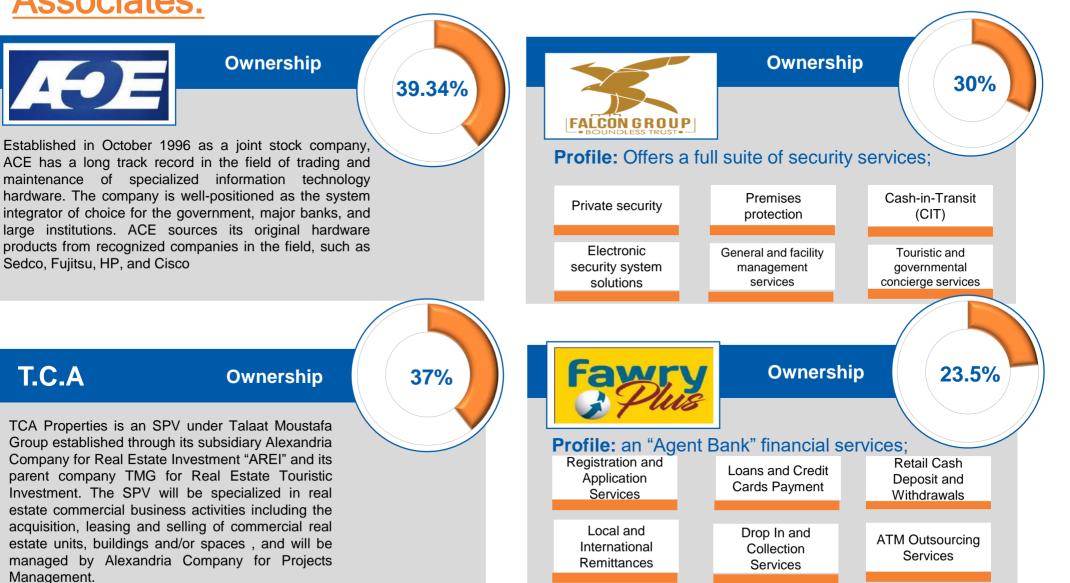
\*\*\* By PECB in partnership with EGYBYTE

## CIB's Subsidiaries & Associates: Subsidiaries:

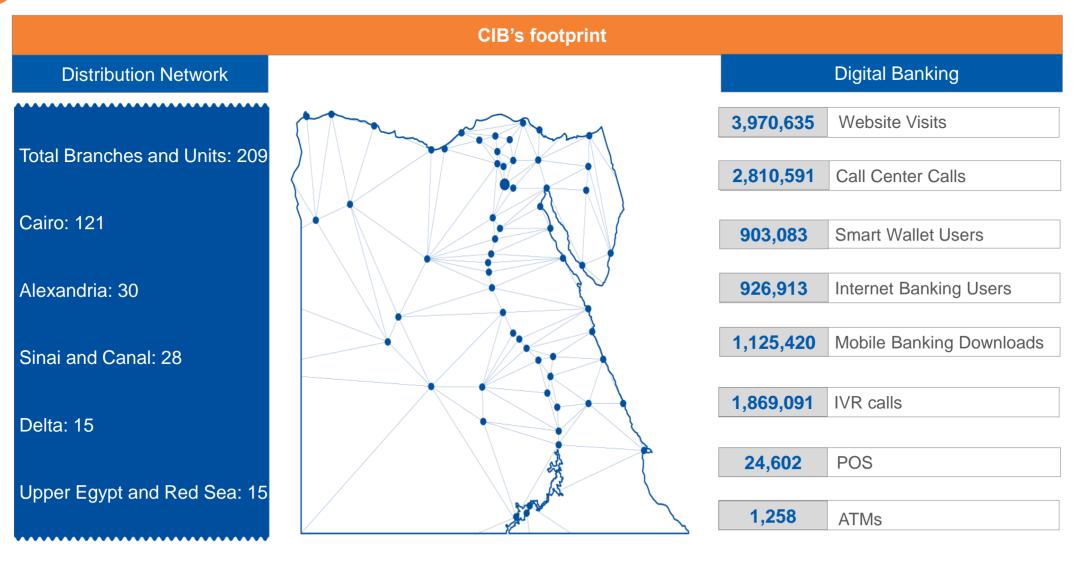


\* CI Capital is now within the available for sale (fair value through OCI) investment portfolio. On the back of CI Capital's Initial Public Offering and Capital Increase, CIB's stake in CI Capital was diluted to reach 0.71%.

