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- No assurance can be given that projections will be achieved, future events will occur, or that the Bank's assumptions are correct. Actual results may differ materially from those projected
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## MACROECONOMIC OVERVIEW

# EGYPT - FACT SHEET

### **Country Profile**

Name Arab Republic of Egypt

Capital Cairo

Currency Egyptian Pound (EGP)

Total area c.1,002,000 sqm.km

Inhibited area 7.88% of total area

Governorates 29

### **Demographics**

Population 104.6 mn\*

Median age 24.1\*\*

Participation rate (Labor force / population) 42.7\*\*\*

Unemployment rate 7.4%\*\*\*

Most populous country in the Middle East

3<sup>rd</sup> most populous in Africa

Production age totals to c.50% of total population

Over 85% of the population is below 55 years





## MACRO ENVIRONMENT

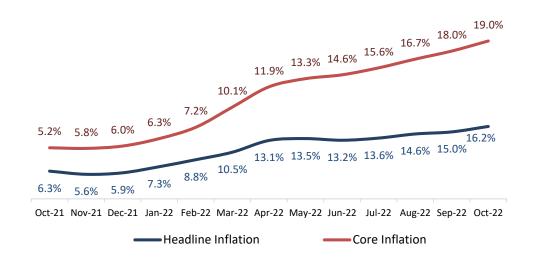
### **Real GDP Growth (%)**



### **Fiscal Budget**



### Inflation (%)



### **Manageable Debt**

- Net International Reserve: \$34bn (Dec. 2022)
- Current A/C balance: \$-16.6bn\*
- # LT external debt: \$129.08bn\*
- ST external debt: \$26.61bn\*

### **Growth Opportunities**

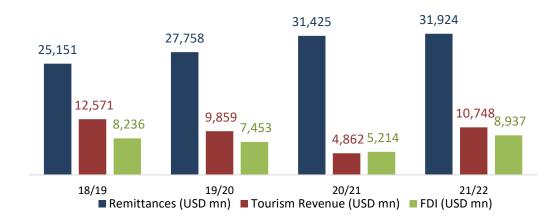
- Total GDP: EGP 3,955,517mn\*\*
- ## GDP/Capita: USD 4,086 (Dec. 2021)\*\*\*

### Consumption\*\*

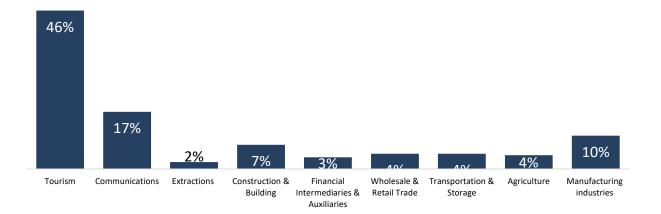
- Private consumption/GDP: 81.7
- Public consumption/GDP: 9.29%



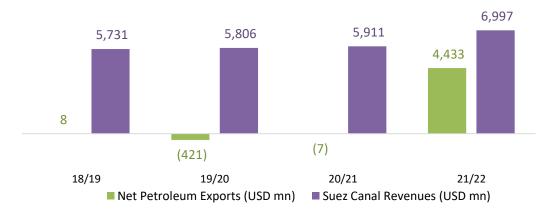
### Foreign Inflows (USD mn)



### **Key Sector Growth rates**



#### Petroleum and Suez Canal Proceeds (USD mn)



### **Diversified Economy\*\***



- Agriculture, Forests & Fishing (10.8%)
- Manufacturing Industries (15.3%)
- Water, Sanitation & Recycling (0.6%)
- Transportation & Storage (4.7%)
- Information (0.4%)
- Wholesale & Retail Trade (13.1%)
- Social Security & Insurance (0.7%)
- Real Estate (10.4%)
- Social Services (6.0%)

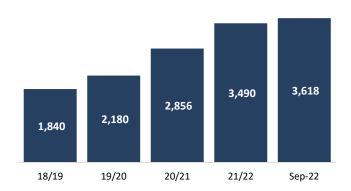
- Extractions (8.8%)
- Electricity (1.8%)
- Construction & Building (7.3%)
- Communications (3.4%)
- Suez Canal (2.4%)
- Financial Intermediaries & Auxiliaries (3.6%)
- Tourism (2.3%)
- General Government (8.2%)



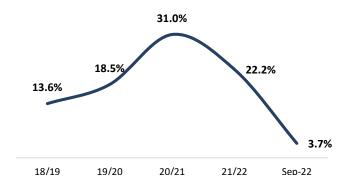
<sup>\*\*</sup>Economic Activity as % of GDP (2020/2021)

## EGYPT'S BANKING SECTOR

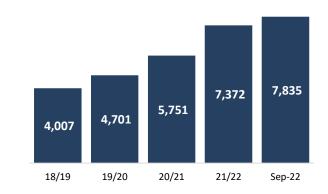
### **Total loans (EGP bn)**



### Loan growth (%)



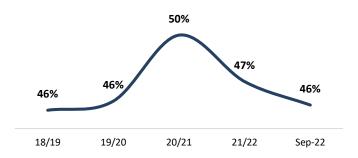
### Total deposits (EGP bn)



**Deposit growth (%)** 



### **LDR (%)**



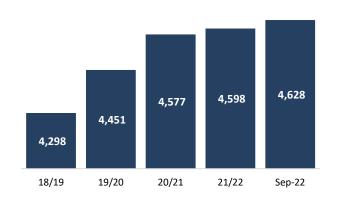
#### **Underleveraged**

- Total # of banks: 38
- Total bank lending facilities/GDP: 60.06%
- **Corporate loans/GDP: 48.19%**
- # Household debt/GDP: 11.88%
- Loans/Deposits: 47.16%

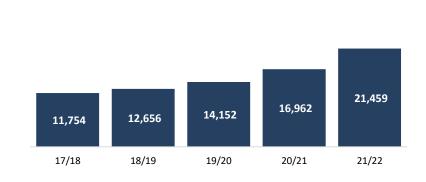


## EGYPT'S BANKING SECTOR (Cont'd)

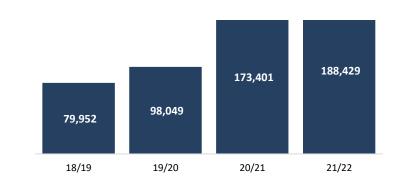
#### Total # of branches



#### **Total # of ATMs**

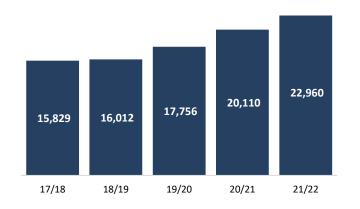


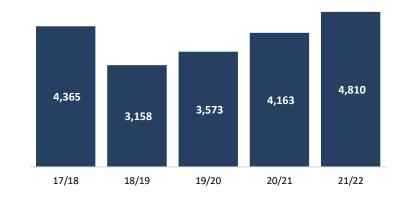
Total # of POS



Total # of Debit Cards ('000)

