

INVESTOR RELATIONS PRESENTATION

1Q2021





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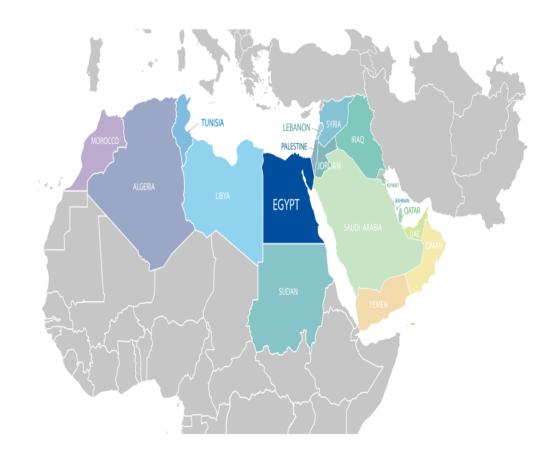
Egypt's Fact Sheet

Country Profile

Name	Arab Republic of Egypt
Capital	Cairo
Currency	Egyptian Pound (EGP)
Total area	c.1,002,000 sqm.km
Inhibited area	7.88% of total area
Governorates	29

Demographics

Population	101.8mn²			
Median age	24.12*			
Labor force/population	43.51*			
Unemployment rate	7.2% **			
Most populous country in the Middle East				
3 rd most populous in Africa				
Production age totals to c.50% of total population				
Over 85% of the population is below 55 years				



² CAPMAS, as of 12/05/2021

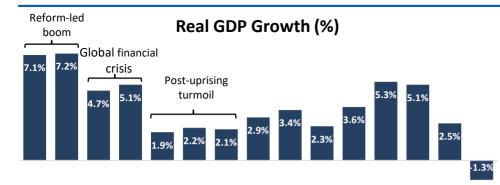
^{1*} CAPMAS, as of Q1'2021

^{2*} CIA, World Fact Book

^{**} CAPMAS as of Q1'2021

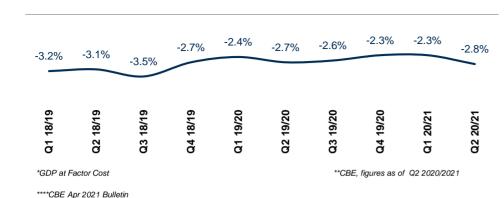
Macro-Environment and Real Sector

Real GDP Growth* (%)

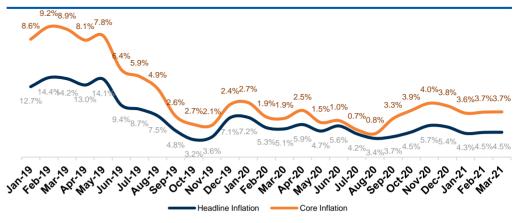


06/07 07/08 08/09 09/10 10/11 11/12 12/13 13/14 14/15 15/16 16/17 17/18 18/19 19/20 Q1 Trade Deficit (% GDP)

Trade Deficit (% GDP)



Inflation (%)



Manageable debt

- Net International Reserve: \$40.343bn (Apr2021)
- Current A/C balance: \$-4.8bn**
- # LT external debt: \$117.2bn**
- ST external debt: \$11.96bn**

Growth Opportunities

- Total GDP: EGP 1,530,005.6mn***
- GDP/Capita: EGP 57,853 (2019/2020)****

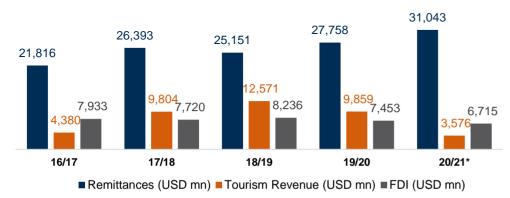
Consumption****

- Private consumption/GDP: 75.5%
- Public consumption/GDP: 24.5%

***GDP at Factor cost by Economic Activity (current prices), as of July/Sept. 2020/2021

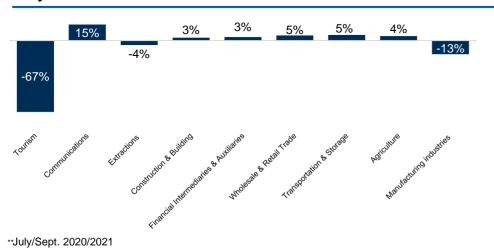


Foreign Inflows (USD mn)

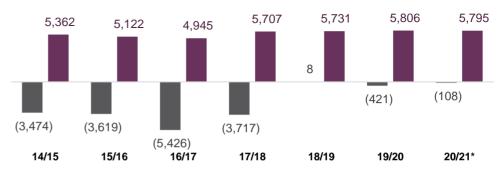


*1H21 Annualized

Key Sector Growth rates**



Petroleum and Suez Canal Proceeds (USD mn)



■ Net Petroleum Exports (USD mn) ■ Suez Canal Revenues (USD mn)

*1H21 Annualized

Diversified Economy**



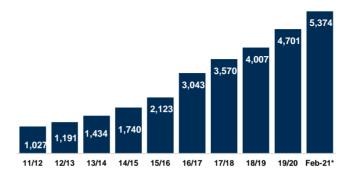
- Agriculture, Forests & Fishing (15.1%)
- Manufacturing Industries (14.6%)
- ■Water, Sanitation & Recycling (0.6%)
- Transportation & Storage (5.2%)
- Information (0.3%)
- ■Wholesale & Retail Trade (14.7%)
- Social Security & Insurance (1%)
- Real Estate (10.7%)

- Extractions (6.7%)
- Electricity (1.7%)
- Construction & Building (5.3%)
- Communications (3.3%)
- Suez Canal (1.4%)
- Financial Intermediaries & Auxiliaries (4.3%)
- Tourism (1.1%)
- General Government (9%)

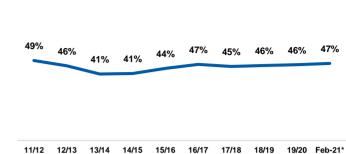
Egypt's Banking Sector

Total loans (EGP bn) 11/12 12/13 13/14 14/15 15/16 16/17 17/18 18/19 19/20 Feb-21*

Total deposits (EGP bn)



LDR (%)