## CIB's Subsidiaries & Associates Cont'd: Associates:



# Our Presence In Egypt



# Our Strategy

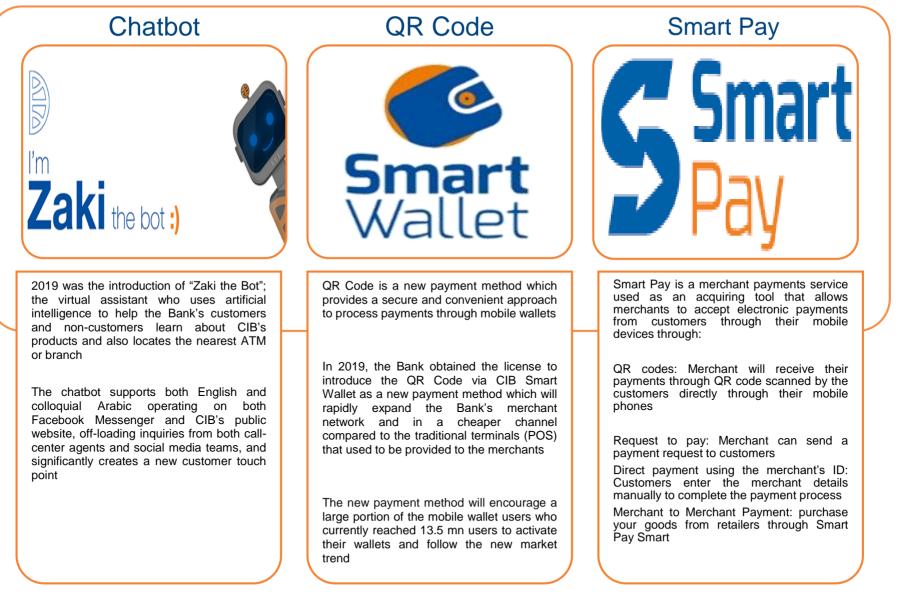
	То	day		Tomorrow
Financial Performance Drivers	Performance with focus on increasing product		with focus on specially from services services	
Customer Centricity	Adopting a customer relationship model	Offering bundled financial solutions and value-added services	Undertaking several service quality initiatives to improve customer satisfaction	<ul> <li>Deepen understanding of customer behavior through data analytics</li> <li>Adding granularity to customer segments for a behavioral and lifestyle approach</li> <li>Development of need-based bundled value propositions</li> </ul>
Operational Efficiency	Centralization of Operations	Automation and process re- engineering	Core system upgrade	<ul> <li>Focus on operational efficiency, automation and productivity gains</li> <li>Digitalizing the banking and branch experience and work towards relying on Robotics Process Automation (RPA) and operations centralization to increase efficiency and reduce the cost to serve</li> <li>Enforcing advanced business continuity, and security management best practices including cyber security</li> </ul>
Organizational Development	Focus on learning and development	Reduction in our ecological footprint	Adoption of corporate governance best practices and solid CSR strategy	<ul> <li>Enforcing a social and environmental management system</li> <li>Continue to advocate Responsible Banking through driving financial inclusion and literacy, women and youth empowerment and equality</li> <li>Become Egypt's number 1 "Green Bank"</li> <li>Development in human capital and alignment to accommodate with the digital transformation</li> </ul>

## CIB's Digital Transformation Highlights

Since the launch of CIB's digital transformation strategy, significant progress has been made on all three fronts. Today, CIB is ideally positioned to continue building on its current framework to drive full digitalization across the entirety of its day-to-day operations in the coming years

Ar	nalytics and Data Management	Build	ling CIB's Digital Channels	Digital Innovation and International Recognition				
	Credit Card Purchase Behavior Segmentation	926,913	As of Q2' 2021: Internet & Mobile Banking users with an	EV AU Digital Economy Task Force	Only Egyptian private sector company in <b>Digital Economy Task</b>			
	The first phase of the project involved an internal staff analysis using data from more than 7,500 credit cards issued to c.4,500 CIB	▲34%	activity rate of 65% Internet banking subscribers increase versus Q2 2020	r7	Force (2018-2019)			
	employees	▲116%		13.	<b>R3 Consortium Member</b> (since 2017)			
0	Intelligent Product Recommendation Engine	▲20%	Smart Wallet subscribers increase versus Q2 2020	J.P.Morgan	Part of pilot and launch of Interbank Information Network (IIN) powered			
		The Develo	Bank Of The Future		by JP Morgan (2017-2019)			
	Anomaly Detection Model	which is a 5-ן digital bank aspects (serv	f the future (BOTF) program was launched pillars program that aims to make CIB "The to trust" by transforming customer-facing ice digitalization- branch digital experience- sification) and internal aspects (operations	London Business School	Subject of <b>London Business</b> School Case Study (2018)			
•••	Automated Credit Limit Increase (ACLI)	- Under the se stream: We n	centralization - Robotics) ervice digitalization 'branch off-loading' work nanaged to announce the suspension of in-		Euromoney's "Best Bank in the Emerging Markets"			
			rvices on 2 consecutive drops (October 1st ces', and November 15th '8 services)	<2019>	Digital Edge 50 award			