Total # of Credit Cards ('000)









### Geographical Location

- Located in the northeastern corner of Africa, Egypt's strategic location has always made it a hub for trade routes between Africa, Europe, and Asia, given its proximity to many European markets, being a gateway to Africa, and a regional hub for the Middle East
- The Suez Canal -connecting the Mediterranean Sea to the Red Sea is one of the most important waterways in the world, and one of the world's most heavily used shipping lanes. It is the shortest maritime route to Asia from Europe
- Cairo-Cape Town Road (10,288km) starting from Egypt, passing through Sudan, Ethiopia, Kenya, Tanzania, Zambia, Zimbabwe, and Gabon to end in South Africa, to be completed by 2024

### Mega Projects

- Establishing Benban Solar Park, one of the largest plants in the world for producing solar energy
- Dabaa Nuclear Power Plant
- Middle East's largest private medical city
- Monorail's project connecting the New Administrative Capital with major towns in the country
- Black Sand plant complex in El-Burullus city, Kafr El-Sheikh governorate on an area of 80 acres in Kafr El-Sheikh, with investments exceeding EGP 1 billion

### Reform Policy

- A plan to attract \$40 billion in private investment over four years, doubling the private sector's share of the economy
- A plan to increase the private sector's investment contribution to 65% from the current 30% by 2025
- Mandatory ESG reporting requirements for companies listed on the Egyptian Exchange, and companies operating in non-bank financial activities

### Financial Inclusion

- The introduction of "Meeza" prepaid card for governmental and local payments
- CBE's SME initiative requiring banks to raise the share of loans directed to micro, small, and medium enterprises (SMEs) to 25% of their total loan portfolio

### Social Protection

- An expanded social protection program "Takaful & Karama" relying on conditional cash transfers since 2015
- A national strategy for women's empowerment at all levels, political, economic, social, and protection within the framework of the 2030 Sustainable Development Goals

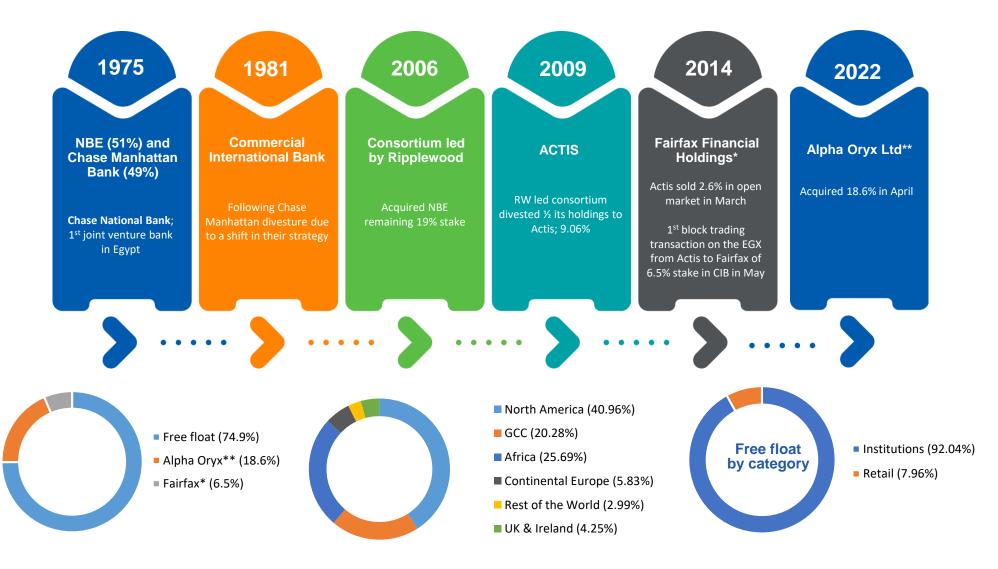
## Environmental Sustainability

- Egypt's sustainable energy strategy aims to achieve the goal of producing 42% of installed electric capacity using renewable energy sources by 2035
- Concrete steps to enter the hydrogen industry and produce it as a clean source of fuel
- Preserving the environment is at the top of Egypt's national priorities. In addition to taking several initiatives in different fields of environmental sustainability, Egypt is determined to play a leading role in global efforts to combat climate change, and is hosting the COP 27 climate summit in November 2022.
- Egypt has signed a number of partnerships with international finance institutions and development partners to implement projects worth USD 15bn under its Nexus on Water, Food and Energy (NWFE) program





## CIB's SHAREHOLDERS



<sup>\*</sup> Several wholly owned subsidiaries of Fairfax Financial Holdings Ltd ("Fairfax")



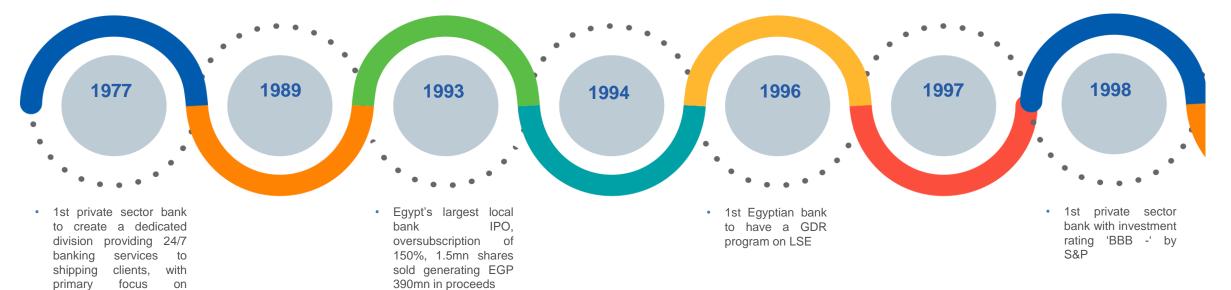
<sup>\*\*</sup> A subsidiary of ADQ

# CIB KEY MILESTONES

business in Suez Canal

 Selected by the IATA to act as the BSP agent in Egypt, and remains the sole bank that offers this service to airline passengers  1st bank to connect with the international SWIFT network

- Concludes 1st & largest Euro syndicated loan (USD 200mn)
- 1st private sector bank with investment rating 'BBB -' by Fitch IBCA