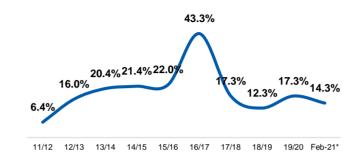
Loan growth (%)











- Total # of banks: 38**
- Total bank lending facilities/GDP: 44.21%***
- Corporate loans/GDP: 35.1%***
- Household debt/GDP: 9.11%***
- Loans/Deposits: 47.88%

Figures as per CBE

^{*} Loan and Deposit growth rates are YTD

^{**} As of Jun 2020 - After The Bank of Nova Scotia and The National Bank of Oman obtained approvals to cease operations in Egypt

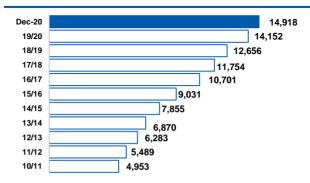
^{***}GDP by expenditure at market price as of Feb-21. Loan and Deposit Balances as of Feb-21



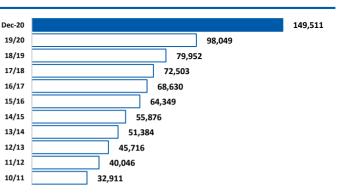
Egypt's Banking Sector (Cont'd)

Total # of branches Dec-20 4.532 19/20 4.451 17/18 4.155 16/17 4.009 15/16 3.882 14/15 3,766 13/14 3,710 12/13 3.651

Total # of ATMs



Total # of POS

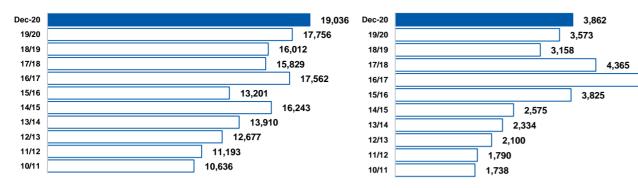


Total # of debit cards ('000)*

11/12

10/11





3.610

3.573

Banking Reforms

5.858

- Phase I (2005-2008): completed Phase II (2009-2011): improving regulatory environment, adopting Basel II, increased focus on corporate governance, limit concentrated risk exposure and proprietary investment Phase III (2011-2012): finalized fine-tuning of regulations Phase IV (Ongoing): parallel run of existing regulations on capital adequacy and Basel II, finalizing data warehousing framework, final regulations on leverage ratio, 2nd discussion paper on LCR and NSFR, final regulations on ICAAP, Capital conservation buffer
- Starting 1Q19, banks report financial statements in accordance with IFRS9

- Including the number of prepaid debit cards from June 2013 until June 2015
- *All figures are as of Dec-20.



Economic Environment

Among the most diverse in the MENA region

Mega Projects

- Middle East's largest private medical city
- Dabaa Nuclear Power Plant
- New Suez Canal
- New Cairo Administrative Capital
- Development Passage in Western Desert
- Golden Triangle in the South
- North Coast development plan
- 4 1.5 million feddan reclamation project in New Valley

Financial Inclusion

- Unveiling opportunities within SMEs
- Initiative to pay government employees via debit cards
- Integration of grey economy
- Attracting retail into banks
- (over 80% of adult population unbanked)

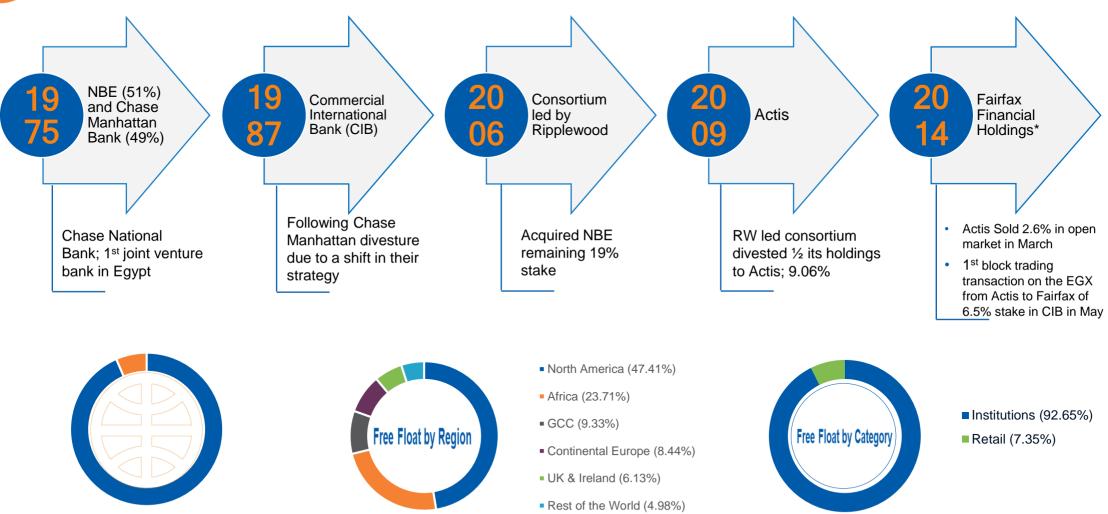
Reform Policy

- Economy faced rising imbalances that led to weakening growth, high public debt, a widening current account deficit, and low official reserves hence the need for reform
- Liberalization of foreign exchange system to eliminate forex exchange shortages and encourage investment and exports
- Monetary policy aimed at containing inflation
- Target to decrease budget deficit to contain public debt by collecting more revenues through progressive taxation and cutting expenditure through eliminating fuel and energy subsidies
- Strengthening social safety nets by increasing spending on food subsidies and cash transfers such as Takaful and Karama.
- Far-reaching structural reforms to promote higher and inclusive growth, increasing employment opportunities for youth and women

Attracts Investments

- Approved IMF Loan signaling a tremendous confidence boost in Egypt's ability to release its economic potential in a sustainable way
- Broad and increasing local consumer base
- Government has finalized the new investment law, new industrial license act and the new bankruptcy law which will increase domestic investment & attract FDI
- Low labor costs