## CIB's Latest Digital Initiatives



## CIB's Presence in Africa

CIB foresees tremendous growth across the continent and is working towards increased collaboration among African countries, financial institutions and individuals to expand markets and to bolster trade



World Economic Forum (WEO): Chairman was invited by the WEF to lead and address the discussion on Financial Crime within the scope of the "Globalization 4.0: shaping a global architecture in the age of the fourth industrial revolution" theme and to also inaugurate their regional African forum in South Africa. CIB has since officially become a WEO member, and accordingly, will be able to leverage this unique platform to learn from other world class financial intuitions, engage in globally transformative projects, and connect with potential African and global partners alike



Smart Africa: CIB is proud to have joined the esteemed Smart Africa network, joining forces and actively working hand-in-hand with the continent's leading organizations on financial inclusion and digital transformation. The Smart Africa Alliance is a Public-Private platform launched in 2013, the Alliance is made up of all African countries adhering to the Smart Africa Manifesto and dozens of private sector and academia members. During the Transform Africa Summit in Rwanda, CIB signed an MOU to collaborate on ICT literacy, eServices innovation and awareness and digital entrepreneurship advancement



European Union (EU) and African Union's (AU) Digital Economy Task Force (DETF): CIB was invited to be member of the DETF which is a multi-stakeholder group aimed at creating synergies between the EU and AU and promote private sector interventions and investments in developing countries. The Task Force has published recommendations based on four priority pillars: 1. Access to affordable broadband connectivity and digital infrastructure 2. Digital skills 3. Digital entrepreneurship and 4. eServices. The final document, signed off on June 13<sup>th</sup>, 2019, showcases CIB's Advanced Analytics and Big Data Lab as a best practice across the African continent



<u>Ethiopia Representative Office</u>: During April 2019, CIB established its commercial representative office in Addis Ababa, Ethiopia with the aim to strengthen the relationships with Ethiopian banks, promote Egyptian exports and gain market insights. This office represents the CIB's first step to operate in one of the most attractive markets in the region



<u>Carnegie Mellon University (CMU)</u>: CIB has partnered with CMU Africa based in Kigali, Rwanda to provide real-life business case practicum courses for their Master of Science in Information Technology (MSIT) degree specifically within the IT Entrepreneurship concentration. CMU is a top ranked US research institution, whose industry partners include top international renowned companies



<u>Mayfair Bank:</u> CIB acquired 51% of Mayfair Bank in Kenya. CIB's mandate to explore and assess opportunities in Africa, building a bridge for Egyptian customers to benefit from regional integration efforts across the continent and benefiting from the prospects available from being Common Market for Eastern and Southern Africa (COMESA) members and the recent African Continental Free Trade Agreement (ACFTA).

## Lines of Business and Credit Rating

	Institutional Banking	Consumer Banking
Profile	<ul><li>Market leader</li><li>Prime contributor to profitability</li></ul>	The take-off for a world class consumer banking franchise
Focus	<ul> <li>Large and medium-size corporates (MNCs, institutions and banks)</li> <li>Project finance and syndicated loans</li> <li>Treasury and capital Markets Services</li> <li>Transactional banking services</li> </ul>	<ul> <li>Retail customers (with special focus on Wealth and Plus)</li> <li>Business Banking (SMEs)</li> </ul>
Contribution to loans	74%	26%
Contribution to deposits	36%	64%
# of customers	7,847	1,626,775

Credit Rating		Current Rating	Previous Rating				
	LT FCY	ST FCY	Outlook	LT FCY	ST FCY	Outlook	
Fitch*	B+	В	Negative	B+	В	Stable	
S&P****	В	В	Stable	B+	В	Stable	
Moody's**	B2	NP	Stable	B3	NP	Positive	
CI***	B+	В	Stable	В	В	Positive	

The information and figures related to lines of business are based on Managerial Accounting and according to CIB's internal organization chart