# CIB KEY MILESTONES

- Only bank in Egypt to be awarded JP Morgan Quality Recognition Award (2005-2012)
- 1st bank in Egypt to launch a page on Bloomberg for local debt securities

 1 st Egyptian bank to establish a Sustainable Development Department

- 1st bank in Egypt to recognize conduct risk and establish a framework for it, despite the lack of regulatory requirement
- 1st Egyptian bank to successfully pass external quality assurance on Internal Audit function



- 1st Egyptian bank to register on NYSE; ADR Level 1
- 1st bank to introduce FX services for 5 currencies on ATM

- 1<sup>st</sup> & only local bank in Egypt to begin enforcing Business Continuity Standards
- CIB Foundation becomes the 1<sup>st</sup> in Egypt to have its annual budget institutionalized as part of its founding institution's bylaws, as CIB shareholders unanimously agreed to dedicate 1% of Bank's net annual profit to the Foundation

- 1st Egyptian bank to receive JP Morgan Elite STP Award
- 1st Egyptian bank to upgrade its ADR to be traded on OTCQX platform US

- Launched mobile banking application
- 1<sup>st</sup> Egyptian bank recognized as an active member in the UN Environmental Program -Financial Initiative
- Won the 'Socially Responsible Bank of the Year 2016' award from African Banker



## CIB KEY MILESTONES Cont'd)

- For the 1st time in the Middle East and Africa, CIB was awarded "World's Best Bank in the Emerging Markets" by Euromoney
- Ranks 1st on the EGX's sustainability index (S&P/EGX ESG) for the 4th year in a row since 2014
- The only Egyptian bank ranked on the FTSE4Good Index

- 1st Arab and African company listed on 2019 Bloomberg Gender Equality Index (GEI) the world's only comprehensive investment-quality data source on gender equality
- Established a rep office in Addis Ababa, Ethiopia

- 1st Corporate Green Bond Issuance in Egypt
- Ranked 24th on Forbes Middle East's Top 100 Listed Companies in the Arab World
- A founding member of the Net-Zero Banking Alliance (NZBA)

Fully acquired Mayfair-CIB



- 1st Middle Eastern company to be analyzed in a case study by Leadership Institute of LBS\*\*
- Established CVentures, Egypt's 1st corporate venture capital firm
- Received ISO22301:2012 certification for Business Continuity Management

- 1st cross-border acquisition of 51% of Mayfair Bank in Kenya
- CIB ranks 28th on Forbes' Top 100 Companies in the Middle East

Alpha Oryx Ltd (a subsidiary of ADQ) acquired 18.595% of CIB



<sup>\*</sup>Awards include: Best Bank in Egypt Supporting Women Owned and Women Run Businesses by the American Chamber of Commerce in Egypt, Two awards in Achievement in Liquidity Risk and Operational Risk for Middle East & Africa by Asian Banker for 2016, Best Retail Risk Management Initiative by Asian Banker for 2016, Middle East Most Effective Recovery 2016 by BCI





**Ownership: 99.9%\*\*** 

Established 2018. CVentures is Egypt's first corporate venture capital firm focused primarily on investing in category-defining companies with the potential to create meaningful change in financial services. CVentures primarily participates in investment rounds, and —on a selective basis — seed investment in financial rounds core applications



**Ownership: 99.83%** 

Commercial International Finance Company (CIFC) was established in June 2022 offering mortgage and factoring facilities, with operations scheduled to start in 2Q23. CIFC is aiming to transform the complicated mortgage customer experience into a simple, fast and accessible one, through offering a streamlined process and providing flexible repayment plans. The company will offer a comprehensive mortgage finance suite introduced in phases: Ijara purchase. liara refinance, Murabaha. Musharaka, Portfolio Acquisition and Financing Usufruct. Additionally, the company will offer a full factoring product suite to cater for the increasing demand for alternative financial solutions. The solutions will consist of three categories: Export Factoring, Local Factoring and Import Factoring including buyer led reverse factoring programs.



Ownership: 100%

Mayfair CIB Bank Limited is a Kenyan banking institution serving small and medium enterprises, large corporate clients and high net worth individuals. The Bank was established in 2017 by a group of Kenyan investors, and was granted a banking license by the CBK on June 20<sup>th</sup>, 2017 and began its operations on August 1<sup>st</sup>, 2017



**Ownership: 49.95%** 

Damietta Shipping and Marine Services (DSMS) is shareholding company, established in 1986 through a Public Offer. CIB acquired stake in the company during July 2018, and its stake reached 49.95% in October 2020. DSMS is a small sized company, with minimal operations in the form of marine mainly containers services repairs, renting fuel tanks and electricity generators



<sup>\*</sup> CI Capital is now within the available for sale (fair value through OCI) investment portfolio. On the back of CI Capital's Initial Public Offering and Capital Increase, CIB's stake in CI Capital was diluted to reach 0.71%

<sup>\*\*</sup> The Board of Directors decided in January 2023 to liquidate the company and move the portfolio to be managed by CIB directly .





### Ownership: 39.34%

Established October 1996 as a joint stock company, ACE has a long track record in the field of trading and maintenance of specialized information technology hardware. The company is well-positioned as the system integrator of choice for the government, major banks, and large institutions. ACE sources its original hardware products from recognized companies in the field, such as Sedco, Fujitsu, HP, and Cisco



### Ownership: 37%

TCA Properties is an SPV under Talaat Moustafa Group established through subsidiary Alexandria Company for Real Estate Investment "AREI" and its parent company TMG for Real Estate Touristic Investment. The SPV will be specialized real in estate commercial business activities including the acquisition, leasing and selling of commercial real estate units. buildings and/or spaces, and will be managed by Alexandria **Projects** Company for Management



### Ownership: 30%

Profile: Offers a full suite of security services;

- Private security
- Premises protection
- Cash-in-Transit (CIT)
- Electronic security system solutions
- General and facility management services
- Touristic and governmental concierge services



### **Ownership: 14.99%**

Profile: an "Agent Bank" financial services;

- Registration and Application Services
- Loans and Credit Cards Payment
- Retail Cash Deposit and Withdrawals
- Local and International Remittances
- Drop In and Collection Services
- ATM Outsourcing Services