CIB's Shareholders

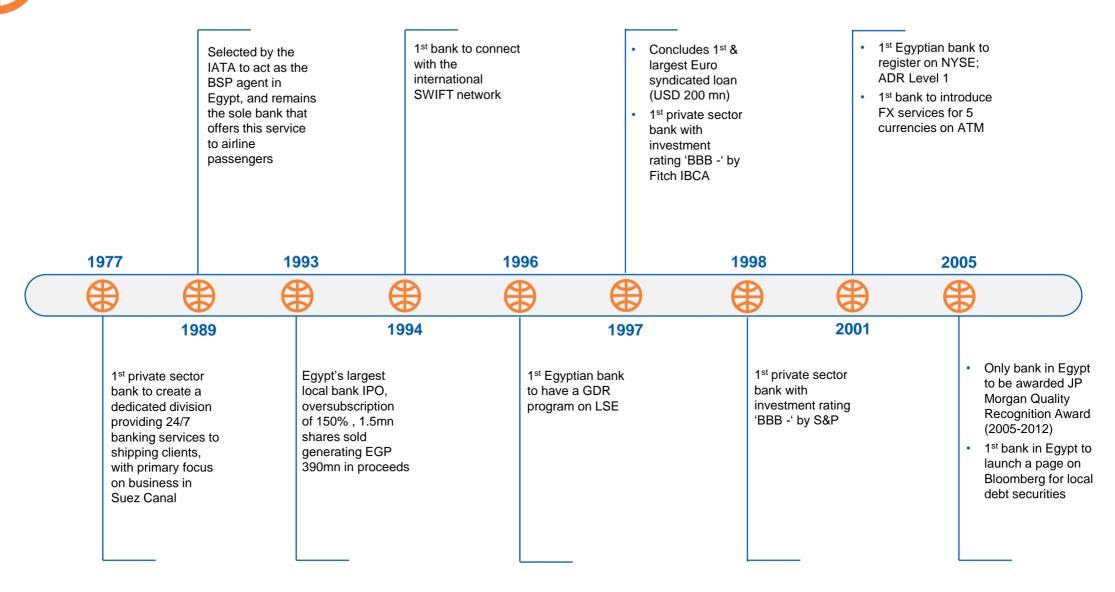


Fairfax (6.5%)*

Free Float (93.5%)

^{*} Several wholly owned subsidiaries of Fairfax Financial Holdings Ltd ("Fairfax")

CIB's Key Milestones



^{*} The publications are Euromoney, Global Finance, EMEA Finance, & The Banker

CIB's Key Milestones (Cont'd)

1st Egyptian bank to establish a Sustainable Development Department

- 1st bank in Egypt to recognize conduct risk and establish a framework for it. despite the lack of regulatory requirement
- 1st Egyptian bank to successfully pass external quality assurance on Internal Audit function

- For the 1st time in the Middle East and Africa, CIB was awarded "World's Best Bank in the Emerging Markets" by Euromonev
- Ranks 1st on the EGX's sustainability index (S&P/EGX ESG) for the 4th year in a row since 2014
- The only Egyptian bank ranked on the FTSE4Good Sustainability Index

- 1st Arab and African company listed on 2019 Bloomberg Gender Equality Index (GEI) the world's only comprehensive investment-quality data source on gender equality
- Established a rep office in Addis Ababa, Ethiopia

2010

2013







2015



2016



2017



2018





2012

1st and only local bank in Egypt to begin enforcing Business Continuity Standards

- CIB Foundation becomes the 1st in Egypt to have its annual budget institutionalized as part of its founding institution's bylaws, as CIB shareholders unanimously agreed to dedicate 1% of Bank's net annual profit to the Foundation
- 1st Egyptian bank to receive JP Morgan Elite STP Award
- 1st Egyptian bank to upgrade its ADR to be traded on OTCQX platform US

- Launched mobile banking application
- 1st Egyptian bank recognized as an active member in the UN Environmental Program -Financial Initiative
- Won the 'Socially Responsible Bank of the Year 2016' award from African Banker
- Recognized for the 1st time for several awards*

2019

- 2nd consecutive year to be named 'World's Best Emerging Markets Bank', by Global Finance
- 1st Middle Eastern company to be analyzed in a case study by Leadership Institute of LBS**
- Established CVentures, Egypt's 1st corporate venture capital firm
- Received ISO22301:2012 certification for Business Continuity Management
- Ranks 1st on the EGX Sustainability Index for the 5th consecutive year

- 1st crossborder acquisition of 51% of Mavfair Bank in Kenva
- CIB ranks 28th on Forbes' Top 100 Companies in the Middle East

^{*} Awards include: Best Bank in Egypt Supporting Women Owned and Women Run Businesses by the American Chamber of Commerce in Egypt, Two awards in Achievement in Liquidity Risk and Operational Risk for Middle East & Africa by Asian Banker for 2016, Best Retail Risk Management Initiative by Asian Banker for 2016, Middle East Most Effective Recovery 2016 by BCI

^{**} LBS: London Business School

^{***} By PECB in partnership with EGYBYTE



CIB's Subsidiaries & Associates



Ownership

Established in 2018. CVentures is Egypt's first corporate venture capital firm focused primarily on investing in category-defining companies with the potential to create meaningful change in financial services. CVentures primarily participates in investment rounds, and —on a selective basis — seed investment rounds in core financial applications



MAYFAIR

FOR BANKING EXCELLENCE

Ownership

Mayfair CIB Bank Limited is a Kenyan banking institution serving small and medium enterprises, large corporate clients and high net worth individuals. The Bank was established in 2017 by a group of Kenyan investors, and was granted a banking license by the CBK on June 20th, 2017 and began its operations on August 1st, 2017





Ownership

30%



Ownership

23.5%

Profile: Offers a full suite of security services:

Private security

Electronic security system solutions

Premises protection

General and facility management services

Cash-in-Transit (CIT)

Touristic and governmental concierge services

Profile: an "Agent Bank" financial services;

Registration and Application Services

> Local and International Remittances

Loans and Credit Cards Payment

> Drop In and Collection Services

Retail Cash Deposit and Withdrawals

ATM Outsourcing Services

Fawry Plus is a newly established Joint Venture offering an "Agent Bank" financial services that acts on behalf of another bank or group of banks, which is an innovative delivery model that brings financial services providers closer to millions of un-banked population.

^{*} CI Capital is now within the available for sale investment portfolio. On the back of CI Capital's Initial Public Offering and Capital Increase, CIB's stake in CI Capital was diluted to reach 0.71%.