\*\*\*\* According to the latest report April 17th 2020

\* According to the latest report on September 16th, 2020

\*\* According to the latest report on December 10th 2020

\*\*\* According to the latest report October 2020

# Business Banking

	Serves SM	Es thro	ough a comprehen	sive range of fina	inc	ial solutions		C	ove	rs all sectors and i		lustries through Managers acro			y trained	Rela	tionship	
<u>2010</u>	2011	•	2013	2015		2016	201	7		2018	2	2019		2020	•	20	21	•
Pilot launch	Formal launch v		<ul> <li>Launched unsecured lending products</li> <li>Expanded coverage area</li> </ul>	Built-up strong relationship team focused on larger corporates		<ul> <li>Launched segment based distribution model</li> <li>Launched simpler &amp; faster turnaround products and bundles for small segment</li> </ul>	mer Bus • New platt	redited team nbers 'Small iness Consultar v digital channel form launched f e & cash hagement	I	<ul> <li>Innovative lending data based eligibility system</li> <li>New predictive models to detect fraud and provide early warning signals for borrowers with a high degree of accuracy</li> </ul>	•	Launched the revamped SME Lending programs that offers faster delivery and more flexible Piloted a special offering to encourage women through our new "Women In Business Program" Launched dedicated Contact Center	F • S • L • S • S • S • S • S • S • S • S • S • S	Launched "Supp Finance" prograu Sponsored one of female entreprer event in the MEI "She Can 2020" Launched "Grow small sized com Sponsored "She global event, em Visa to support of entrepreneurs Launched webin support SMEs d 19 as a part fron Business Solutio	m of the key neurship NA region Vth Loan" for panies s's Next" npowered by women hars series to luring Covid- m "CIB	La fc sr br r • 4' r sr B m 7 5 • B S 0 2	ew service M aunch": Ded vrce assigne mall compar veir new role ranches. <sup>h</sup> SME Acad uccessfully <u>c</u> usiness & R nembers. An <sup>h</sup> round of th oard Approv trategy to m 5%	icated sa d to serve ies starte s in the emy rour graduated isk d started e acader ed SME
					Cus	stomer Segmentatio	on*						• F 7 8	program. Participated in th Tourism initiative SME players in t industry during ( pandemic	e to support the Tourism			
				STO** EGP 1-50m	in)	Deposit & Cash	F	<b>Medium</b> TO** 50-200 lexible Tailor	imn) red l	Products			• ( F	CIB granted add payroll facilities terms to SMEs t during the pande	with flexible to support			
* According to CBE **STO: Sales turno	E Segment Definition over	n	bundles	and e-solutions		Management Products	/	Dedicated R Mana					t F t c	3 <sup>rd</sup> SME Academ took place & suc graduated 13 Bu Risk members. this academy is qualified calibers support our new strategy for SME	ccessfully usiness & The aim of to prepare s who will r lending			

# Our Stock in a Nutshell

STOC	STOCK EXCHANGES				SHARE	INFORMAT	ION	52 WE	EKS PER	FORMANCE		
Listed	Egyptian	Exchange (EG	iX)	COMI	Share	s outstanding 1,47	7,681,340	<ul> <li>High EGP 68.99</li> </ul>				
Listed	London S	Stock Exchange	e (LSE)	СВКД	CBKD       Par value EGP 10.00     CBKD      GDR convertibility 1:1      Low EGP 48.7							
Traded	ΟΤϹQΧ	Int'l Premier (Le	evel 1 ADR prog	) CIBEY								
		2013	2014	2015	2016	2017	2018	2019	2020	YTD 2021		
Market C	Cap. (EGP)	29,329mn	44,673mn	43,691mn	84,324mn	89,865mn	86,438mn	109bn	87.46bn	79.8bn		
Avg. Da	ily Volume	2.110mn	1.98mn	2.17mn	2.37mn	1.31mn	1.30mn	1.23mn	2.12mn	1.95mn		
Avg. Daily	Price (EGP)	15.65	26.41	33.86	38.2	62.92	65.84	73.47	68.01	64.43		

#### Stock Activity: COMI vs. EGX30



EGX 30 Index



Source: Bloomberg

# ESG in CIB



#### Environmental

CIB promotes and applies green concepts and activities to reduce harm on the environment and promote sustainable ways of operating and conducting its daily business. CIB works to use its resources in ways leading to minimal environmental harm

#### Carbon Footprint Calculations:

 Emissions hit 36,373,090 MtCO2e for 2019. A target was set for 2025 to reduce greenhouse gas emissions by 10% (1,800 MtCO2e)

#### Energy Efficiency

• Energy Management System (EnMS) to provide technical data on energy consumption and how to effectively manage it. Recorded a 3% YoY reduction in 2019

#### Sound Measurement

- Finalized a sound measurement exercise on the five busiest branches in Cairo, Giza, and Alexandria.
- The results showed that CIB successfully decreased noise pollution levels on average by 10-12 decibels per branch