# OUR PRESENCE IN EGYPT

**Total Branches and Units: 210** 

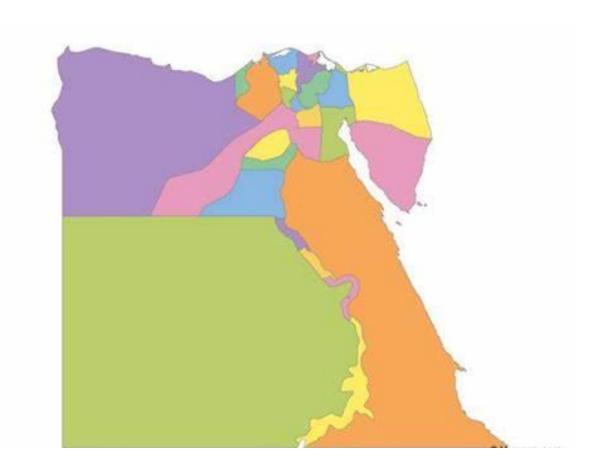
**Greater Cairo:124** 

Alexandria Region: 32

**Suez Canal Region: 22** 

**Delta Region: 17** 

**Upper Egypt Region: 15** 



















### **TODAY**

### ☐ Quality loan growth, with focus on increasing product penetration and SoW ☐ Deposit growth, specially from households ☐ Transactional banking services **Financial Performance** ☐ Adopting a customer relationship model ☐ Offering bundled financial solutions and value-added services ☐ Undertaking several service quality initiatives to improve customer satisfaction Customer Centricity □ Centralization of Operations ☐ Automation and process re-engineering ☐ Digital Adoption **Operational Efficiency** ☐ Focus on learning and development ☐ Reduction in our ecological footprint ☐ Adoption of corporate governance best practices and solid CSR strategy Responsible **Banking**

### **TOMORROW**

- Positioned as trade finance hub for Egypt & Africa
- Focus on SMEs & underpenetrated retail banking segment with more efforts exerted to promote financial inclusion
- Capture the pent-up CAPEX and investments inflow on the back of expected economic recovery
- Deepen understanding of customer behavior through data analytics
- Adding granularity to customer segments for a behavioral and lifestyle approach
- Development of need-based bundled value propositions
- B Focus on operational efficiency, automation and productivity gains
- Digitalizing the banking and branch experience and work towards relying on Robotics Process Automation (RPA) and operations centralization to increase efficiency and reduce the cost to serve
- Enforcing advanced business continuity, and security management best practices including cyber security
- Implementing a social and environmental management system
- Continue to advocate Responsible Banking through driving financial inclusion and literacy, women and youth empowerment and equality
- Become Egypt's number 1 "Green Bank"
- Development in human capital and alignment to accommodate with the digital transformation





94.2m

**EGP 1.2tn** 

EGP 5.8bn

No. of transactions ▲ 9% y-o-y Value of transactions

▲ 40% y-o-y

Cost Synergy **▲ 38% y-o-y** 

### **Digital Banking Channels:**

Channel	Transactions	Growth Vs YTD Sep 2022	Subscribers	Growth Vs YTD Sep 2022
ATM	73m	▲ 35%		
Mobile Banking	11.4m	▲ 40%	1.7m**	<b>4</b> %
Internet Banking	2.2m	▲ 33%	1.3m	▲ 6%
IVR	7.6m***	▲ 32%	1.3m	▲ 17%

### **Global Transaction Banking Products:**

	Product	Transactions	Growth Vs YTD Sep 2022	Subscribers	Growth Vs YTD Sep 2022	
	Cash Management	7.3m	<b>▲</b> 45%	44k	▲ 12%	
•	Global Fransactions Services	953k	▲ 103%			
ı	Γrade Finance Management	23.7k	▲ 35%	9.1k	▲ 1%	
ı	Corporate Payment Services	164k	<b>▲</b> 45%	4k	<b>▲</b> 7%	



### **CIB PRESENCE IN AFRICA**

CIB aims to position itself as a trade finance hub for Egypt and East Africa, focusing on both corporate and SMEs, especially after the establishment of our representative office in Ethiopia and the acquisition of a 51% stake in a local Kenyan bank, which was renamed Mayfair CIB Bank Limited.



Mayfair Bank: CIB acquired 51% of Mayfair Bank in Kenya in April 20200. In January 2023, the bank acquired the remaining 49%. CIB's mandate to explore and assess opportunities in Africa, building a bridge for Egyptian customers to benefit from regional integration efforts across the continent and benefiting from the prospects available from being Common Market for Eastern and Southern Africa (COMESA) members and the recent African Continental Free Trade Agreement (ACFTA)



<u>Ethiopia Representative Office</u>: During April 2019, CIB established its commercial representative office in Addis Ababa, Ethiopia with the aim to strengthen the relationships with Ethiopian banks, promote Egyptian exports and gain market insights. This office represents the CIB's first step to operate in one of the most attractive markets in the region



<u>Smart Africa</u>: CIB is proud to have joined the esteemed Smart Africa network, joining forces and actively working hand-in-hand with the continent's leading organizations on financial inclusion and digital transformation. The Smart Africa Alliance is a Public-Private platform launched in 2013, the Alliance is made up of all African countries adhering to the Smart Africa Manifesto and dozens of private sector and academia members. During the Transform Africa Summit in Rwanda, CIB signed an MOU to collaborate on ICT literacy, eServices innovation and awareness and digital entrepreneurship advancement





	Institutional Banking	Retail Banking		
Profile	<ul><li>Market leader</li><li>Prime contributor to profitability</li></ul>	The take-off for a world class retail banking franchise		
Focus	<ul> <li>Large and medium-size corporates (MNCs, institutions and banks)</li> <li>Project finance and syndicated loans</li> <li>Treasury and capital Markets Services</li> <li>Transactional banking services</li> </ul>	<ul> <li>Consumer Banking (with special focus on Wealth and Plus)</li> <li>Business Banking (SMEs)</li> </ul>		
Contribution to loans	73%	27%		
Contribution to deposits	37%	63%		
# of customers	7,860	1,949,367		





### **LINES OF BUSINESS - BUSINESS BANKING**

Serves SMEs through a comprehensive range of financial solutions

Covers all SMEs sectors across Egypt through over 85 highly trained
Relationship Managers serving medium segment & 140 Growth Bankers serving
small segment

2010

2011

2012 - 2018

2019 - 2020

2021

2022

Pilot launch

Formal launch with liability-led strategy

**Customer Segmentation\*** 

Deposit & Cash

Management

Products

- Launched unsecured lending products
- Expanded coverage area
- Built-up strong relationship team focused on larger corporates
- Launched segment based distribution model
- Launched simpler & faster turnaround products and bundles for small segment
- Accredited team members 'Small Business Consultant"
- New digital channel platform launched for trade & cash management
- Innovative lending data based eligibility system
- New predictive models to detect fraud and provide early warning signals for borrowers with a high degree of accuracy