CIB's Subsidiaries & Associates Cont'd



Ownership

39.34%

37%

Established in October 1996 as a joint stock company. ACE has a long track record in the field of trading and maintenance of specialized information technology hardware. The company is well-positioned as the system integrator of choice for the government, major banks, and large institutions. ACE sources its original hardware products from recognized companies in the field, such as Sedco, Fuiitsu, HP, and Cisco



Ownership

TCA Properties is an SPV under Talaat Moustafa Group established through its subsidiary Alexandria Company for Real Estate Investment "AREI" and its parent company TMG for Real Estate Touristic Investment. The SPV will be specialized in real estate commercial business activities including the acquisition, leasing and selling of commercial real estate units, buildings and/or spaces, and will be managed by Alexandria Company for Projects Management.

Ownership

49.95%

Damietta Shipping and Marine Services (DSMS) is a shareholding company, established in 1986 through a Public Offer. CIB acquired stake in the company during July 2018, and its stake reached 49.95% in October 2020. DSMS is a small sized company, with minimal operations in the form of marine services mainly containers repairs. renting fuel tanks and electricity generators



Our Presence In Egypt

CIB's footprint

Distribution Network

Total Branches and Units: 209

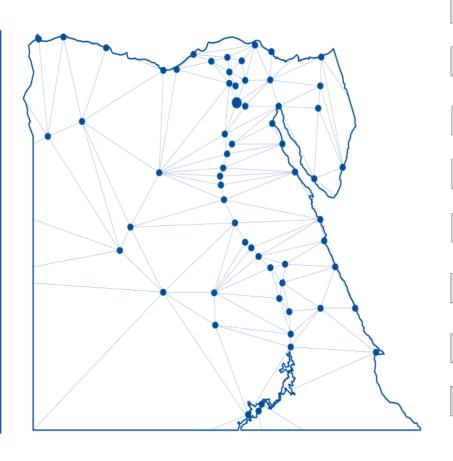
Cairo: 121

Alexandria: 30

Sinai and Canal: 28

Delta: 15

Upper Egypt and Red Sea: 15



Digital Banking

Website Visits 3,635,545

1,525,306 Call Center Calls

857,443 **Smart Wallet Users**

862,180 Internet Banking Users

1,009,903 Mobile Banking Downloads

752,751 IVR calls

20,570 POS

1,159 **ATMs**

Today							
Financial Performance Drivers	Quality loan growth, with focus on increasing product penetration and SoW	Deposit growth, specially from households	Transactional banking services				
Customer Centricity	Adopting a customer relationship model	Offering bundled financial solutions and value-added services	Undertaking several service quality initiatives to improve customer satisfaction				
Operational Efficiency	Centralization of Operations	Automation and process reengineering	Core system upgrade				
Organizational Development	Focus on learning and development	Reduction in our ecological footprint	Adoption of corporate governance best practices and solid CSR strategy				

Tomorrow

- Positioned as trade finance hub for Egypt & Africa
- Focus on SMEs & underpenetrated retail banking segment
- Capture the pent-up CAPEX and investments inflow on the back of expected economic recovery
- Deepen understanding of customer behavior through data analytics
- Adding granularity to customer segments for a behavioral and lifestyle approach
- Development of need-based bundled value propositions
- Focus on operational efficiency, automation and productivity
- Digitalizing the banking and branch experience and work towards relying on Robotics Process Automation (RPA) and operations centralization to increase efficiency and reduce the cost to serve
- Enforcing advanced business continuity, and security management best practices including cyber security
- Enforcing a social and environmental management system
- Continue to advocate Responsible Banking through driving financial inclusion and literacy, women and youth empowerment and equality
- Become Egypt's number 1 "Green Bank"
- Development in human capital and alignment to accommodate with the digital transformation

CIB's Digital Transformation Highlights

Since the launch of CIB's digital transformation strategy, significant progress has been made on all three fronts. Today, CIB is ideally positioned to continue building on its current framework to drive full digitalization across the entirety of its day-to-day operations in the coming years

Analytics and Data Management

Credit Card Purchase Behavior Segmentation



The first phase of the project involved an internal staff analysis using data from more than 7.500 credit cards issued to c.4.500 CIB emplovees



Intelligent Product Recommendation Engine



Anomaly Detection Model



Automated Credit Limit Increase (ACLI)

Building CIB's Digital Channels

As of Q1' 2021:

862.180 Internet & Mobile Banking users with an activity rate of 66%

▲ 32% Internet banking subscribers increase versus Q1 2020

▲ 118% Mobile banking rise in the number of transactions versus Q1 2020

A 26% Smart Wallet subscribers increase versus Q1 2020

Bank Of The Future

. The Bank of the future (BOTF) program was launched which is a 5-pillars program that aims to make CIB "The digital bank to trust" by transforming customer-facing aspects (service digitalization- branch digital experiencebranch classification) and internal aspects (operations centralization - Robotics)

- Under the service digitalization 'branch off-loading' work stream: We managed to announce the suspension of inbranch 25 services on 2 consecutive drops (October 1st '17 services', and November 15th '8 services)

Digital Innovation and International Recognition



Only Egyptian private sector company in **Digital Economy Task** Force (2018-2019)



R3 Consortium Member (since 2017)



Part of pilot and launch of Interbank Information Network (IIN) powered by JP Morgan (2017-2019)



Subject of London Business **School Case Study** (2018)



Euromonev's "Best Bank in the **Emerging Markets**"

Digital Edge 50 award



CIB's Latest Digital Initiatives

Chatbot



2019 was the introduction of "Zaki the Bot": the virtual assistant who uses artificial intelligence to help the Bank's customers and non-customers learn about CIB's products and also locates the nearest ATM or branch

The chatbot supports both English and colloquial Arabic operating on both Facebook Messenger and CIB's public website, off-loading inquiries from both callcenter agents and social media teams, and significantly creates a new customer touch point

QR Code



QR Code is a new payment method which provides a secure and convenient approach to process payments through mobile wallets

In 2019, the Bank obtained the license to introduce the QR Code via CIB Smart Wallet as a new payment method which will rapidly expand the Bank's merchant network and in a cheaper channel compared to the traditional terminals (POS) that used to be provided to the merchants

The new payment method will encourage a large portion of the mobile wallet users who currently reached 13.5 mn users to activate their wallets and follow the new market trend

Smart Pay



Smart Pav is a merchant payments service used as an acquiring tool that allows merchants to accept electronic payments from customers through their mobile devices through:

QR codes: Merchant will receive their payments through QR code scanned by the customers directly through their mobile phones