#### Reducing Waste and Managing Resources

- Water consumption is controlled through water restrictors and other devices
- Waste management systems are in place, paper waste is sold to paper recycling startups, and biodegradable plastic is used
- The Bank also encourages carpooling through a tailored CIB application



CIB strives to create a positive impact on the local community. Accordingly, it has undertaken a number of initiatives to promote inclusive and sustainable development across the country as well as provide support to underserved segments of the community

#### Corporate social responsibility

Social Activities:

• The Bank increased its effort and focus on creating partnerships with organizations to have a social impact on underprivileged and special needs children, as well as children with health conditions

Cultural activities:

 CSR activities branched into the art and culture fields, CIB has increased and diversified its support of artistic endeavors throughout Egypt

#### **CIB** Foundation

- Dedicated to improving healthcare and nutrition services extended to children of underprivileged families with limited access to quality healthcare
- CIB donates 1.5% of its annual profit to the CIB Foundation
- Includes not only the donation of money, but also
  the monitoring of projects' impact

#### Supporting Sports

- Continued to positively impact local communities by strengthening our support for sports in Egypt
- Recognized early on the true potential of Egypt's squash players, who are dominating world rankings



CIB endeavors to apply international best practices in the area of corporate governance. CIB's corporate governance structure is anchored both in a highly professional executive directors and a distinguished group of independent non-executive directors (NED), as well as its experienced management team

#### **Board of Directors**

• CIB is headed by a competent BoD, which provides the Bank with the necessary leadership and experience to manage its business with integrity, efficiency

#### **Board Committees**

• Backed by an experienced executive management team, CIB's highly qualified BoD is also supported by specialized Board Committees

#### External Auditor

 The Board Audit Committee recommends the appointment and/or termination of the external auditor, which is approved at the General Assembly Meeting of Shareholders

#### Shareholders' Rights

• Provides a platform for shareholders to engage with the Board of Directors, ask questions, and exercise their voting rights. Shareholder consent is required for key decisions

Please refer to CIB's Sustainability report on the website for detailed information on the Bank's activities

# Corporate Governance

Commitment to Sound Corporate Governance Practices Continues to Define CIB

#### This commitment is supported by several mandates:

- Internal policies, risk controls, and manuals have been put in place to ensure that all business aspects are not only covered, but well-governed (including risk management, compliance, audit, remuneration, evaluation, succession planning, code of conduct, and budgeting)
- Segregation of the role of Executive Management and Board of Directors
- Dedicated Corporate Governance team
- Highly skilled Investor Relations team

The Board carries on with its mandate to continuously improve the overall corporate governance framework by regularly reviewing and supervising the Bank's practices

#### The Board's main responsibilities include:

- Setting the Bank's overall strategy and overseeing its execution
- Establishing internal control mechanisms
- Setting the Bank's risk appetite and regularly monitoring performance indicators against approved, defined appetite
- Approving IT Group strategy and review it periodically, especially with regards to the confidentiality of the Bank's information
- Ensuring that shareholders' interests are being catered to

 We take pride in our strong corporate governance structures which include:
 Experienced team of professional executive directors and senior management
 Distinguished group of non-executive directors
 Competent board committees

## Board of Directors

- The Board enjoys significant diversity, leadership, skills, operating experience and professionalism in a broad set of industries
- **6** Complying with best international practices, an independent Lead Director is appointed
- **B** The Board and its committees are governed by well-defined charters that sets out its responsibilities and composition requirements
- The Board is supported by internal and external auditors

7 committees assist in fulfilling the Board's responsibilities;			CIB's Board consists of 8 members; 7 are non-executive and 6 are independent			
	Audit Committee	Sherif San	ny	Non-Executive Chairman		
Non-executive	Corporate Governance & Nomination Committee	Hussein A	baza	Chief Executive Officer and Managing Director		
	Risk Committee	Amani Abo	ou-Zeid	Lead Director, Independent, Non-Executive Board Member		
	Operations & IT Committee	Magda Ha	ıbib	Independent, Non-Executive Board Member		
	Compensation Committee	Paresh Su	ıkthankar	Independent, Non-Executive Board Member		
		Rajeev Ka	ıkar	Independent, Non-Executive Board Member		
Executive	High Lending & Investment Committee	Michael-Ja	ay Baslow	Independent, Non-Executive Board Member		
LACOULIVE	Management Committee	Tarek Rou	ıchdy	Independent, Non-Executive Board Member		

## Business Continuity & Resilience Management

Pioneer in implementing international standards and best practices; established in 2010; ahead of all major players in the market

Set a unique model within the Egyptian financial sector in Business Continuity industry; since 2014, CIB was shortlisted for 16 global and regional Business Continuity excellence awards from 3 of the most reputed organizations in the BCM industry worldwide.