- Launched the revamped SME Lending programs that offers faster delivery and more flexible
- Piloted a special offering to encourage women through our new "Women In Business Program"
- Launched dedicated Contact Center
- Launched "Supply Chain Finance" program
- Sponsored one of the key female entrepreneurship event in the MENA region "She Can 2020"
- Launched "Growth Loan" for small sized companies
- Sponsored "She's Next" global event, empowered by Visa to support women entrepreneurs
- Launched webinars series to support SMEs during Covid-19 as a part from "CIB Business Solutions" program.
- Participated in the CBE Tourism initiative to support SME players in the Tourism industry during COVID'19 pandemic
- CIB granted additional payroll facilities with flexible terms to SMEs to support during the pandemic
- 3<sup>rd</sup> SME Academy round took place & successfully graduated 13 Business & Risk members. The aim of this academy is to prepare qualified calibers who will support our new lending strategy for SMEs

- New service Model "Soft Launch": Dedicated sales force assigned to serve small companies started their new roles in the branches.
- 4th & 5th SME Academy rounds successfully graduated 21 & 18 respectively allocated to Business & Risk members. And launched the 6<sup>th</sup> academy round which is expected to graduate in Feb. 2022.
- Launched a special offering to the merchants to accelerate the business growth through the new "Merchant Bundle" product
- Almost doubling the loan exposure which is driven by Business Banking direction towards supporting SMEs
- Launch of "CIB Growth", The new segment designed for small businesses that provides an integrated package of innovative banking products and digital solutions
- Launched "SME lending master" program for the branch managers & deputy branch managers population to enhance front liners credit knowledge and enhance referrals.
- Signed portfolio guarantee agreement with CGC to support the BB strategy towards supporting SMEs
- Launch "Growing Together Initiative "the new initiative aims to provide eligible applicants from small businesses with the Non-Financial solutions needed along with a package of banking products and services to establish a sustainable business model and grant them funding to open new doors on their road to success
- Launch "Bedaya Accounts" to encourage the society unbanked segments to access banking products &services with minimal requirements as per Financial Inclusion initiative

- Launch sustainable finance program through an agreement was signed with GIZ, aiming to provide advisory, creating green product and provide training
- Awarded Best Bank for SME banking in Egypt and Middle East by Euro Money
- CIB Business banking launched for the first time a mega campaign hammering on the overall offering and unique value proposition for SMEs customers with a main message CIB is your SME bank of choice
- 6th, 7th & 8th SME academies concluded successfully with 17, 33 & 30 graduates respectively.
- Partnered in "She's Next" initiative held by Visa to support and empower the women entrepreneurs through grants. A judge panel, winners selection and announcement took place in a ceremony in Sep 22'
- · Launched alternative data lending program
- Signed group life insurance agreement with AXA EGYPT to support planned growth and enhance customer experience
- Align with the ESG principles and incorporate the relevant standards and framework in all business banking credit polices and SOPs.
- Elevating customers' digital experience through the latest banking technologies, by moving select inbranches services to be available only through the CIB Business Online platform
- Highest Visa commercial products growth in Egypt 2022



\* According to CBE Segment Definition

**SMALL** 

(STO\*\* EGP 1-50mn)

Fast loans, product bundles and

e-solutions

**MEDUIM** 

(STO\*\*50-200mn)

Flexible Tailored Products

edicated Relationship Manager





### **STOCK EXCHANGES**

### TICKER SHARE INFORMATION

### **52 WEEKS PERFORMANCE**

Listed Egyptian Exchange (EGX)

COMI

Shares outstanding 2,982,513,360\*

Listed London Stock Exchange (LSE)

**B** Low EGP 22.49

# High EGP 48

Traded OTCQX Int'l Premier (Level 1 ADR prog.)

CIBEY

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Market Cap. (EGP)	44.67bn	43.69bn	84.32bn	89.86bn	86.43nn	121.96bn	87.46bn	104.4bn	123.71bn
Avg. Daily Volume	3.96mn	4.35mn	4.85mn	2.63mn	2.61mn	2.48mn	4.26mn	3.24mn	5.6mn
Avg. Daily Price (EGP)	15.7	15.19	29.14	30.85	29.55	41.39	29.51	35.12	30.47

GDR convertibility 1:1

### Stock Activity: COMI vs. EGX30







Credit Rating	Current Rating			Previous Rating		
	LT FCY	ST FCY	Outlook	LT FCY	ST FCY	Outlook
FitchRatings*	B+	В	Negative	B+	В	Stable
<b>S&amp;P Global</b> ** Ratings	В	В	Stable	B+	В	Stable
Moody's	В2	NP	Negative	В3	NP	Stable
CAPITAL ****	B+	В	Stable	В	В	Positive

<sup>\*</sup> According to the latest report as of November 2022

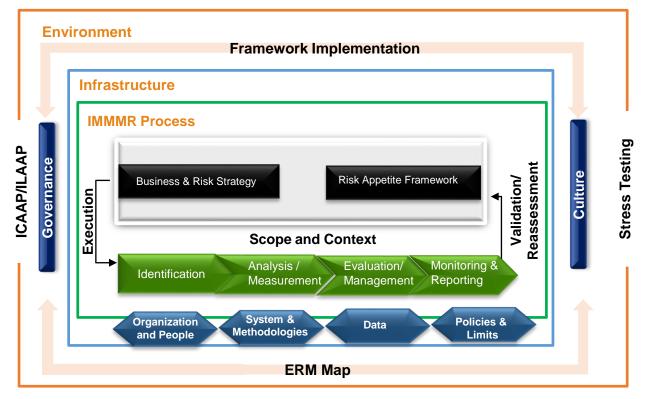
<sup>\*\*</sup> According to the latest report as of December 2022

<sup>\*\*\*</sup> According to the latest report as of June 2022



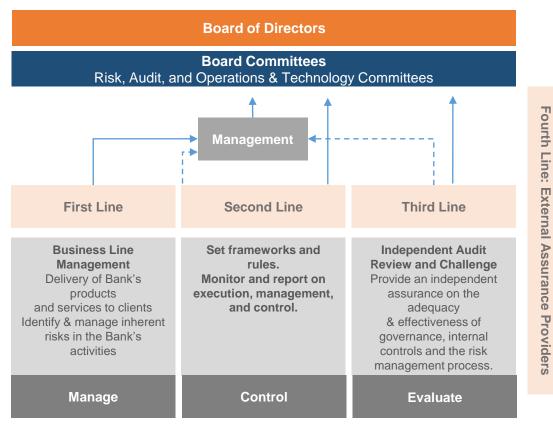
### **ERM Framework**

The Bank has independent risk oversight and supports the Enterprise Risk Management (ERM) framework, applying the three lines model across the organization. Risk Group works to identify, measure, mitigate monitor and report (IMMMR) risks against limits, Risk Appetite and tolerance levels The group is led by the Chief Risk Officer (CRO), whose responsibilities entail the day-to-day monitoring of the Financial, Non-Financial and Emerging Risks, as well as the establishment of a holistic and integrated risk management framework.