Request to pay: Merchant can send a payment request to customers

Direct payment using the merchant's ID: Customers enter the merchant details manually to complete the payment process

Merchant to Merchant Payment: purchase your goods from retailers through Smart Pay Smart



CIB's Presence in Africa

CIB foresees tremendous growth across the continent and is working towards increased collaboration among African countries, financial institutions and individuals to expand markets and to bolster trade



World Economic Forum (WEO): Chairman was invited by the WEF to lead and address the discussion on Financial Crime within the scope of the "Globalization 4.0: shaping a global architecture in the age of the fourth industrial revolution" theme and to also inaugurate their regional African forum in South Africa. CIB has since officially become a WEO member, and accordingly, will be able to leverage this unique platform to learn from other world class financial intuitions, engage in globally transformative projects, and connect with potential African and global partners alike



Smart Africa: CIB is proud to have joined the esteemed Smart Africa network, joining forces and actively working hand-in-hand with the continent's leading organizations on financial inclusion and digital transformation. The Smart Africa Alliance is a Public-Private platform launched in 2013, the Alliance is made up of all African countries adhering to the Smart Africa Manifesto and dozens of private sector and academia members. During the Transform Africa Summit in Rwanda, CIB signed an MOU to collaborate on ICT literacy, eServices innovation and awareness and digital entrepreneurship advancement





European Union (EU) and African Union's (AU) Digital Economy Task Force (DETF): CIB was invited to be member of the DETF which is a multi-stakeholder group aimed at creating synergies between the EU and AU and promote private sector interventions and investments in developing countries. The Task Force has published recommendations based on four priority pillars: 1. Access to affordable broadband connectivity and digital infrastructure 2. Digital skills 3. Digital entrepreneurship and 4. eServices. The final document, signed off on June 13th, 2019, showcases CIB's Advanced Analytics and Big Data Lab as a best practice across the African continent



Ethiopia Representative Office: During April 2019, CIB established its commercial representative office in Addis Ababa, Ethiopia with the aim to strengthen the relationships with Ethiopian banks, promote Egyptian exports and gain market insights. This office represents the CIB's first step to operate in one of the most attractive markets in the region



Carnegie Mellon University (CMU): CIB has partnered with CMU Africa based in Kigali, Rwanda to provide real-life business case practicum courses for their Master of Science in Information Technology (MSIT) degree specifically within the IT Entrepreneurship concentration. CMU is a top ranked US research institution, whose industry partners include top international renowned companies



Mayfair Bank: CIB acquired 51% of Mayfair Bank in Kenya. CIB's mandate to explore and assess opportunities in Africa, building a bridge for Egyptian customers to benefit from regional integration efforts across the continent and benefiting from the prospects available from being Common Market for Eastern and Southern Africa (COMESA) members and the recent African Continental Free Trade Agreement (ACFTA).



Lines of Business and Credit Rating

	Institutional Banking	
Profile	Market leaderPrime contributor to profitability	
Focus	 Large and medium-size corporates (MNCs, institutions and banks) Project finance and syndicated loans Treasury and capital Markets Services Transactional banking services 	
Contribution to loans	72%	
Contribution to deposits	35%	
# of customers	7,886	

Consumer Banking
The take-off for a world class consumer banking franchise
 Retail customers (with special focus on Wealth and Plus) Business Banking (SMEs)
28%
65%
1,556,387

Credit Rating	Current Rating	Previous Rating
Orcait itating	Our chi Nating	i icvious italing

	LT FCY	ST FCY	Outlook	LT FCY	ST FCY	Outlook
Fitch*	B+	В	Negative	B+	В	Stable
S&P****	В	В	Stable	B+	В	Stable
Moody's**	B2	NP	Stable	В3	NP	Positive
CI***	B+	В	Stable	В	В	Positive

The information and figures related to lines of business are based on Managerial Accounting and according to CIB's internal organization chart

^{****} According to the latest report April 17th 2020

^{*} According to the latest report on September 16th, 2020

^{**} According to the latest report on December 10th 2020

^{***} According to the latest report October 2020



Business Banking

Serves SMEs through a comprehensive range of financial solutions

Covers all sectors and industries through over 70 highly trained Relationship Managers across Egypt



2013



2015





2018



2019

flexible

offering to

"Women In

Business

Program"

Launched the

revamped SME

that offers faster

Piloted a special

through our new

delivery and more

2020



2021



Pilot launch

Formal launch with liability-led strategy

- Launched unsecured lending products
- Expanded coverage area
- · Built-up strong relationship team focused on larger corporates
- Launched segment based distribution model
 - Launched simpler & faster turnaround products and bundles for small seament
- · Accredited team members 'Small **Business** Consultant"
- · New digital channel platform launched for trade & cash management
- Innovative lending data based eligibility system
- New predictive models to detect fraud and provide early warning signals for borrowers with a high degree of accuracy
- Launched dedicated Contact Center

- Launched "Supply Chain• New service Model "Soft Finance" program
- Lending programs Sponsored one of the key female entrepreneurship event in the MFNA region "She Can 2020"
- Launched "Growth encourage women Loan" for small sized companies
 - · Sponsored "She's Next" global event. empowered by Visa to support women entrepreneurs
 - Launched webinars series to support SMEs during Covid-19 as a part from "CIB Business Solutions" program.
 - Participated in the CBE Tourism initiative to support SME players in the Tourism industry during COVID'19 pandemic
 - · CIB granted additional facilities with flexible terms to SMEs to support their payroll during the pandemic

- Launch": Dedicated sales force assigned to serve small companies started their new roles in the branches
- SME Academy round 4 successfully graduated 21 CCRM in SMF Academy and we announce round 5 of the academy. The aim of this academy is to prepare qualified calibers who will support our new lending strategy for SMFs

Customer Segmentation*

Small (STO** EGP 1-50mn)

Fast loans, product bundles and e-solutions Deposit & Cash Management **Products**

Medium (STO** 50-200mn)

Flexible Tailored Products **Dedicated Relationship** Manager

- * According to CBE Segment Definition
- **STO: Sales turnover

Our Stock in a Nutshell

STOC	TICKER	
Listed	Egyptian Exchange (EGX)	СОМІ
Listed	London Stock Exchange (LSE)	CBKD
Traded	OTCQX Int'l Premier (Level 1 ADR prog.)	CIBEY