Award winner of "Middle East Most Effective Recovery 2016" by Business Continuity Institute-UK (BCI) & "Business Continuity Team of the Year 2015" from Disaster Recovery Institute International-USA (DRII)

**Certified ISO22301 in Business Continuity** as the first Egyptian private bank to obtain this reputable accolade and the first bank in Egypt to be certified against the latest version of the standard.

#### Initiatives

CIB continues to invest in further improving its business continuity and recovery capabilities to ensure it provides sustainable and uninterrupted services to our customers

- Progressive Disaster Recovery Planning
- Continuous Alternate Sites
   Enhancement
- Flexible Remote Working strategies (Work from Anywhere)
- Moving towards Resilience Management
- Critical Suppliers Management
- Automation and Performance Metrics Management

# Response to COVID-19

#### Work from Home Arrangements

· Laptops, VPN, and Secured email access on mobile phones have been arranged for different bank departments

#### **Internal & External Communication**

• "Bank Safely" A dedicated page on the public website consolidating necessary actions taken by CIB

#### **ATMs arrangements**

- Sterilizers have been distributed and hanged in the ATMs area in all CIB branches
- Instructions for ATMs safe usage is published on the ATMs screens
- Continuous sterilization of the ATMs by the housekeeping staff will be done on regular basis during the day for onsite ATMs

#### **Branches Arrangements**

- · CIB has reduced the number of employees per branch having no effect on our capacity to serve clients
- Social distancing is being promoted by admitting fewer customers in our waiting areas at any given time.

#### **Facility Management**

- Daily deep cleaning is taking place across all CIB premises based on the new enhanced cleaning standards
- · Sterilization is taking place for branches and offices based on the defined criteria in the standard action

COVID-19

# Cyber & Information Security

Security is a major area of focus for CIB

Strong Security Governance & policies aligned with International Standards and Best Practices

**Certified Payment Cards Industry –** Data Security Standards (PCI-DSS) since 2017 And **Certified ISO27001** in Information Security Management in 2020

**Dedicated Information Security Compliance and Controls** departments responsible for ensuring Bank maintains security posture status

**Cyber Security Operations Center (SOC)** for ongoing Monitoring and response for Security threats considered the first SOC operating with full in-house capabilities in the financial sector in Egypt, when launched in 2017

**Commitment** towards a safer operational and business environment that supports the organization and customers' benefits and well-being

#### Initiatives

CIB continues to invest in further improving its Cyber & Information Security capabilities to continuously protect its customers', shareholders and provide secure banking services and unique customer experience

- Round the clock 24x7 Security Operations Center (SOC)
- Focus on Data Protection
- Moving towards ISO27001 Certification
- Incident response Automation and efficiency
- Continuous Investment in Security Infrastructure, technologies, and Workforce development

# Awards and Recognition

2021				
Best Treasury & Cash Management Providers in Egypt - by Global Finance	Best Trade Finance Provider in Egypt – Global Finance	Best Bank in Egypt – Global Finance		
Best Transaction Banking - The Digital Banker	Best Bank for Payment Services -The Digital Banker	Best Bank for Cash Management- The Digital Banker		
Best Supplier Financing Initiative - The Digital Banker	Best Financial Chain Initiative in Egypt - The Digital Banker	Best Bank in Egypt – Euromoney		
	Sustainable Bank of the Year – African Banker			
	0000			
	2020			
Best Treasury & Cash Management Providers in Egypt - by Global Finance	Best Bank in Egypt - by Global Finance	Best Foreign Exchange Provider in Egypt - by Global Finance		
Best Bank – by Euromoney	Best Domestic Bank in Egypt – by Asiamoney	Best Digital Bank in Egypt – by Asiamoney		
	More awards available:			
https://www	w cibea.com/English/AboutCIB/Pages/Awards.a	SUX		