### Risk Governance - Three Lines Model

The Bank has in place a robust governance framework that utilizes the Three Lines Model, with a committees' structure, whereby responsibilities of the Board of Directors', Board committees, management and different functions are defined.





# CIB RISK (Cont'd)

### **Risk Appetite**

Risk Appetite is an integral component of CIB's ERM framework as a governance and monitoring tool in evaluating the Bank's risks. It covers all material risks (financial and non-financial) including its policies, processes, controls, and systems through which Risk appetite is established, communicated, and monitored.

High-Level	Risk Appetite Statement	CIB's objective is to align Business Strategy with Risk Appetite and meeting Regulatory expectations. Qualitative and quantitative metrics are assigned to 11 key categories that includes Capital, Earnings, Liquidity, Funding, Interest Rate, Market, Credit, Operational, Compliance, Reputation, Strategic and Environmental, Social and Governance Risks.		
Directional	Risk Appetite & Risk Tolerance	Statement is reflected through the Main Risk Appetite Parameters which covers Capital, Asset Quality, Stable Funding and Operational Risk Losses.		
Specific	Risk Appetite per Risk Category	Risk Appetite per Risk Category will be cascaded to specific maximum Risk that the Bank is willing to take related to the Financial and Non-Financial Risks' universe.		
Detailed	Risk Limits	Risk Limits are cascaded down further from the Risk Appetite, Risk Tolerances', Risk Tolerances' per Risk Category to the various Business units. These may be the existing Board of Directors' approved limits in policies.		





## OUR SUSTAINABILITY JOURNEY







### **International Standards and Guidelines**



### **Sustainability Governance**























We Support

UN WOMEN

UNITED NATIONS























First Corporate Green Bond in Egypt

Green Loans for corporate customers to implement energy efficiency in their own business

Solar Loan Program for retail customers

Founding Member of the Net Zero Banking Alliance

Annual Reporting on the bank's GHG Emissions

Global environmental standards maximizing efficiency in terms of energy, and water consumption, and waste management



30% of total workforce are women

First Bank in the MENA to receive the Gender Equity Seal based on the Gender Equity Model (GEM)

Co-Chairing Egypt's Closing Gender Gap Accelerator

Women in Business Program: empowers women owned businesses through preferential lending rates and more exclusive tailored features

All branches are equipped with the necessary accessibility features, such as ramps, accessible bathrooms and teller counters, and talking ATMs.

1.5% of total annual profit is endowed to CIB Foundation, which has built strategic partnerships with healthcare providers from the governmental, private, and non governmental sectors to maximize its impact on underprivileged children throughout Egypt



A strong ESG governance structure: Sustainability Board Committee, Sustainable Finance Steering Committee, Sustainable Finance Department and a Bank-wide Sustainability Strategic Network

A diverse board of directors

The Board and its committees are governed by well defined charters that set out its responsibilities and composition requirements

Code of Corporate Governance

Code of Conduct

Whistle Blowing Policy

Anti Money Laundering Policy

Conflict of Interest Policy



Commitment to Sound Corporate Governance Practices Continues to Define CIB

### This commitment is supported by several mandates:

- Internal policies, risk controls, and manuals have been put in place to ensure that all business aspects are not only covered, but well-governed (including risk management, compliance, audit, remuneration, evaluation, succession planning, code of conduct, and budgeting)
- Segregation of the role of CEO and the non-executive chairperson
- Dedicated Corporate Governance team

## The Board's main responsibilities include:

- Setting the Bank's overall strategy and overseeing its execution
- Establishing internal control mechanisms
- Setting the Bank's risk appetite and regularly monitoring performance indicators against approved, defined appetite
- Approving IT Group strategy and review it periodically, especially with regards to the confidentiality of the Bank's information
- Ensuring that shareholders' interests are being catered to

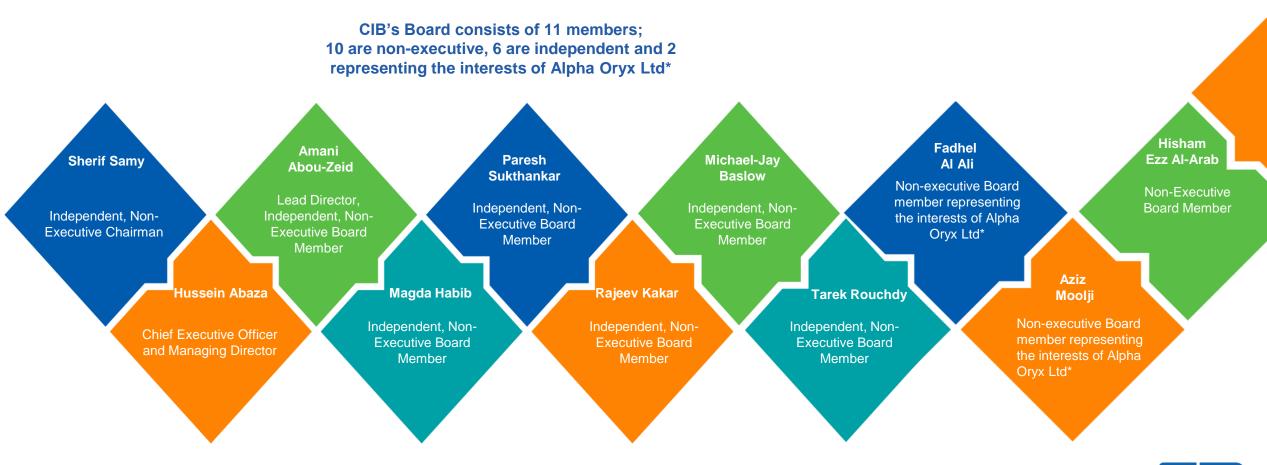
The Board carries on with its mandate to continuously improve the overall corporate governance framework by regularly reviewing and supervising the Bank's practices





## **BOARD OF DIRECTORS**

- The Board enjoys significant diversity, leadership, skills, operating experience and professionalism in a broad set of industries
- · Complying with best international practices, an independent Lead Director is appointed
- The Board and its committees are governed by well-defined charters that sets out its responsibilities and composition requirements
- The Board is supported by internal and external auditors