SHARE INFORMATION

52 WEEKS PERFORMANCE

- Shares outstanding 1,477,681,340
- Par value EGP 10.00
- GDR convertibility 1:1

- **#** High EGP 70.25
- **\$** Low EGP 52.7

	2013	2014	2015	2016	2017	2018	2019	2020	YTD 2021
Market Cap. (EGP)	29,329mn	44,673mn	43,691mn	84,324mn	89,865mn	86,438mn	109bn	87.46bn	84.38bn
Avg. Daily Volume	2.110mn	1.98mn	2.17mn	2.37mn	1.31mn	1.30mn	1.23mn	2.12mn	1.29mn
Avg. Daily Price (EGP)	15.65	26.41	33.86	38.2	62.92	65.84	73.47	68.01	60.02

Stock Activity: COMI vs. EGX30



EGX 30 Index



Source: Bloomberg

ESG in CIB



CIB promotes and applies green concepts and activities to reduce harm on the environment and promote sustainable ways of operating and conducting its daily business. CIB works to use its resources in ways leading to minimal environmental harm

Carbon Footprint Calculations:

 Emissions hit 36.373.090 MtCO2e for 2019. A target was set for 2025 to reduce greenhouse gas emissions by 10% (1.800 MtCO2e)

Energy Efficiency

 Energy Management System (EnMS) to provide technical data on energy consumption and how to effectively manage it. Recorded a 3% YoY reduction in 2019

Sound Measurement

- · Finalized a sound measurement exercise on the five busiest branches in Cairo. Giza. and Alexandria.
- The results showed that CIB successfully decreased noise pollution levels on average by 10-12 decibels per branch

Reducing Waste and Managing Resources

- · Water consumption is controlled through water restrictors and other devices
- · Waste management systems are in place, paper waste is sold to paper recycling startups, and biodegradable plastic is used
- · The Bank also encourages carpooling through a tailored CIB application



CIB strives to create a positive impact on the local community. Accordingly, it has undertaken a number of initiatives to promote inclusive and sustainable development across the country as well as provide support to underserved segments of the community

Corporate social responsibility

Social Activities:

· The Bank increased its effort and focus on creating partnerships with organizations to have a social impact on underprivileged and special needs children, as well as children with health conditions

Cultural activities:

· CSR activities branched into the art and culture fields. CIB has increased and diversified its support of artistic endeavors throughout Egypt

CIB Foundation

- · Dedicated to improving healthcare and nutrition services extended to children of underprivileged families with limited access to quality healthcare
- · CIB donates 1.5% of its annual profit to the CIB Foundation
- · Includes not only the donation of money, but also the monitoring of projects' impact

Supporting Sports

- · Continued to positively impact local communities by strengthening our support for sports in Egypt
- Recognized early on the true potential of Egypt's squash players, who are dominating world rankings



CIB endeavors to apply international best practices in the area of corporate governance. CIB's corporate governance structure is anchored both in a highly professional executive directors and a distinguished group of independent non-executive directors (NED). as well as its experienced management team

Board of Directors

 CIB is headed by a competent BoD, which provides the Bank with the necessary leadership and experience to manage its business with integrity. efficiency

Board Committees

· Backed by an experienced executive management team, CIB's highly qualified BoD is also supported by specialized Board Committees

External Auditor

· The Board Audit Committee recommends the appointment and/or termination of the external auditor, which is approved at the General Assembly Meeting of Shareholders

Shareholders' Rights

· Provides a platform for shareholders to engage with the Board of Directors, ask questions, and exercise their voting rights. Shareholder consent is required for key decisions

Please refer to CIB's Sustainability report on the website for detailed information on the Bank's activities

Corporate Governance

Commitment to Sound Corporate Governance Practices Continues to Define CIB

This commitment is supported by several mandates:

- Internal policies, risk controls, and manuals have been put in place to ensure that all business aspects are not only covered, but well-governed (including risk management, compliance, audit, remuneration, evaluation, succession planning, code of conduct, and budgeting)
- Segregation of the role of Executive Management and Board of Directors
- **Dedicated Corporate Governance team**
- Highly skilled Investor Relations team

The Board carries on with its mandate to continuously improve the overall corporate governance framework by regularly reviewing and supervising the Bank's practices

The Board's main responsibilities include:

- Setting the Bank's overall strategy and overseeing its execution
- Establishing internal control mechanisms
- Setting the Bank's risk appetite and regularly monitoring performance indicators against approved, defined appetite
- Approving IT Group strategy and review it periodically, especially with regards to the confidentiality of the Bank's information
- Ensuring that shareholders' interests are being catered to

We take pride in our strong corporate governance structures which include:

Experienced team of professional executive directors and senior management

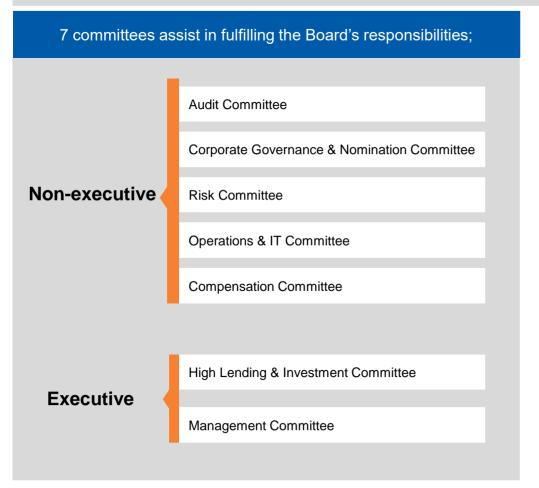
Distinguished group of non-executive directors

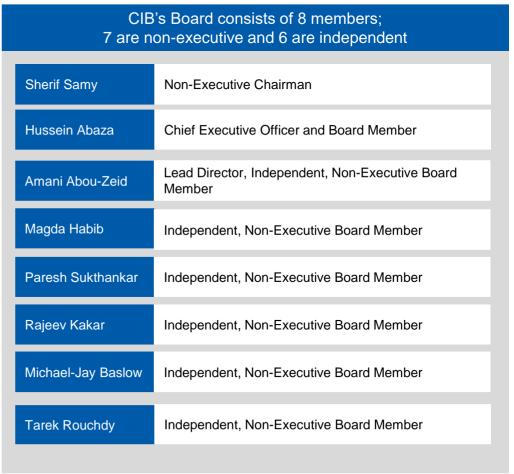
Competent board committees



Board of Directors

- The Board enjoys significant diversity, leadership, skills, operating experience and professionalism in a broad set of industries
- Complying with best international practices, an independent Lead Director is appointed
- The Board and its committees are governed by well-defined charters that sets out its responsibilities and composition requirements
- The Board is supported by internal and external auditors





Business Continuity & Resilience Management

Pioneer in implementing international standards and best practices: established in 2010; ahead of all major players in the market

Set a unique model within the Egyptian financial sector in Business Continuity industry: since 2014, CIB was shortlisted for 16 global and regional Business Continuity excellence awards from 3 of the most reputed organizations in the BCM industry worldwide.