https://www.cibeg.com/English/AboutCIB/Pages/Awards.aspx



# Performance Snapshot: 1Q21

	Key Indicators	2Q21	Comparison	Commentary	
Profitability	REVENUES NPAT ROAE ROAA	EGP 6.36bn EGP 3.22bn 21% 2.81%	EGP 6.23bn; 2Q20 EGP 2.6bn; 2Q20 21.1%; 2Q20 2.66%; 2Q20	2% YoY 24%YoY 0% YoY 6% YoY	
Efficiency	NIM** COST/INCOME	5.62% 22.3%	6.99%; 2Q20 19.2%; 2Q20	-19% YoY 16% YoY	•
Assets	TOTAL ASSETS NET LOANS	EGP 469,149mn EGP 132,034mn	EGP 427,842mn; 4Q20 EGP 120,347mn; 4Q20	10% YTD 10% YTD	
Asset Quality	NPLs/GROSS LOANS** COVERAGE RATIO**	569% 204%	4.01%; 2Q20 257%; 2Q20	42% YoY -21% YoY	•
Funding	CUSTOMER DEPOSITS LOAN TO DEPOSIT RATIO**	EGP 386,001mn 38.7%	EGP 341,169mn; 4Q20 37.9%; 1Q21	13% YTD -8% Y	<b>\$</b>
Equity & Capital	SHAREHOLDERS' EQUITY CAR	EGP 62,850mn 32%	EGP 59,476mn; 4Q20 31.5%; 1Q21	6% YTD 8% YoY	

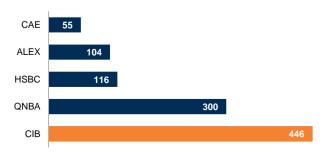
Figures on a consolidated basis unless otherwise stated

\* NIM based on managerial accounts

\*\* On a standalone basis

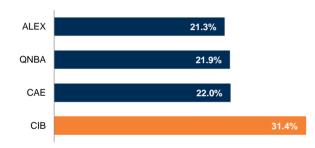
## Position Among Peers

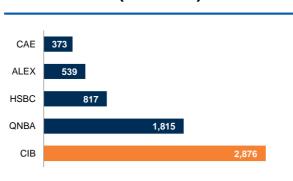
Total Assets (EGP bn)



ROAE

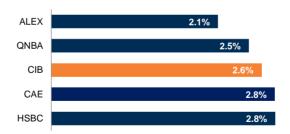




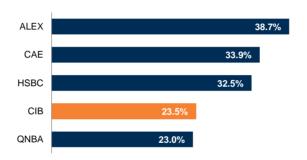


Net Income (EGP mn)