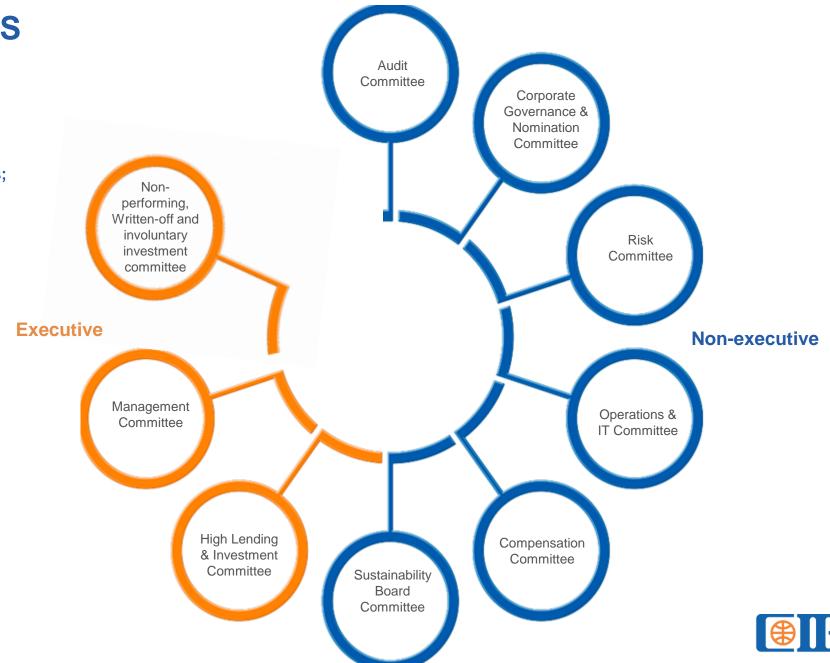


# BOARD OF DIRECTORS

## 9 committees

assist in fulfilling the Board's responsibilities;

- The Board enjoys significant diversity, leadership, skills, operating experience and professionalism in a broad set of industries
- Complying with best international practices, an independent Lead Director is appointed
- The Board and its committees are governed by well-defined charters that sets out its responsibilities and composition requirements
- The Board is supported by internal and external auditors



## **BUSINESS CONTINUITY & RESILIENCE MANAGEMENT**

01

Pioneer in implementing international standards and best practices; established in 2010; ahead of all major players in the market

02

Set a unique model within the Egyptian financial sector in Business Continuity industry; since 2014, CIB was shortlisted for 16 global and regional Business Continuity excellence awards from 3 of the most reputed organizations in the BCM industry worldwide.

03

Award winner of "Middle East Most Effective Recovery 2016" by Business Continuity Institute-UK (BCI) & "Business Continuity Team of the Year 2015" from Disaster Recovery Institute International-USA (DRII)

04

Certified ISO22301 in Business Continuity since 2018 as the first Egyptian private bank to obtain this reputable accolade and the first bank in Egypt to be certified against the latest version of the standard.

### **Initiatives**

CIB continues to invest in further improving its business continuity and recovery capabilities to ensure it provides sustainable and uninterrupted services to our customers

- Progressive Disaster Recovery Planning
- Flexible Remote Working strategies (Work from Anywhere)
- Moving towards Resilience Management
- Critical Suppliers Management
- Automation and Performance Metrics Management



01

Strong Security Governance & policies aligned with International Standards and Best Practices

02

Certified Payment Cards Industry – Data Security Standards (PCI-DSS) since 2017 And Certified ISO27001 in Information Security Management in 2020 Dedicated Information Security Compliance and Controls departments responsible for ensuring Bank maintains security posture status

03

Cyber Security Operations Center (SOC) for ongoing Monitoring and response for Security threats considered the first SOC operating with full in-house capabilities in the financial sector in Egypt, when launched in 2017

04

Commitment towards a safer operational and business environment that supports the organization and customers' benefits and well-being

## **Initiatives**

CIB continues to invest in further improving its Cyber & Information Security capabilities to continuously protect its customers', shareholders and provide secure banking services and unique customer experience

- Round the clock 24x7 Security Operations Center (SOC)
- Focus on Data Protection
- Incident response automation and efficiency
- Continuous Investment in security infrastructure, technologies, and workforce development





## FINANCIAL PERFORMANCE



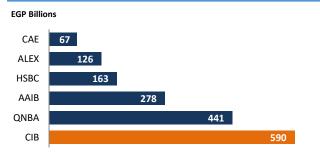
	Key Indicators	FY22	Comparison (FY21)	Commentary	
Profitability	REVENUES NPAT ROAE ROAA	EGP 32.9bn EGP 16.2bn 25.1% 2.86%	EGP 26.7bn EGP 13.3bn 21.7% 2.88%	23% YoY 22%YoY 16% YoY -1% YoY	<b>^</b>
Efficiency	NIM** COST/INCOME	6.1% 21.2%	5.67% 22.8%	8% YoY -7% YoY	•
Assets	TOTAL ASSETS NET LOANS	EGP 635.8bn EGP 196.6bn	EGP 498.2bn EGP 145.9bn	28% YoY 35% YoY	<u>^</u>
Asset Quality	NPLs/GROSS LOANS** DIRECT COVERAGE RATIO**	4.81% 229%	5.13% 213%	-6% YoY 7% YoY	•
Funding	CUSTOMER DEPOSITS LOAN TO DEPOSIT RATIO**	EGP 531.6bn 41.8%	EGP 407.2bn 40.2%	31%YoY 4%YoY	<b>^</b>
Equity & Capital	SHAREHOLDERS' EQUITY CAR	EGP 67.8bn 22.7%	EGP 68.8bn 29.9%	-2% YoY -24% YoY	•



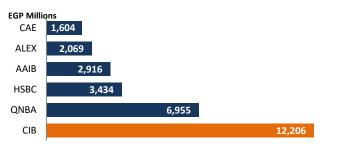


## **POSITION AMONG PEERS (as of September 2022)**

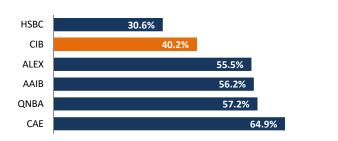
### Total Assets (EGP bn)



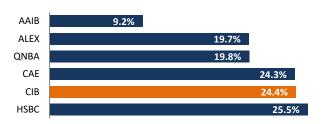
## Net Income (EGP mn)