Award winner of "Middle East Most Effective Recovery 2016" by Business Continuity Institute-UK (BCI) & "Business Continuity Team of the Year 2015" from Disaster Recovery Institute International-USA (DRII)

Certified ISO22301 in Business Continuity as the first Egyptian private bank to obtain this reputable accolade and the first bank in Egypt to be certified against the latest version of the standard.

Initiatives

CIB continues to invest in further improving its business continuity and recovery capabilities to ensure it provides sustainable and uninterrupted services to our customers

- **Progressive Disaster Recovery Planning**
- Continuous Alternate Sites Enhancement
- Flexible Remote Working strategies (Work from Anywhere)
- **Moving towards Resilience** Management
- **Critical Suppliers Management**
- **Automation and Performance Metrics Management**



Response to COVID-19

Work from Home Arrangements

• Laptops, VPN, and Secured email access on mobile phones have been arranged for different bank departments

Internal & External Communication

"Bank Safely" A dedicated page on the public website consolidating necessary actions taken by CIB

ATMs arrangements

- Sterilizers have been distributed and hanged in the ATMs area in all CIB branches
- Instructions for ATMs safe usage is published on the ATMs screens
- Continuous sterilization of the ATMs by the housekeeping staff will be done on regular basis during the day for onsite ATMs

Branches Arrangements

- CIB has reduced the number of employees per branch having no effect on our capacity to serve clients
- Social distancing is being promoted by admitting fewer customers in our waiting areas at any given time.

Facility Management

- Daily deep cleaning is taking place across all CIB premises based on the new enhanced cleaning standards
- Sterilization is taking place for branches and offices based on the defined criteria in the standard action



COVID-19

Cyber & Information Security

Security is a major area of focus for CIB

Strong Security Governance & policies aligned with International Standards and Best Practices

Certified Payment Cards Industry - Data Security Standards (PCI-DSS) since 2017 And Certified ISO27001 in Information Security Management in 2020

Dedicated Information Security Compliance and Controls departments responsible for ensuring Bank maintains security posture status

Cyber Security Operations Center (SOC) for ongoing Monitoring and response for Security threats considered the first SOC operating with full in-house capabilities in the financial sector in Egypt, when launched in 2017

Commitment towards a safer operational and business environment that supports the organization and customers' benefits and well-being

Initiatives

CIB continues to invest in further improving its Cyber & Information Security capabilities to continuously protect its customers', shareholders and provide secure banking services and unique customer experience

- Round the clock 24x7 Security Operations Center (SOC)
- Focus on Data Protection
- Moving towards ISO27001 Certification
- Incident response Automation and efficiency
- **Continuous Investment** in Security Infrastructure, technologies, and Workforce development



Awards and Recognition



2021

Best Treasury & Cash Management Providers in Egypt - by Global Finance

Best Transaction Banking - The Digital Banker

> Best Supplier Financing Initiative - The Digital Banker

Best Trade Finance Provider in Egypt -Global Finance

Best Bank for Payment Services -The Digital Banker

> Best Financial Chain Initiative in Egypt - The Digital Banker

2020

Best Treasury & Cash Management Providers in Egypt - by Global Finance

> Best Bank by Euromoney

Best Regional Bank in North Africa - by African Banker

Best Bank in Egypt - by Global Finance

Best Domestic Bank in Egypt – by Asiamoney

Best Emerging Markets Bank - by Global Finance

Best Foreign Exchange Provider in Egypt - by Global Finance

Best Bank in Egypt -

Global Finance

Best Bank for Cash

Management- The

Digital Banker

Best Digital Bank in Egypt - by Asiamoney

Pan-Africa Sustainability Award by EMEA Finance

More awards available:

https://www.cibeg.com/English/AboutCIB/Pages/Awards.aspx















Performance Snapshot: 1Q21

	Key Indicators	1Q21	Comparison	Commentary	
Profitability	REVENUES NPAT ROAE ROAA	EGP 6.27bn EGP 2.87bn 19.3% 2.63%	EGP 6.4bn; 1Q20 EGP 2.4bn; 1Q20 19.6%; 1Q20 2.5%; 1Q20	-2% YoY 20% YoY -1% YoY 5% YoY	X
Efficiency	NIM** COST/INCOME	5.67% 23.1%	6.94%; 1Q20 22.3%; 1Q20	-18% YoY 3% YoY	•
Assets	TOTAL ASSETS NET LOANS	EGP 447,676mn EGP 121,805mn	EGP 427,842mn; 4Q20 EGP 120,347mn; 4Q20	5% YTD 1% YTD	^
Asset Quality	NPLs/GROSS LOANS** COVERAGE RATIO**	4.4% 279%	4%; 1Q20 247%; 1Q20	10% YoY 13% YoY	^
Funding	CUSTOMER DEPOSITS LOAN TO DEPOSIT RATIO**	EGP 366,249mn 37.9%	EGP 341,169mn; 4Q20 40.1%; 4Q20	7% YTD -5% YTD	\$
Equity & Capital	SHAREHOLDERS' EQUITY*** CAR	EGP 59,47mn 31.5%	EGP 59.476mn; 4Q20 26.3%; 4Q20	0% YTD 20% YoY	•

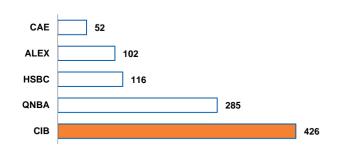
Figures on a consolidated basis unless otherwise stated