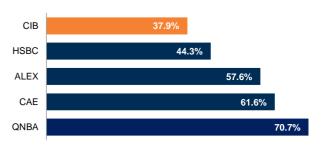
#### ROAA



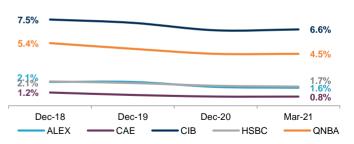
#### Cost/Income



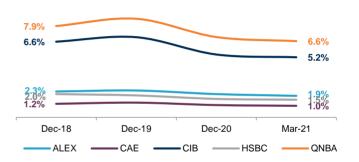
#### **Gross Loans/Deposits**



#### **Deposits Market Share**



#### Loans Market Share

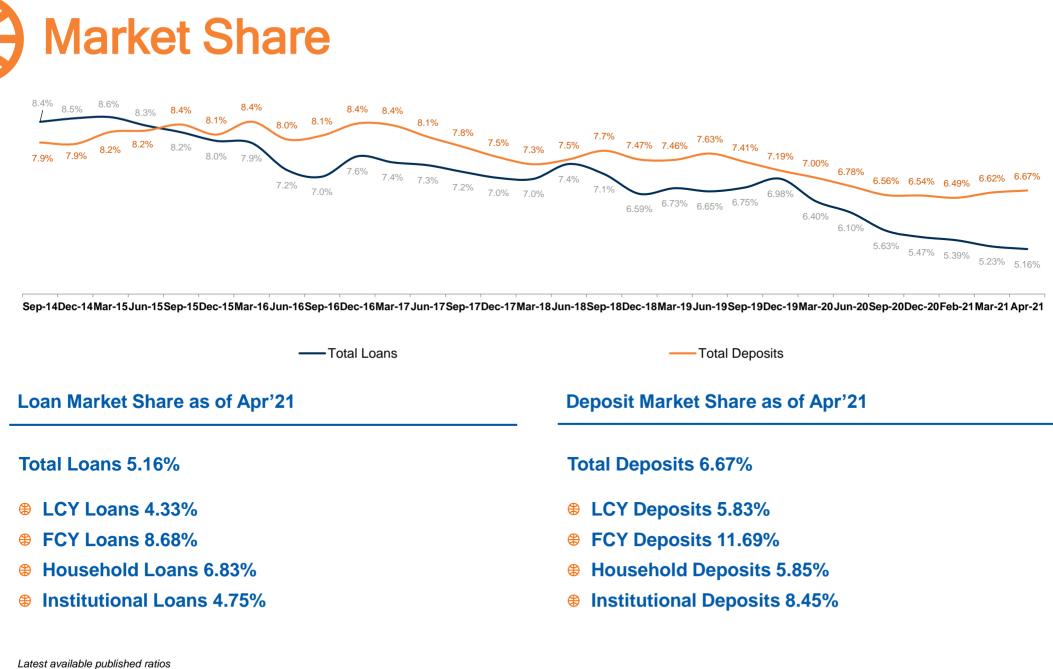


Commercial International Bank | Investor Relations Presentation

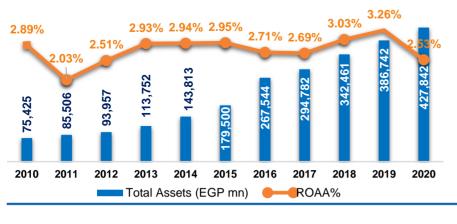
## Performance Snapshot: Funding Overview

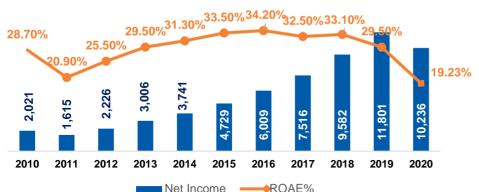
# <section-header> Funding Structure Due to Customers (95.12%) Other Liabilities (1.82%) De to Banks (0.32%) Other Term Loans (1.39%) Customer Deposit Mix Demand (31.53%) CDs (26.4%) Savings (20.75%) TDs (21.31%)

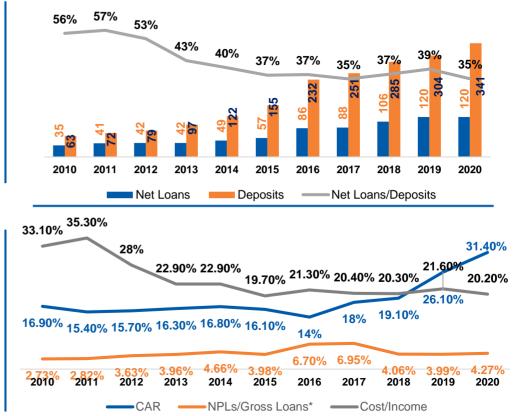
#### CIB's funding structure has no wholesale funds



# **Hereformance Summary**







Years	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Branches and Units	153	154	156	152	160	187	192	196	203	207	208
Headcount	4,750	4,845	5,181	5,490	5,697	5,983	6,714	6,551	6,759	6,900	7,071

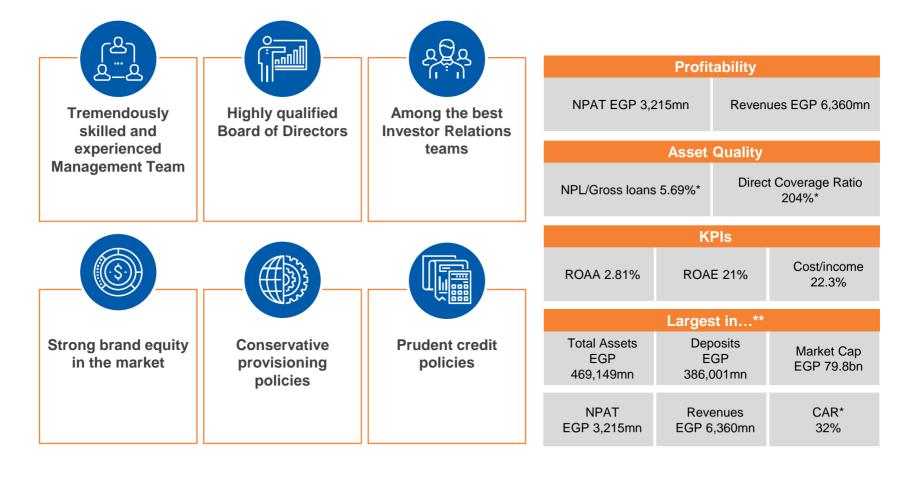
Starting 2009, CIB used IFRS

\* Figure on a standalone basis

\*\* Ratio after appropriation

Figures on a consolidated basis unless otherwise stated

# Why CIB?



CIB's financial performance as of 2Q21

Figures on a consolidated basis unless otherwise stated

\* Ratio on a standalone basis

\*\*Among private-sector banks



- For more information, please visit our website; <u>www.cibeg.com</u>
- To read about the projects that the CIB Foundation has helped support, and to know ways in which you can donate, please visit <u>www.cibfoundationegypt.org</u>

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