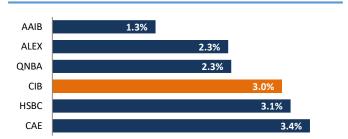




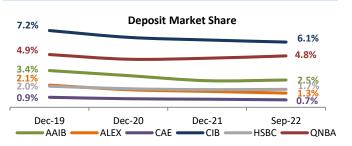
#### **ROAE**



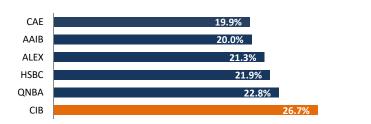
ROAA



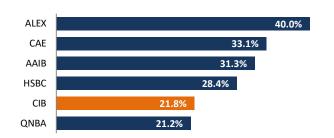
**Deposits Market Share** 



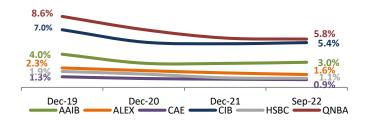
#### **CAR**



Cost/Income



#### **Loans Market Share**





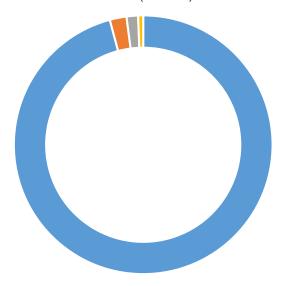
<sup>\*</sup>CIB's Deposits are normalized for EGP 20bn representing an inward transfer that took place on September 29th, 2022 and was withdrawn on 2<sup>th</sup> of October 2022.

## PERF

## PERFORMANCE SNAPSHOPT: FUNDING OVERVIEW

## **Funding Structure**

- Due to Customers (93.68%)
- Other Liabilities (2.05%)
- Other Loans (1.41%)
- Due to Banks (0.62%)



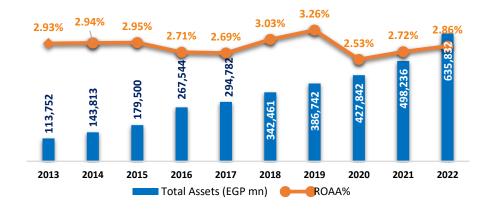
## **Customer Deposit Mix**

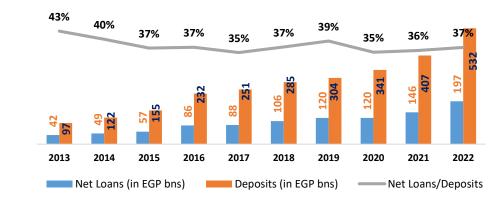


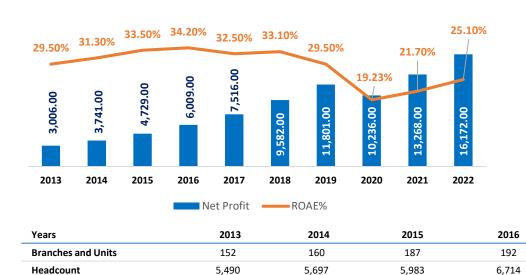


# B

## 10 - YEAR PERFORMANCE SUMMARY







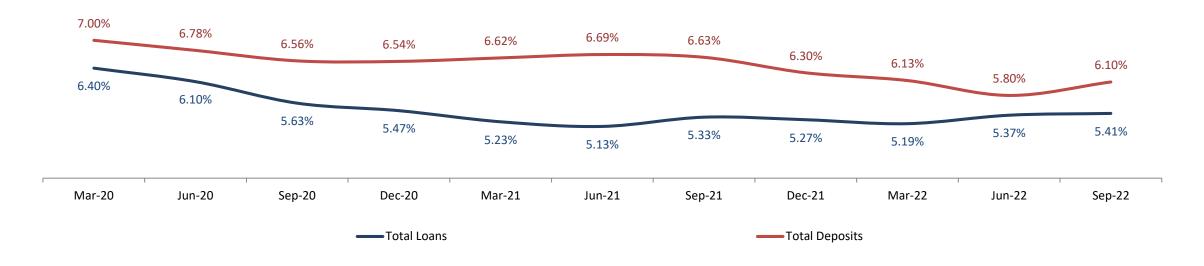




<sup>\*</sup> Figure on a standalone basis

<sup>\*\*</sup> Ratio after appropriation

# MARKET SHARE



## **Loan Market Share as of Sep'22**

#### **Total Loans 5.41%**

- **B** LCY Loans 4.97%
- **#** FCY Loans 7.18%
- # Household Loans 6.86%
- Institutional Loans 5.05%

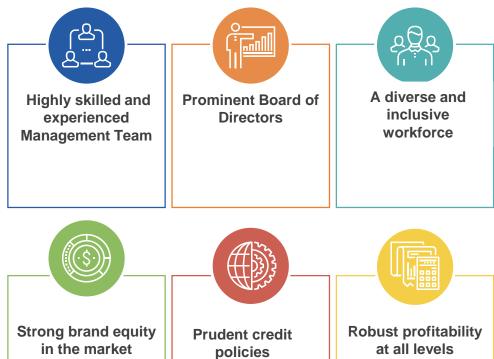
## **Deposit Market Share as of Sep'22**

## **Total Deposits 6.10%**

- **B** LCY Deposits 5.28%
- # FCY Deposits 10.87%
- # Household Deposits 5.32%
- Institutional Deposits 7.35%







Pro	fitabi	litv
110	III	III y

NPAT EGP 16.2bn

Revenues EGP 32.9bn

#### **Asset Quality**

NPL/Gross loans 4.81%\*

Direct Coverage Ratio 229%\*

KPIs						
ROAA 2.86%	ROAE 25.1%	Cost/income 21.2%				
I a consideration						

Largest in**				
Total Assets	Deposits	Market Cap***		
EGP 635.8bn	EGP 531.6bn	EGP 90.76bn		
NPAT	Revenues	CAR*		
EGP 16.2bn	EGP 32.9bn	22.7%		

CIB's financial performance as of Q4 22



<sup>\*</sup> Ratio on a standalone basis

<sup>\*\*</sup>Among private-sector banks



- For more information, please visit our website; <a href="www.cibeg.com">www.cibeg.com</a>
- To read about the projects that the CIB Foundation has helped support, and to know ways in which you can donate, please visit <a href="https://www.cibfoundationegypt.org">www.cibfoundationegypt.org</a>

#### **Investor Relations contacts:**

### **Headquarters:**

Nile Tower Building 21/23 Charles De Gaulle St., Giza P.O Box 2430 Cairo Egypt

CIB.InvestorRelations@cibeg.com

## Customer Service Hotline: 19666

24/7 dedicated customer service short number