^{*} NIM based on managerial accounts

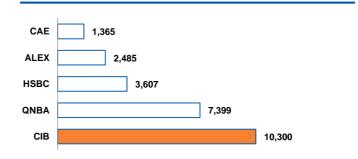
^{**} On a standalone basis

Position Among Peers

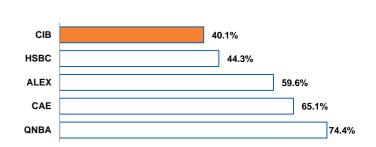
Total Assets (EGP bn)



Net Income (EGP mn)



Gross Loans/Deposits



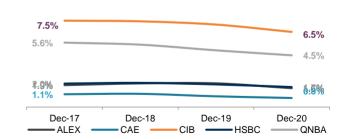
ROAE



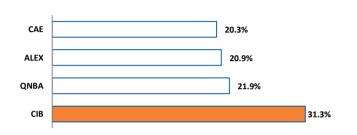
ROAA



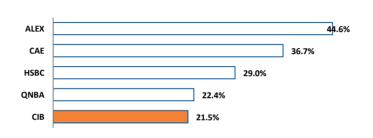
Deposits Market Share



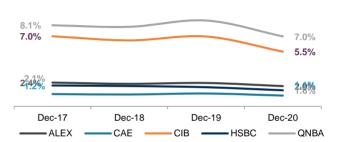
CAR



Cost/Income



Loans Market Share



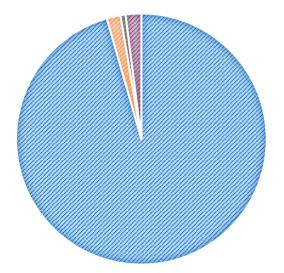
Peer Analysis figures as of December-20



Performance Snapshot: Funding Overview

Funding Structure

- Due to Customers (94.46%)
- Other Liabilities (1.76%)
- Due to Banks (0.65%)
- Other Term Loans (1.99%)



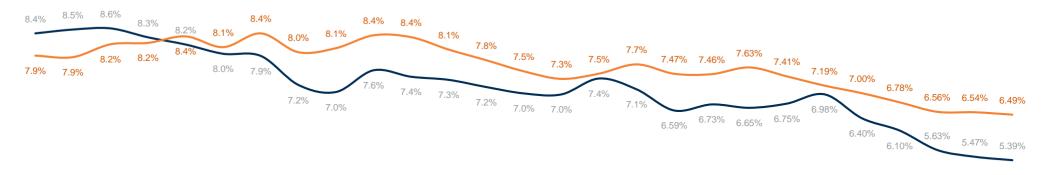
Customer Deposit Mix



- Demand (31.39%)
- CDs (28.28%)
- Savings (20.36%)
- TDs (19.98%)

CIB's funding structure has no wholesale funds

Market Share



Sep-14 Dec-14 Mar-15 Jun-15 Sep-15 Dec-15 Mar-16 Jun-16 Sep-16 Dec-16 Mar-17 Jun-17 Sep-17 Dec-17 Mar-18 Jun-18 Sep-18 Dec-18 Mar-19 Jun-19 Sep-19 Dec-19 Mar-20 Jun-20 Sep-20 Dec-20 Feb-21

---Total Loans

---Total Deposits

Loan Market Share as of Feb'21

Total Loans 5.39%

- # LCY Loans 4.48%
- FCY Loans 8.94%
- **# Household Loans 6.95%**
- Institutional Loans 4.98%

Deposit Market Share as of Feb'21

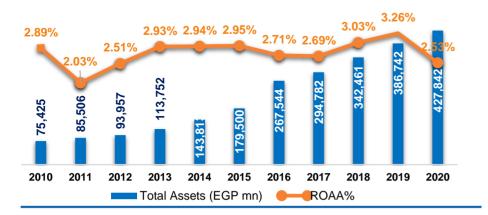
Total Deposits 6.49%

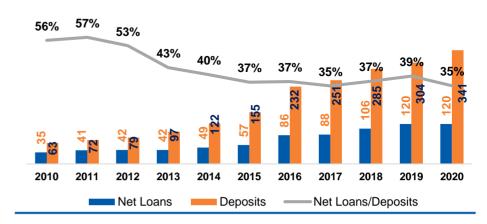
- **B** LCY Deposits 5.63%
- **FCY Deposits 11.52%**
- **# Household Deposits 5.87%**
- Institutional Deposits 7.83%

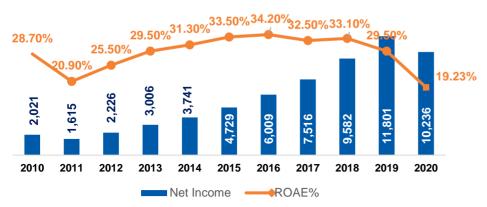
Latest available published ratios

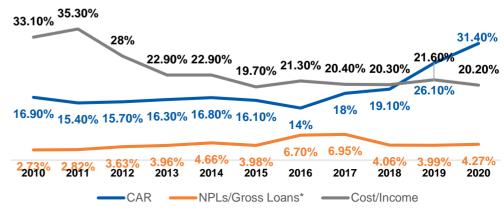


10-Year Performance Summary









Years	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Branches and Units	153	154	156	152	160	187	192	196	203	207	208
Headcount	4,750	4,845	5,181	5,490	5,697	5,983	6,714	6,551	6,759	6,900	7,071

Starting 2009, CIB used IFRS

* Figure on a standalone basis

** Ratio after appropriation

Figures on a consolidated basis unless otherwise stated



Tremendously skilled and experienced **Management Team**



Highly qualified **Board of Directors**



Among the best **Investor Relations** teams

Profitability

NPAT EGP 2,873mn

Revenues EGP 6,266mn

Asset Quality

NPL/Gross loans 4.41%*

Direct Coverage Ratio 279%*



Strong brand equity in the market



Conservative provisioning policies



Prudent credit policies

	KPIs					
ROAA 2.63%	ROAA 2.63% ROAE 19.3%					
Largest in**						
Total Assets EGP 447,676	Deposits EGP 366,249mn	Market Cap EGP 84.375bn				
NPAT EGP 2,873	Revenues EGP 6,266mn	CAR* 31.5%				

CIB's financial performance as of 1Q21

Figures on a consolidated basis unless otherwise stated

* Ratio on a standalone basis

**Among private-sector banks

- **§** For more information, please visit our website; <u>www.cibeg.com</u>
- **To read about the projects that the CIB Foundation has helped support, and to know ways in which you can donate, please visit <u>www.cibfoundationegypt.org</u>**

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